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Thursday March 22 1990

World News

Poland may accept united Germany within Nato

Poland's Foreign Minister said his country could accept a united Germany within Nato, but without Nato troops in what is now East Germany.

Krzysztof Skubiszewski, speaking after talks in Brussels with Manfred Wörner, Nato's secretary-general, said a united Germany could not be neutral, but the question of which alliance it would join was open.

Lithuania crackdown President Mikhail Gorbachev ordered Lithuanians to surrender all weapons and called for tougher border restrictions and border checks as part of a crackdown on the republic's self-proclaimed independence.

Mandela rebukes US Nelson Mandela rebuked James Baker, US Secretary of State, for his decision to meet President F. W. de Klerk in South Africa. Page 4

Namibia celebrates Namibia became independent after a century of colonial rule. It becomes the 150th member of the United Nations. Background, Page 24

Taipei reform plea Taipei students, who have been staging a sit-in protest for three days, met Lee Teng-hui soon after he was elected president and urged him to quicken democratic reforms. Page 4

French rivals agree French Socialist Party rivals patched up their conflict for control of the party. Page 3

HK electoral plans Hong Kong announced a cautious package of electoral changes in the lead-up to next year's first direct elections to the colony's Legislative Council. Page 4

Stasi allegations Senior East German Social Democrat quit parliament, amid allegations that unnamed candidates in his area had been Stasi security police informers.

New Zealand tremor Wellington, New Zealand's capital, was rocked by an earthquake measuring 6.7. No damage or casualties were reported.

Deng's last post China's leading political figure, Deng Xiaoping, relinquished his last post. Page 4

Chile suspends laws Chile's Congress suspended laws inherited from the military regime. Page 6

Support for Lubbers Dutch Prime Minister Ruud Lubbers' Christian Democrats won wide support in nationwide local elections but Labour coalition partners suffered defeat in early results.

Colonel Dubcek Alexander Dubcek, Czechoslovakia's former Communist leader, has been reinstated as an army reserve colonel.

Mongolian President Mongolia's parliament chose Punsalmaagiin Ochirbat, the initiator of the open door policy, as its President.

Rothschild dies Lord Rothschild, the Cambridge biologist, has died in London. He was 78. Page 8

Iris for US J. Paul Getty Museum in California, has bought Vincent van Gogh's 'Iris' from Alan Bond, the Australian businessman, for an undisclosed sum.

Babel of Brussels European lexicon of the European Community, has been attacked by consumer groups demanding plain language. Awards for incomprehensibility were presented to the director of European Research into Consumer Affairs (ERCA).

Business Summary

International trade growth likely to slow says Gatt

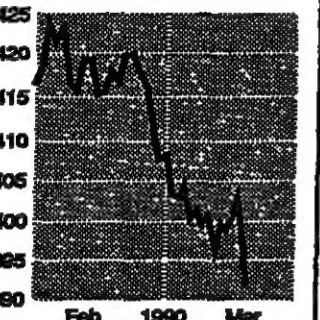
GROWTH in volume of international trade, one of the driving forces behind the expansion of the world economy, is likely to slow to between 5 and 6 per cent in 1990 from 7 per cent last year, according to the secretary of the General Agreement on Tariffs and Trade. Page 5

Brazil's new Government announced that the country's service payments on its \$115bn foreign debt will be limited to a maximum \$50m this year. Brazil was to have paid \$10bn in interest and a further \$5bn in repayments of principal last year. Page 22

GOLD dropped through \$395 a troy ounce, an important technical support point, plunging \$6.75 to close in London

Gold price

\$ per ounce in London



at \$381.75 after a \$4.25 fall on Tuesday. Analysts suggested that the price would not return to \$400 an ounce for some time. Page 36

AUSTRIAN economy has performed impressively in growth and stability, according to the OECD, but the country still lags in deregulating its domestic markets. Page 3

EC has put its subsidies to the coal industry on the negotiating table in the Uruguay Round of Gatt, helping to break a deadlock in the group negotiating the liberalisation of trade in natural resource-based goods. Page 5

BOND CORPORATION, troubled flagship of Alan Bond, is to sell its Australian brewing and broadcasting assets to Bell Resources, its independently controlled subsidiary, averting a wind-up action which the offshoot had threatened. Page 27

JARDINE FLEMING, financial services joint venture between Jardine Matheson of Hong Kong and Robert Fleming of London, plans to set up a new stockbroking firm in Taipei once it has pulled out of a local partnership. Page 27

USX, US energy and steel group, attacked the break-up plan presented to shareholders by Carl Icahn, corporate raider and takeover specialist who owns 13.3 per cent of the company's equity. Page 24

STEELEY, UK buildings material group which has become France's biggest aggregate producer, will pay FF2.65bn (\$149.1m) to purchase sand, gravel, limestone and ready-mixed concrete businesses owned by Vasco Gohitta around Paris. Page 23

SEF, world's leading roller bearings company, has acquired CR Industries (Chicago Rawhide) of the US, major US manufacturer of fluid sealing devices for automotive and machinery applications. The terms were not disclosed. Page 23

BAT INDUSTRIES, British conglomerate, saw pre-tax profits rise to \$2.04bn (\$3.26bn) last year, a 24 per cent increase on the \$1.64bn reported for the previous 12 months. Page 31

NEW ZEALAND will privatise New Zealand Telecom in a two-stage transaction involving the sale of a stake to a strategic buyer or buyers followed by a public share offering in various countries. Page 29

Moscow maps route to the market economy

THE full scale of President Mikhail Gorbachev's assault on the central planning of the Soviet economy emerged yesterday with the publication of a list of 30 items of legislation to be produced in the next 40 days to lay the basis for a market system of a single ruble exchange rate.

A team of economists drafted into the Government has been locked away in virtual seclusion, attempting to finalise what amounts to the rewriting of most of the laws governing economic activity.

The legislative list includes price reform, anti-monopoly

legislation, a foreign investment law, the establishment of an independent central bank and legislation on commercial banking. There will be decrees on the creation of a securities market, replacement of the system of central state orders and introduction of a single ruble exchange rate.

The plans were approved in a decree of the Council of Ministers - the Soviet Government - on March 11 but were only published yesterday. The decree instructs the working group headed by Dr Leonid Abalkin, deputy premier in charge of economic reform, to

produce draft laws or decrees on all the topics by May 1. Some of the intended laws have sweeping titles, and their effect can only be determined by the final content. They include a law on "transferring to a planned market economy" and another on "freedom of economic activity and development of the spirit of enterprise."

Two decrees supposed to be issued by the Government - which may now be issued directly by Mr Gorbachev under his new executive powers - cover programmes for "de-monopolising" and "de-

nationalising" the economy. Many of the most difficult issues are supposed to be brought in by government decree, not subject to amendment by the Soviet Parliament. They include raising prices for electricity, energy supplies, iron and steel, the implementation of new tax laws, credit reform and replacement of the system of state procurement orders.

Barely a month ago the Soviet Government backed down on the question of higher energy prices after the official trade unions threatened to call strike action.

The Supreme Soviet will itself be asked to issue decrees on the organisation of food supplies, which may include a proposal for cheap food outlets - virtual soup kitchens - for the poorest people hit by inflation. Other measures cover social security for low-income earners and the unemployed.

The list includes a law on indexing incomes to prices, which suggests Mr Gorbachev has rejected his economic advisers' plea that price reform must be combined with strict wage control. Soviet banker with revolutionary ideas, Page 21

Sterling, UK bonds fall as budget fuels inflation concerns

By Rachel Johnson and Peter Norman in London

THE pound and British Government bonds came under severe selling pressure yesterday as the financial markets rejected government assertions that Tuesday's budget was the toughest since 1981 and succumbed to fears about inflation and economic policy.

The pound touched a new low against the D-Mark and came close to an all-time low on its free-weighted index, despite active intervention in its support by the Bank of England. The pound lost 0.5 to close at \$85.5 on the index, the lowest level since October 1985.

The markets are bracing themselves for further losses in expectation of a defeat would be the candidate of the ruling Conservative party in today's parliamentary by-election in the constituency of Mid-Staffordshire, in the English Midlands. The result is not expected until Friday morning.

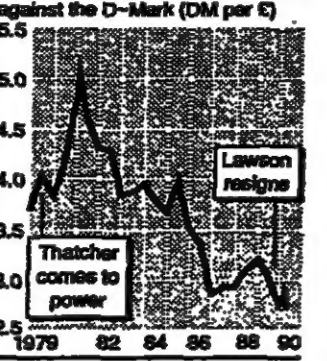
Traders said a defeat would bring political risk as well as economic uncertainty to the pound - and further undermine investors' confidence in sterling securities.

Initial disappointment with the budget - widely perceived by the markets as too weak to tackle the Government's economic problems - intensified as sterling was marked down sharply yesterday morning.

However, official reaction to the turmoil in the markets was cool. Mr John Major, the Chancellor of the Exchequer whose first budget it was, said: "The markets must make their own judgments on the budget. I will make my own judgments on

Sterling

against the D-Mark (DM per £)



what I think is right for the economy."

He added: "Over the past five or six years whatever the budget judgment has been and whatever the budget has delivered in the short term, the market has tended to be adverse. But that has corrected itself after a reasonably short period."

Speaking to the press yesterday, Mr Major said he would not shrink from raising bank base interest rates - now 15 per cent - but he was "not prepared to react precipitately to short term movements."

The Bank of England had to perform an operation of dual support in both currency and gilts markets in an attempt to prevent further losses.

It bought gilt-edged securities from traders to prop up prices, which have fallen sharply since Mr Major began delivering his speech on Tuesday afternoon. Benchmark

long gilts have dropped three points in price to reach yields of 12.18 per cent, the highest levels since 1982.

Equities - the sole market on Tuesday to find encouragement in the budget - opened 20.3 points down yesterday on the FT-SE 100 share index at 2394.4. The FT-SE later lifted from the day's lows to close 9.4 down at 2394.3.

It was considered unlikely that Mr Major would raise rates before the end of polling in today's by-election. This sentiment contributed to sales of sterling and gilts, as did fears that trade figures for February, to be published today, would be poor.

The Chancellor said that his budget was "not geared to the very short term, and it wasn't intended to be."

However, economists said that both the short- and long-term outlook had worsened. "The budget was an inquiry into whether or not foreign companies have underpaid taxes by at least \$12bn in returns now under review."

This follows the disclosure that more than half the 36,800 foreign companies filing tax returns in 1986 reported no taxable income. Overall, they reported \$642m in sales and paid \$20m in US taxes.

The plan stands a good chance of being approved in the Democrat-controlled House of Representatives since it has been put forward by Mr Dan Rostenkowski, the Democratic chairman of the tax-writing Ways and Means Committee, and Mr Richard Gephardt, the

Threat of US tax changes angers foreign investors

By Peter Riddell, US Editor, in Washington

OVERSEAS investors in the US are protesting strongly against proposals by leading Democrats aimed at increasing by more than \$200m a year the taxes paid by US subsidiaries of foreign-owned companies.

British companies, the largest direct investors in the US, would be particularly affected. The measure would give the US Internal Revenue Service powers to secure additional information from foreign companies to curb alleged underpayment of taxes. It would also impose a new 10 per cent withholding tax on the sale of US stock by overseas direct investors, except where there is a bilateral tax treaty prohibiting such a levy.

The tax would apply only to foreigners owning 10 per cent or more of the equity of a US corporation and would not include ordinary portfolio investment.

The proposals come amid increasing concern in Congress about the rapid rise of foreign investment in the US. The immediate impetus is an IRS inquiry into whether or not foreign companies have underpaid taxes by at least \$12bn in returns now under review.

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increasingly prominent House Majority leader. However, the measure's fate is uncertain in the Senate, where Democrats hold a slim majority.

There has been immediate criticism from foreign investors. Mr Brad Larcachan, a senior officer at the Association for International Investment, representing several leading overseas groups, said the bill was "discriminatory against foreign investors."

The withholding tax proposed is a modified version of one dropped at a late stage from last year's budget law which had been aimed at foreign takeovers and leveraged buyouts. The main difference is that the new plan does not seek to override bilateral tax treaties.

Treaties with France, West Germany, the Netherlands, Canada and Japan would prevent the imposition of the levy, but the tax treaties with Britain and Australia do not preclude such a tax.

The new version honours treaties except when they permit third-country nationals to take advantage of loopholes. In those cases the proposal would override treaties, a change mainly aimed at the Netherlands.

Under the related provision, the IRS would have greater powers to investigate whether in past years foreign companies have manipulated US tax laws in dealing with US subsidiaries and offshoots.

This is aimed at transfer pricing abuses whereby overseas manufacturers inflate the prices of products coming into the US to be assembled or sold so as to minimise US taxable profits.

Emergency imposed in Romanian town as six die in ethnic violence

By Judy Dempsey in Budapest

ROMANIA's provisional Government yesterday imposed a state of emergency in the Transylvanian town of Targu Mures after violent and bloody clashes between the ethnic Hungarian and Romanian communities.

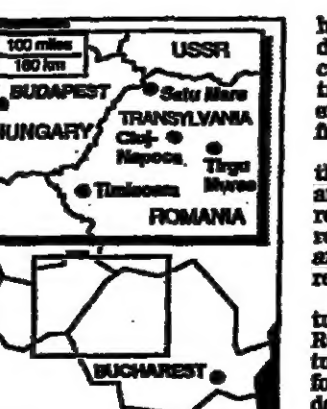
Bucharest Radio reported that six people had died and more than 300 had been injured in the town after both sides, armed with axes and pitchforks, attacked each other on Tuesday evening. The Grand Hotel, one of the largest in the town 280 miles north of Bucharest, was reported to have been wrecked.

The authorities surrounded the town with tanks, troops and armed police yesterday in an attempt to separate the communities. Bucharest Radio said the atmosphere yesterday remained tense but did not give the ethnic origins of the dead.

The bloodshed is a serious embarrassment to Romania's new regime which took power after the December revolution which toppled Communist dictator Nicolae Ceausescu.

Hungary complained to the United Nations on Tuesday about the plight of its compatriots. The Romanian community in Transylvania, which contains ethnic Hungarians by four to one, has been angered by Hungarian demands for greater autonomy. The 2m-strong Hungarian minority in Transylvania is Europe's largest ethnic minority.

Hungarian militants, who have vowed to stay on the streets until the Government



has conceded all their demands, are demanding education in Hungarian, local control over their affairs and an end to an inflow of immigrants from elsewhere in Romania.

The Hungarians, who had their language schools, books and newspapers systematically destroyed under the Ceausescu regime, want to have their separate schools and universities restored.

In Cluj, one of the main cultural centres of the Hungarian, Romanian and Szekler intellectuals who have lived together for centuries, Hungarians are demanding that the Hungarian Bolyai University which was amalgamated with the Romanian Babes University in 1959, be separated.

Romanian authorities promised the restoration of all ethnic and cultural rights after Ceausescu's overthrow. However, following pressure from nationalist Romanians and particularly the extreme right-wing Vatra Romaneasca movement, which Hungarian and Romanian intellectuals describe as a fascist organisation,

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Indian budget suffers a big deficit in decisions

The first budget of Indian Prime Minister V.P. Singh's Administration pleased more people than the frail coalition could have dared to hope, but it did little to improve the competitiveness of the high-cost Indian economy.

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York close	New York close	FT-SE 100
\$1.54 (1.9)	DM1.715 (1.707)	2,280.3 (-0.4)
London	FF1.775 (5.799)	FT-100
\$1.5945 (1.611)	SF1.5245 (1.523)	1,771.4 (-0.2)
DM2.7225 (2.725)	Y154.05 (154.35)	FT-A All-Share
FF1.105 (0.276)	London	1,115.5 (-0.4%)
SF2.425 (2.425)	DM1.7075 (1.698)	New York close
Y245.75 (247.7)	FF1.576 (5.727)	DJ Ind. Av.
£ index 95.5 (98.0)	SP1.521 (1.519)	2,722.8 (-0.81)
60LB	Y154.15 (153.85)	S&P Comp
New York: Comex Apr	£ index 95.5 (98.5)	341.5 (-0.07)
\$382.5 (383.5)	US 10-year note	Tokyo Market
London	Fed Funds 8 3/4%	closed
\$391.75 (393.5)	3-m Treasury Bill	
10 SEA OIL (Argus)	yield: 8.22%	
Brent 15-day May	Long Bond	
\$18.175 (18.1)	100%	
	yield: 8.47%	
Chief price changes yesterday: Page 25		

This announcement appears as a matter of record only.

£37,000,000 Management Buy-out

of Nottingham Group Ltd and acquisition of E. J. Arnold & Son Ltd by Loregem Ltd (a company formed by management)

3i plc and Citicorp Venture Capital Limited acted as joint lead investors

Equity provided by

- 3i plc
- Citicorp Capital Investors
- Charterhouse Development Capital Limited
- CIN Venture Managers Limited
- Legal & General Ventures Limited
- Mercury Asset Management
- Midland Montagu Ventures Limited
- Philidrew Ventures
- SUMIT

January 1990

Nottingham GROUP

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EUROPEAN NEWS

Moscow unveils draft law on new federal structure

By Quentin Peel in Moscow

THE Soviet authorities yesterday tabled draft legislation on a new Union Treaty between all 15 Soviet republics and on the procedure for a republic to hold, in a related attempt to cope up a rash of independence demands.

The move came as President Mikhail Gorbachev ordered Lithuanians to surrender all weapons and called for tougher visa restrictions and border checks as part of a crackdown on the republic's self-proclaimed independence.

His orders, contained in a decree in line with new powers accorded him last week, were issued two days after the republic's new leadership defied orders to return to the

Soviet fold. The new law will give joint jurisdiction to the republics and the union for a "common union market" across the federation, with a single monetary and banking system but local autonomy to govern land use, employment, the environment, and other sensitive issues.

Both bills presented to the Supreme Soviet in Moscow would appear, however, still to be heavily weighted against the far-reaching demands for sovereignty from many of the non-Russian republics. They are certain to be bitterly criticised in the Baltic republics and Georgia, where independence movements are strongest.

Deputies from Lithuania

immediately rejected the secession law as irrelevant to their case, insisting that their republic has already effectively left the union before any such law was on the statute books.

Meanwhile, the Supreme Soviet (parliament) in Georgia decided to cancel next Sunday's republican elections and postpone them until October, on a multi-party basis. The parliament also abolished the monopoly role of the Communist Party.

The proposed amendments to the Union Treaty are intended to form a genuine federation in the Soviet Union, but the treaty leaves sweeping powers with Moscow.

Hungarians face poll booth bafflement

By Nicholas Denton in Budapest

HUNGARIANS have always prided themselves on their cleverness and their ability to make good compromises. The extraordinarily complicated system which they have devised for this Sunday's elections is in the best Hungarian tradition.

Mr Peter Tolgassy, one of the framers of Hungary's new democratic constitution, describes the electoral law as "part French Fifth Republic, a bit Italian, a little bit German, with some Finnish thrown in." It compares in intricacy only with that of the Poles, who are in any case one of the handful of nations related to the Hungarians.

Some say that Mr Tolgassy, a candidate of the opposition Alliance of Free Democrats for Prime Minister, is the only man in Hungary who understands how the system works.

EASTERN EUROPE ELECTIONS



Hungary

Parties in the forthcoming election can win seats in the 386-member parliament in three ways: 176 constituencies will elect one representative; 123 seats will be allocated county by county - by pro-

portional representation; and the remaining 87 will give voters compensation to those parties too small to win many seats by either of the first two methods.

Let this be too easy for the voters to understand, in all constituencies in which no candidate gains more than 50 per cent, those in the top three places or with over 15 per cent of the vote will go through to a second round. In this, the winner needs only a simple majority.

Last summer, when the opposition groups and the ruling communists set down to hammer out a new electoral law and every week saw the formation of a new party, the fear was of political fragmentation.

The Free Democrats argued for a two-round vote in individual constituencies on the

French model. "Our aim was to make the country governable," said Mr Tolgassy. This proposal was diluted as a concession to other opposition parties who wanted a pure form of proportional representation.

Nevertheless, the compromise is so cleverly hedged about by conditions in the small print that it will ruthlessly discriminate against small parties - and this includes the ruling Socialist Party - and so the next parliament is likely to be dominated by only three parties.

The Hungarian Democratic Forum, the Smallholders Party and the Free Democrats each have the support of around 20 per cent of the public but stand to win over 80 per cent of the seats between them. Any two of them could then form a majority government.

France to free up telecom and post sectors

THE FRENCH Government yesterday tabled sensitive plans to release its postal and telecommunications authorities from direct ministerial control and turn them into independent state-owned companies, writes William Dawkins in Paris.

The aim is to help France Telecom compete better in an increasingly international telecommunications industry and to encourage the post office to widen its services, said Mr Paul Guille, Minister of Posts and Telecommunications. His project will be considered in the parliamentary session starting next month.

The scheme, which has been in gestation since last autumn, would allow the post office to sell insurance for the first time from its 17,000 branches. It would not, however, be allowed to open postal banks, as hoped for by Mr Guille, but opposed by Mr Pierre Bérégovoy, the Finance Minister. Unions have criticised the plan on the grounds that they see it as a threat to their protected status as civil servants, though the new plan says this would be preserved.

Czechs prepare to kick ladder away behind them

Creating a new system involves forgoing security of old one, writes Guy de Jonquieres

ON THE face of it, most other East European countries would happily settle for Czechoslovakia's economic lot. Living standards are among the region's highest, inflation is moderate and staple commodities are in reasonable supply. There is a small surplus on hard currency trade and foreign debt, at about \$7bn, is modest by Polish and Hungarian standards.

Czechoslovakia also has an industrial base. Though distorted investment priorities and autarkic central planning have bequeathed many dinosaurs, particularly in steel and heavy engineering, there is still a residual manufacturing culture, underpinned by a good standard of vocational training.

However, as the Government sets out to create an open market economy, it is growing uncomfortably aware that these relative strengths are a double-edged sword. For all its faults, the existing system provides a safety net of a kind. It is unclear how far the mass of Czech people will be ready to surrender it for the lower living standards and, in some cases, unemployment which reform will unavoidably entail.

Outwardly, Czech policymakers are unanimous in rejecting economic shock ther-

apy in favour of what Mr Vaclav Klaus, the finance minister, calls "credible gradualism". But this show of solidarity cannot disguise growing strains between them over how to proceed with reform.

So far, they have agreed to create a budget surplus, to be achieved mainly by cuts in subsidies to the armed forces and agriculture, and on laws on private enterprises and joint stock companies. However, plans to privatise state enterprises have been delayed by disputes between Mr Klaus and his colleagues over how many should remain in state hands and the mechanisms for controlling them.

With parliamentary elections scheduled for June 8, ballot-box psychology is increasingly starting to intrude. Some in the Government want to capitalise on the strength of popular support by starting to impose painful austerity measures now. Others want tough measures deferred until after the elections, hoping these will produce a government with a strong mandate for reform.

Either way, the economic agenda looks formidable. A move to market pricing is widely regarded as essential if the economy is to be opened to real competition and made more transparent. Yet the Gov-

ernment also fears that freeing prices before breaking up producer monopolies would simply fuel inflation. But which should come first? Without an effective pricing mechanism, it is not obvious how state-owned assets can be re-allocated on a sensible basis, still less privatised.

As the Government sets out to create an open market, it is growing uncomfortably aware that the economy's relative strengths are a double-edged sword.

The accounts of state enterprises are, in any case, practically useless, and expertise is in short supply. One western accountant estimates that there are no more than 100 auditors in the country "and many don't really know what goes on which side of a balance sheet".

Similar skills shortages pervade the economy. Though the monopolistic banking system has been divided into seven institutions, which are being encouraged to compete, few Czech bankers have ever done much more than funnel credit into state enterprises on orders

from central planners. Since more than 30 large state industries are officially reckoned to be technically insolvent, the worth of the banks' assets can only be guessed at.

"I consider my staff as participants in a huge seminar," says Professor Miroslav Turek, general manager of Investicni Bank. "We know very well what we don't know, but we don't even have enough money to pay someone to teach us."

Potentially still more pressing is the challenge of streamlining obsolete and over-manned industries. Steel is a particularly chronic case, producing a ton of product a year per inhabitant - more than any country except Luxembourg.

However, steelworkers are among the highest-paid and most militant manual workers in the country. Large-scale redundancies would risk triggering political unrest - all the more so if they coincided with cuts in subsidies for food and other consumer goods.

Some officials in Prague think a social welfare system will be needed to cushion the blow, though they have little idea how it would be funded.

Time may not be on their side. Already, reduced demand is threatening the large national arms industry, con-

centrated in the depressed region of Slovakia. Deepening Soviet economic difficulties spell further problems. The Soviet Union takes almost a third of Czech exports and 70 per cent of engineering exports, mostly of too low a quality to be sold on western markets.

Many of Czechoslovakia's hopes for economic regeneration rest on foreign investment and the unshackling of private initiative. It is too early to judge how far official optimism about the first of these is justified.

Several joint ventures have been set up in the past year, mostly with American and German companies, and General Electric of the US is discussing an investment in the Skoda engineering group. Volkswagen and BMW, the West German motor groups, have both been asked to merge with Skoda's vehicle division. But no really big projects involving foreign capital have been announced.

In a country where state ownership and control has extended even to planning services and handiwork, there is ample scope for home-grown private enterprise. There is also plenty of interest. A self-styled association of independent businessmen has recently been formed in Prague, which claims that many as 300,000 new businesses will be set up this year.

Availability of finance does not appear to be a serious problem. Informal estimates put the value of "under the table" transactions at more than 100 billion Czech crowns (about £10bn) within the next few weeks.

Mr Marian Calfa, the prime minister, told a television audience who quizzed him on the 100th day of his Government's rule, that faces in public transport, the first day of the week in a few weeks - and that rents and many types of food would also go up over the next few months.

Mr Klaus, who will present what is forecast to be a tough budget early next week, is likely to win his battle to set up a department charged with privatising the state enterprises within his ministry. He and other ministers and economists see this as an essential mechanism to clarify the privatisation of the enterprises, which have been under the effective control of their



President Vaclav Havel, on a visit to the UK, leaves the House of Commons yesterday with a souvenir of his meeting with the Speaker in Westminster - a book on the British Parliament

Free marketer winning fight over pace of reform

By John Lloyd, East Europe Editor

MR VACLAV Klaus, the leading free-market reformer in the Czechoslovak Government's economic team, appears to be winning the struggle over the pace of economic reform as the country faces all-round price rises within the next few weeks.

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directors and works councils since the decay of the formerly ruling Communist Party.

Mr Klaus is also about to carry out his threat to leave the exchange rate mechanism of Cenelec, the grouping of the formerly communist states. This will allow Czechoslovakia to negotiate bilateral exchange rates between itself and other member countries.

The barely concealed rivalry between Mr Klaus and Dr Vaclav Komarek, the first deputy Prime Minister, has slowed the production of a strategy.

However, Dr Komarek, on a visit to South America, gave a hostage to fortune by apparently issuing an invitation to General Pinochet, the former President of Chile, to visit Czechoslovakia. The Czechoslovak Government issued a statement saying Dr Komarek was not competent to issue such an invitation, while Dr Komarek said that the invitation had been to the Chilean economic advisers who had lessons to teach his country.

Lisbon privatisation plan clears hurdle

Portugal's Constitutional Tribunal has given the green light to the Government's privatisation programme, writes Patricia Hines in Lisbon.

The tribunal yesterday confirmed that a new privatisation law recently approved by the Portuguese Parliament was constitutional, thereby ending the uncertainty surrounding this year's planned government privatisation.

Doubts about the law's constitutionality were raised in parliament last month by the Communist Party.

Security clamp at Jewish transit point

Police have increased security at Budapest airport after a Moslem group threatened to attack airports and airlines used to take Jewish refugees to Israel, a Hungarian newspaper reported yesterday. Earlier reports from Budapest.

Magyar Hirlap quoted a senior police officer as saying that anti-terrorist commands had been placed on alert and co-operation stepped up between police, border guards and security staff of Hungary's Mafev airline.

Budapest's Ferihegy airport is an important transit point for thousands of Soviet Jews emigrating to Israel since the start of this year.

Turkish curfew after deaths in clashes

Four people were killed and nine wounded in clashes between security forces and Kurdish demonstrators in the south-eastern Turkish town of Cizre, near the Syrian border, state-run radio said yesterday. Earlier reports from Ankara.

It said the town, in a region where Marxist Kurdish Workers Party (PKK) guerrillas are active, was under curfew.

Allianz joint venture in East is finalised

East German insurance company Staatliche Versicherung der DDR said Allianz Holding AG would take a 49 per cent stake in Deutsche Versicherungs AG, a joint venture between the two insurers, Reuters reports. A spokesman for the state-owned Staatliche Versicherung also said the East German council of ministers had agreed to transform the insurance company into a joint stock company (Aktiengesellschaft) on May 1.

'Fast track' plea on E Germany

By David Buchanan in Brussels

EAST GERMANY can and should be absorbed via West Germany - into the European Community within a couple of years and without much cost to non-German members, Bonn's senior Commissioner said yesterday.

Mr Martin Bangemann also predicted that Chancellor Helmut Kohl, who visits the Brussels Commission tomorrow, was ready to put his weight behind new moves towards European political union, even though he did not want to tackle European monetary union negotiations until after this autumn's West German elections.

East German entry into the EC, via the fast legal track of Article 23 of the West German constitution allowing outside regions to simply vote to

adhere to the Federal Republic, would be the best solution, Mr Bangemann said. This would not involve any interruption in Germany's international obligations, which would henceforth have to include East Germany's contractual economic ties to its Comecon partners.

He forecast three phases in East Germany's absorption into the EC. The first of perhaps a few months would be unity negotiations between Bonn and Berlin, in which Brussels would want an immediate say on currency, agriculture and EC control of German state aid.

Once unity was decided, there would be two further phases: the first until East Germany actually became EC territory, probably in mid-1992, and the second continuing for

MEP threat to block cash for environment agency

By Tim Dickson in Brussels

THE CHAIRMAN of the European Parliament's influential environment committee, Mr Ken Collins, yesterday threatened to block the new European Environment Agency unless EC member states made a clear commitment to enhancing its power.

In an interview before today's meeting of EC environment ministers, he said he would advise colleagues to withhold EC budget funds for the agency if certain "moderate" demands of the Parliament were not met. At the very

least the agency must be allowed to verify the accuracy of information and data supplied to it by member states.

Three compromise amendments tabled by the Parliament last week would significantly increase the agency's authority by adding inspection and enforcement powers. Most of these ideas are unpalatable to ministers, who want the agency's functions confined to analysing, comparing and distributing data supplied by governments on the state of the EC environment.

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EUROPEAN NEWS

Old European ghosts return to haunt Germany

Prospect of unification is prompting an ambivalence which is in the interests of neither west nor east

THE VOTE in East Germany and the prospect of high-speed German unification have summoned up national spectres that had seemed to have been put to sleep.

In public all governments, east and west, assiduously recognise the German right to self-determination; but behind their hands they all muller about ways to contain, constrain and confine this freedom.

Before last Sunday, the British Government was openly espousing a long, slow, phased process of unification, even though this was clearly not what the Bonn Government wished. The French Government had dramatically stepped away from its close relationship with West Germany, by lining up spectacularly with Poland, to put pressure on Chancellor Helmut Kohl to re-affirm the permanence of the Oder-Neisse frontier.

Neither about Paris was well advised to behave in these ways, which were counter-productive for the interests of Britain, France and the west.

The most likely consequence of a long process of unification would be to call in question the existing international rights and obligations of West Germany. Whereas it is obviously in western interests, and in the interests of the Soviet Union that these (West) German rights and obligations should be disturbed as little as possible, because disturbance means instability.

The west wants a united Germany to remain in Nato. The present Government in Bonn says it wants to do so. The Soviet Union ought to want a united Germany to stay in Nato, since any alternative (such as neutrality) would be less favourable to Soviet interests, and much less favourable to those of the Soviet Union's neighbours in eastern Europe.

But continued German membership of Nato would be a highly uncertain issue if it had to be negotiated, first

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do not affect the real world. In the real world, no German Government can change the German-Polish frontier by any mechanism short of war.

Did President François Mitterrand think this might be such a serious danger that it needed to be averted by a spectacular alignment between France and Poland against West Germany? The idea is absurd. Did he think the issue could be finally disposed of before unification? Of course not.

When I was in Moscow recently, a Soviet foreign policy specialist contrasted the historical and developmental time-lag between the two halves of Europe.

Western Europe, he said, was moving into the 21st century, because it had developed advanced new methods for handling relations between states, in the framework of the European Community. But eastern Europe was awakening from a long sleep into the 19th century, with all the old unresolved conflicts between nationalities and nation-states.

There is probably more than a grain of truth in both halves of the synthesis. With every passing year, the organic dynamism of the EC system proves itself more spectacularly; while reports of violence between Armenians and Azerbaijanis, or between Romanians and their Hungarian minority, offer a terrible commentary on just one of the side-effects of the long Stalinist freeze.

And yet western reactions to the prospect of German unification show that the civilised advances of European integration are very recent compared with the old reflexes of nationalism; and that, despite 45 years of reconciliation, there are primitive national feelings which lie only millimetres below the skin.

The British Government was giving way to its fears of German power, the French Government was pandering to the primitive strain of anti-Germanism in France which has survived decades of Franco-German rhetoric.

The simple issue of Nato membership is often handled about as the litmus test of German unification. But the real issue is German sovereignty, and that, surely, is the heart of what the Germans are after.

When the two Germans are united, will they be a sovereign and independent country, more or less like any other; or should its independence continue to be constrained by the legacy of the Second World War?

It seems clear that the Soviet Union, and other countries in eastern Europe, will seek to constrain the sovereignty of the new Germany; if they cannot prevent it remaining in Nato, they will seek to constrain the military forces in Germany, both nuclear and conventional, German and allied.

And the Soviet Union, as one of the Four Powers with entrenched post-war rights in Germany, will use its position to bring about this result

and even to keep these rights alive in perpetuity.

By contrast, it is obviously in Western interests to maximise German sovereignty, once the loose ends left by the Second World War are tidied up in an appropriate international settlement; because the Germans may not remain politically anchored to the West if they feel that they are going to go on being treated as second-class citizens.

Yet it is not clear that either Britain or France really wants Germany to recover full sovereignty. In this context, however, there is one big difference between France and Britain, and this is their attitude to the European Community.

The French Government has long pressed for further integration of the EC partly because the increasingly federative structures of the EC offer an even-handed solution to the problem of Germany.

Economic considerations play an important part as well, of course: a larger market, currency stability, negotiating strength vis-à-vis Japan and the US. But the bottom line is that France is prepared to trade the sharing of its political sovereignty, in return for the sharing of German sovereignty, through institutions which are based on democracy and the rule of law.

Unfortunately, Mrs Margaret Thatcher, the British Prime Minister, still appears to think that she can maximise British sovereignty, and yet not prompt Germany to want the same.

OECD prescribes competitive dose for Austrian economy

By Ian Davidson in Paris

THE AUSTRIAN economy has performed impressively in terms of growth and stability over the past two years, according to the latest national report by the Organisation for Economic Co-operation and Development.

But the OECD points out that Austria is still a laggard in deregulating its domestic markets, and recommends stronger efforts to make markets more responsive to competitive forces.

In the past two and a half years, the Austrian economy has experienced a period of vigorous expansion, with output growing at rates of around 4 per cent since late 1987. Growth was given a greater stimulus than expected by the 1989 income-tax reform; and though domestic-demand growth is likely to weaken, the organisation predicts that the slowdown of aggregate demand is likely to be moderate, given sustained growth in the rest of OECD Europe.

However, unemployment has been low by international standards and a further reduction is likely to be moderate. Accordingly, the OECD warns about a danger of revived inflation, since recent wage settle-

ments have been running significantly above previous trends, and are higher than in some competing countries.

An important factor behind the recent good price performance, says the OECD, has been an unsustainably rapid advance in productivity. With productivity growth now setting back towards its estimated underlying trend of 2.2 per cent, cost pressures will be felt more strongly, putting pressure on the ability of Austrian companies to compete abroad.

The report says Austria appears to be one of the more regulated economies in the OECD area, its strong corporatist leaning, while maintaining inflation and unemployment below the average of its trading partners, has also favoured the maintenance of barriers to market entry.

Determined steps to strengthen competition in goods and services would therefore seem desirable, says the OECD. Rules on mergers and acquisitions, joint ventures and licensing agreements should be based on explicit economic criteria rather than being governed by vague notions of "public interest".

Truce called in French Socialist party quarrel

By Ian Davidson

RIVAL CHIEFTAINS of France's ruling Socialist Party patched up their conflict for control of the party at dawn yesterday, after 12 hours of negotiations, with a compromise which halts the quarrel but does not settle it.

Following four days of deadlock at the party congress last weekend, yesterday's deal represents an 11th-hour effort to avoid, or at least postpone, an irreconcilable and paralysing split.

The essence of the deal is that there will be a more equal sharing of top posts between the two leading factions in the traditional Mitterrandist wing. The compromise openly recognises that the latter-long the dominant force in the party, is effectively split in two.

At stake is the party leadership in the run-up to the next general election in 1993, and ultimately the inheritance of the mantle of President François Mitterrand in the selection of the Socialist candidate in the presidential elections in five years' time.

Mr Laurent Fabius, youthful president of the National Assembly and favourite of Mr Mitterrand, has openly laid claim to that inheritance by campaigning independently against the existing party leadership, but this time he has failed to carry off a conclusive victory.

In the grass-roots canvassing before the party congress, he secured just under 30 per cent of the votes of the militants, neck-and-neck with the team led by Mr Pierre Mauroy and Mr Lionel Jospin, the present and past first secretaries of the party. But in the final confrontation, Mr Fabius was forced to accept second place to the Mauroy-Jospin team.

Under yesterday's compromise, Mr Mauroy will keep his position as first secretary but the number two spot, the national secretary for co-ordination, currently held by one of Mr Jospin's men, will now be handed over to the Fabius camp.

Current account deficit widens greatly in Greece

By Kerin Hope in Athens

GREECE'S current account deficit for January totalled \$534m, a staggering increase over last year's figure of \$134m, according to central bank figures.

A surge in imports pushed the visible trade gap to \$1,028m, 50.4 per cent higher than the previous January's \$674m. An official said imports were stockpiling goods in case the drachma depreciated rapidly if the April 8 election produced another hung parliament.

Exports fell by just 5.5 per cent to \$448m, while invisible receipts declined by 12.7 per cent to \$784m, led by a 21.5 per cent drop in transfers by

Greeks working abroad. Imports of funds earmarked for building homes fell by 16.5 per cent to \$56m.

Capital inflows showed a sharp increase, from \$272m in January 1989 to \$1,150m, but more than \$900m of that was raised by a one-year government bond issue index-linked to the Ecu.

January's figures follow a steep increase in the current account deficit for 1989, which totalled \$2,570m compared to \$677m the previous year. However, foreign exchange reserves remained stable at \$4,680m, compared with \$4,770m at the end of January 1989.

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OVERSEAS NEWS

Hong Kong measures to smooth path to democracy

By Angus Foster in Hong Kong

THE HONG KONG Government yesterday announced a cautious package of electoral changes in the lead-up to next year's first direct elections to the colony's Legislative Council.

The changes, which the government said were intended to ensure a smooth transition towards greater democracy, appeared designed to prevent any one political group becoming dominant and to balance power between the Government, its appointed members and directly elected councillors.

The Government also kept the minimum voting age at 21, at least until the next elections in 1995. The decision angered the liberal camp, which is likely to win votes among the young.

Under the terms of the Basic Law, Hong Kong's mini constitution following its reversion to China in 1997, 18 out of a total of 60 legislative councillors will be directly elected next year. The colony will be split into nine constituencies, each returning two councillors on a first past the post basis.

The system seems designed to ensure voter interest, since the constituencies are relatively small, but also large enough to stop well known

local politicians dominating their own areas.

The Government has also decided to increase the number of functional constituency seats, elected by professions and organisations like accountants or trade unions, to 21 from the present total of 14.

The seven new functional constituencies include the tourism industry, financial services and construction and engineering. The trade unions, which hoped to be granted a third functional seat, were disappointed. The preference towards big business for the new functional constituencies again suggested that the Government hopes the new seats will counter directly elected members.

All government representatives except for the chief secretary, financial secretary and the attorney general will retire from the council after the 1991 election. However the Government will continue to appoint members, usually chosen from Hong Kong's prominent individuals, although the number will drop to 17 from 20.

The Government is also proposing to appoint a deputy president to the council to take charge when the Governor is away.

The deputy president is

likely to be a senior legislative councillor. The appointee could have an advantage in 1995 when the legislative council will elect the future president of Hong Kong from among its own members.

Some of the details for the elections, such as expenses and deposits, are still to be ironed out. However with the system now in place, the Government is keen to move the elections a success. It believes that if China sees Hong Kong remains stable after some of its leaders are directly elected, the colony has a better chance of persuading China to allow more democracy.

With many Hong Kong people disillusioned about democracy since China dashed their hopes about the Basic Law, voter turnout next year will be crucial. At the last major elections in Hong Kong - for the district board in 1988 - only 30 per cent of the 1.6m registered voters cast a ballot.

Registered voters have since increased to 1.8m and the Government hopes to add a further 500,000 before the elections through an awareness campaign. The Government must also hope that the political awareness of Hong Kong following last June's events in China will not have worn off.



Jiang Zemin, Communist Party chief, and Yang Shangkun, President, put their heads together at the National People's Congress

Deng ends half a century in high office

By Peter Ellingsen in Peking

AFTER half a century of holding high office in the Communist Party, China's most important political figure, Deng Xiaoping, yesterday relinquished his last post. But even as China's Parliament, the National People's Congress (NPC), accepted 85-year-old Deng's resignation from the State Central Military Commission, there were few who believed it would now be a matter of Citizen Deng.

While Li, a hardliner, is now in the hot seat and must salvage the economy to preserve his position, Deng, who has stayed away from the tedious, ceremonial ramblings of the NPC, is engaged in the real business of reconciling a deeply-divided regime. If yesterday's government work report is a guide, that is a thorny task that even

mercenary Deng has not mastered.

In spite of protestations to the contrary, NPC documents show the Party split and the economy in crisis. As a Western diplomat pointed out, all the contradictions apparent after the quelling of the upsurge last year, are still in the air.

"Basically," the analyst said, "the Government is buying time, in a bid to keep the lid on stability while it tries to improve the economy. There were no solutions, just strict ideology to please the hardliners, and a pragmatic message that the economy's a mess and more belt-tightening's ahead."

The Government has said it will mildly stimulate the economy to achieve its goal of a 5.3 per cent growth this year.

However GNP will have to reach about 9 per cent for several months to make up for negative industrial output in the first months of 1990. Some observers think this is impossible, or if it does happen, that it will spur a return to the record inflation of 18 months ago.

The dilemma was acknowledged by Wang Bingqian, the Finance Minister, who told the NPC yesterday that "the condition of the State budget this year is grim."

Wang conceded there was "an outstanding contradiction in the supply and demand of funds and the financial balance was precarious (with) state deficits (having) exceeded the budgeted amounts." It is China's fifth consecutive deficit and the 11th in the last 12 years.

"We must fully recognise the

danger in running a deficit and start thinking in terms of a balanced budget," Wang said, although this could not be done quickly.

Some debts must be paid, however. The military, called upon to crush last June's pro-democracy unrest, was allocated nearly 290bn yuan (\$3.8bn), up 15 per cent over last year.

This year 12.4bn yuan has been set aside for domestic debt, now running at about 80bn yuan and 70n yuan for foreign loans, which total about \$60n (\$24.5bn).

China faces a repayment peak in the next few years when it will have to find \$8bn in interest and principal. But Wang stressed: "We're fully capable of repaying foreign debt."

Australia's loan rates expected to fall after economic slowdown

By Chris Sherwell in Sydney

AN UNEXPECTED quarter-on-quarter contraction in the economy has reinforced predictions of a fall in Australian domestic interest rates after Saturday's federal election.

The figures for the December quarter underlined dramatically the scale of the slowdown wrought by a prolonged regime of high interest rates. In the prevailing hot-house atmosphere, it also prompted immediate suggestions that the country was already in the midst of a recession.

The Labor Government, seeking re-election for a fourth term, said the figures confirmed its policy of dampening demand had worked, vindicated its decision to relax monetary policy in January and justified its controversial prediction that rates would fall further after election day.

The Liberal-National coalition, out of office for seven years, pointedly accused Labor of running a "scorched earth policy" which, by depending so heavily on interest rates, had driven the economy into recession with worse to come.

Publication of the national accounts statistics showed that Australia's gross domestic product, seasonally adjusted, had fallen by a real 0.2 per cent in the three months to the end of December for an overall 4.2



per cent growth in calendar 1989.

Even more spectacularly, gross national expenditure contracted by 1.3 per cent in the quarter - the first decline in domestic demand since mid-1986 and one of the biggest in years. Net exports increased in compensation.

The figures also showed a further decline in investment and an increase in the savings ratio as household disposable income rose more strongly than private consumption.

Although analysts agreed there was an unequivocal slowing in private sector demand, they were cautious in their interpretations because a statistical discrepancy in the figures means a large part of the fall remains unexplained.

It therefore remains to be seen whether a more sensible balance has materialised between Australian production and consumption to help reduce the country's record current account deficit.

However, given that the figures are a "snapshot" of the economy for three months ago and that retail and mortgage interest rates have stayed at very high levels, the assumption is that the current quarter will show similar trends when figures are published in May.

This was the clear view of Dr John Hewson, the shadow Treasurer, who accused Mr Paul Keating, the Treasurer, of "fattening" the economy and pointed also to rising unemployment and increasing bankruptcies.

Mr Bob Hawke, the Prime Minister, insisted yesterday, however, that there was "no need to fear a recession in any sense."

On the money markets yesterday, yields on 90-day bank bills actually rose marginally. But at the weekly Reserve Bank tender, the yield on \$450m of 90-day Treasury bills was 15.51 per cent, down from 15.79 per cent a week earlier. This added to pressure for an early cut in the Reserve's rediscount rate from the current high of 17.1 per cent.

Mandela rebukes Baker over SA visit

By Nicholas Woodworth in Windhoek

MR Nelson Mandela, deputy president of the African National Congress, yesterday rebuked US Secretary of State George Bush for his decision to meet President F.W. de Klerk in South Africa.

The two men held talks in the Namibian capital Windhoek, where they took part in independent celebrations of the 25th anniversary of the end of apartheid.

Afterwards they said some progress had been made on ideas that would help resolve problems in South Africa. But Mr Mandela said they disagreed on some issues.

"We (the ANC) do not think there has been any fundamental change of policy by the South African government. The fact that Mr Baker visits de Klerk can create confusion that the National government has done something that requires a change of attitude on the part of the international community. We regard that as regrettable."

Mr Baker replied that US efforts to move the negotiation process forward were being

made in good faith, and that the US approach - which involves contacts with both the ANC and the South African government - would be changed.

Mr Baker also met Mr Edward Sheziwanda, Soviet Foreign Minister. Both men cited Namibian independence as the example of the benefits of US/Soviet co-operation.

Mr Douglas Hart, the British Foreign Secretary, announced a \$15m aid package for Namibia.

David White, Defence Correspondent, said a British military advisory team arrived in Namibia on Monday to help set up a Namibian army and a Ministry of Defence.

The aim is initially to build a brigade-sized infantry force of between 5,000 and 6,000. They will be provided with militia forces with their former enemies, the South West Africa Territorial Force. The new army will use bases and workshops left by South African forces.

Taiwan's president meets protesters

By John Elliott in Taipei

REPRESENTATIVES of over 4,000 students, who have been staging a sit-in for three days in Taipei's main congressional building, yesterday met President Lee Teng-hui for one hour shortly after he was elected president and urged him to speed up democratic reforms.

The meeting marked the opening shot in a debate about Taiwan's political development in the run-up to a national affairs conference, probably in June, which will map out new policies for constitutional reform and relations with mainland China.

President Lee announced the conference this week in an attempt to prevent the unrest disrupting yesterday's election. Last night he told a 50-strong student delegation that he was meeting their demand for a conference open to a wide range of public opinion.

President Lee, 57, took office two years ago on the death of President Chiang-kuo. Yesterday, amid tight security, he was elected unopposed in his

own right for a six year term by 641 of 688 votes cast in the National Assembly. More than 80 per cent of the assembly members are over 70. Their unwillingness to retire has provoked the unrest.

The students and others are pressing for these elders to retire and for the assembly to be either abolished or turned into a democratic body. This means that the development of a western-style parliamentary system will be on the conference agenda.

A significant easing of relations with China will also be considered, although government officials insisted yesterday there was no question of Taiwan either declaring itself independent or recognising Peking.

Born in Taiwan, President Lee is a reformer who wants to speed up democratic development. But he faces resistance from the elders, other politicians and army generals who have power under the current political system.

Tantalising chance for Peres and for peace

By Hugh Carnegie in Jerusalem

"Walking on eggs," said the headline. It's his last chance," concludes the writer. The article in the Israeli daily Haaretz summed up the prospects facing Mr Shimon Peres, leader of the Labour Party, as he attempts to piece together a government out of the country's fragmented parliamentary puzzle.

In some ways President Chaim Herzog's nomination on Tuesday night of Mr Peres as his first choice to try to resolve the country's political impasse was a victory for a man who has led his party in four general elections but has only one "draw" to his credit.

From an unpromising position of junior partner in a coalition with the assertive Likud Party, led by Mr Yitzhak Shamir, Mr Peres has engineered the opportunity to lead Israel into unprecedented peace talks with the Palestinians, something Mr Shamir refused to do on the terms offered by the US.

But, as the newspaper suggested, the opportunity for Mr Peres is tantalisingly slim. If he cannot grasp it, it may well add to one political failure too many for Labour to bear from its leader of 13 years.

First Mr Peres must somehow graft onto Labour's block of 39 seats in the 120-member Knesset enough support from an ideological kaleidoscope of small left-wing, Arab and religious parties to sustain a parliamentary majority.

That he achieved a 60-55 defeat of Mr Shamir in last week's crucial no-confidence vote following the collapse of the Likud-Labour partnership counts for little now. Likud was yesterday already engaged in a guerrilla campaign to keep the three key ultra-orthodox religious groups out of an alliance with Labour.

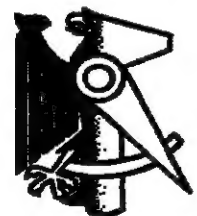
Yet forming a government may prove easy compared with the task of leading it together while conducting talks with the Palestinians. Again, Likud has wasted no time in accusing Labour of being at the mercy of the Palestine Liberation Organisation and preparing to give away the Israeli-occupied West Bank and Gaza Strip, and with them Israel's security.

Once negotiations on the initial proposal to hold elections in the West Bank and Gaza got under way, Likud and its right-wing allies would seize on every issue, from the role of the PLO to the status of Jerusalem, to try to bring down the inevitably fragile administration.

Mr Peres, though, is staking his position on the belief that there is a majority in Israel in favour of the US-backed plan.

He is committed to making peace based on territorial concessions. He rejects talking directly to the PLO, but has acknowledged a PLO role in the peace process. Likud's stance is a belief that "sooner or later what happened in Eastern Europe will happen in the Middle East."

THE GERMAN REVOLUTION OF '89



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Indian budget suffers deficit in decisiveness

V.P. Singh's administration has dodged the hard choices, writes David Housego

THE FIRST budget of Prime Minister V.P. Singh's administration pleased a lot more people than the now frail coalition could have dared to hope.

But in macroeconomic terms it did little to improve the competitiveness of the high-cost Indian economy and hence its manufacturing export performance. It also left still unanswered a good many questions about the long-term evolution of economic policy.

The Bombay Stock Market, which had feared that the budget, presented on Monday, would include even stiffer doses of personal and corporate taxation, gave it an immediate welcome with a rise in share prices. By contrast the Business Standard, one of the main economic dailies, labelled it "anti-industry" in a front-page headline.

Mr L.K. Advani, president of the BJP, the Hindu radical party on whom the Government depends for a majority in the Lok Sabha (lower house), said: "My overall feeling is of being let down."

By contrast the normally conservative and pro-Congress Times of India praised Mr Madhu Dandavate, the Socialist finance minister, for his "boldness" in seeking to contain the deficit through taxing the rich.

Some of this confusion over interpretation reflects the difficulty Mr Dandavate had in constructing a budget with widely divergent objectives. He wanted to reassure National Front supporters that the government had not forgotten its promises on shifting resources to agriculture and creating

more jobs in the rural areas. At the same time he could not afford to frighten the middle classes and the corporate sector which have provided the engine for recent economic growth.

With strains increasing on both the inflation rate and the balance of payments, he wanted to squeeze demand. But with the economy already decelerating to a real gross domestic product growth rate of 4-4.5 per cent after last year's record 10 per cent, he did not want to apply the brakes too strongly.

He ended up with a compromise budget that dodged many of the hard choices. In his search for consensus Mr Dandavate described himself at the end of his speech as a "pragmatic" socialist.

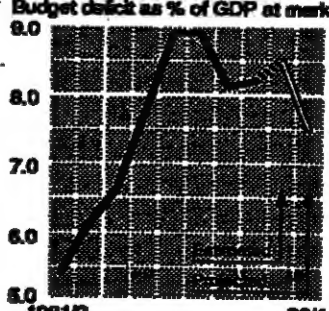
The focal point for the budget - as well as for the issue of Indian economic competitiveness - was the finance ministry's strong warning of the build-up in inflationary and balance of payments strains that have resulted from cumulative budget deficits. Over the last six years the average annual deficit as a proportion of GDP has exceeded 5 per cent. Mr Dandavate's budget takes only modest steps to reverse this trend.

On the Indian definition of the deficit - net borrowing by the government from the central bank - Mr Dandavate was able to show a 60 per cent cut in the projected deficit to Rs75bn (\$2.5bn) for 1990-91 which was what helped to impress the stock market.

But on the international definition of what counts as expenditures and receipts, the deficit

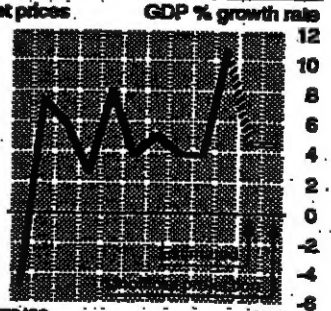
India

Budget deficit as % of GDP at market prices



Source: World Bank/Ministry of Finance

GDP % growth rate



Source: Ministry of Finance

still rises by 3.3 per cent next year in nominal terms - though it falls in real terms. As a percentage of GDP, the deficit is projected to decline by 1 percentage point but will remain at a high 7.5 per cent.

Mr S.B. Chavan, the former finance minister, made a similar commitment to deficit reduction last year which was not fulfilled. In an effort to strengthen this government's credibility, Mr Dandavate promised to bring a six-monthly account to parliament.

Though the Government's dependence on the central bank for financing the deficit will diminish, government borrowings from the market and various savings institutions to cover the deficit will grow by more than 20 per cent.

It is still not clear how much the government will raise domestically (thus putting pressure on interest rates) and how much abroad (where India's outstanding debt exceeds \$60bn). But the govern-

ment now seems determined to avoid fresh borrowing from the International Monetary Fund - which means that its budget projections have to be that much more convincing to obtain good rates from commercial lenders.

The reduction in the deficit has been achieved in part by squeezing the growth in total expenditure to 7 per cent next year - (thus below inflation) - or 15 per cent if measured against last year's original budget estimates. As in past years, the growth in capital (development) expenditure has been sacrificed to the growth in current spending.

Within the expenditure envelope, the shift in resources to agriculture has been modest. The most eye-catching scheme is the waiving of Rs10bn of debt owed by farmers and rural workers. The finance ministry now maintains that only Rs4bn of debt is eligible for relief as against the Rs10bn earlier mentioned. But spending on rural development

and anti-poverty programmes has been virtually frozen.

Industry has been frightened that Mr Dandavate would show the corporate sector little sympathy. Instead he reduced corporation tax from 50 to 40 per cent but cut investment allowance which has favoured capital intensive projects such as petrochemicals. The net result of this simplification - which the Government sees as a prelude to simplifying the licensing procedures - is that the direct taxes from the corporate sector rises by 17 per cent.

The other sectors hit by the budget are the motor vehicle and consumer electronics industries which could suffer a drop in sales as a result of increases in excise duties. Though these have been among the fastest growing in recent years - and potentially a base for export growth - they are seen by the Government as not entirely worthy of support because of their middle class appeal and consumption of foreign exchange through imported components.

The Government is counting on gross tax receipts rising by 13 per cent - which allows for a crackdown on evaders. Mr Dandavate told parliament that the tax authorities were being asked to "pay special attention to vulgar display of ill-gotten wealth" - in particular at wedding receptions.

Overall the budget imposes a mild deflationary squeeze, though Mr Bimal Jalan, the finance secretary, declined to quantify the impact. But it is too small on its own to have much of an impact on the balance of payments.

just in time

WORLD TRADE NEWS

Gatt says international trade growth set to slow

By William Dullforce in Geneva

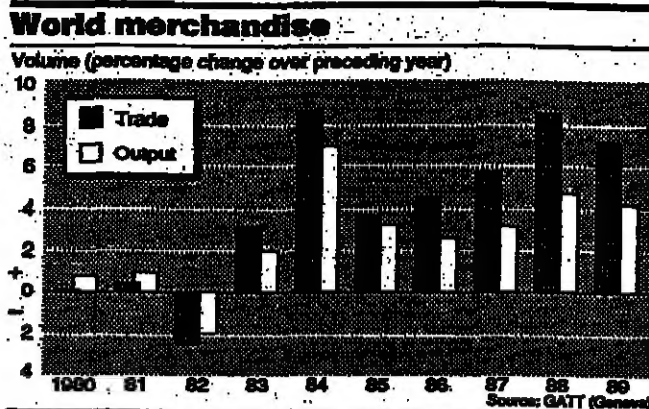
THE GROWTH in volume of international trade, one of the driving forces behind the expansion of the world economy, is likely to slow to between 5 and 6 per cent in 1990 from 7 per cent last year, according to the secretariat of the General Agreement on Tariffs and Trade.

But the rate of growth will still equal or exceed the trade performance of four of the past seven years and 1990 will mark another year in which world trade will expand at a substantially faster pace than output. Volume growth in 1988 was 8.5 per cent.

Gatt's preliminary report on international trade developments in 1989-90, released yesterday, qualifies its generally optimistic tone by voicing concern about the persistence of inflation in many parts of the world and its continuing unease about the large current account imbalances among the world's leading trading nations.

Higher interest rates provoked by inflationary pressure could deter business investment, which has been an important source of strength in the current expansion of trade, the secretariat warns.

In value, world merchandise trade passed the \$3,000bn mark



for the first time to reach a new record of around \$3,100bn, compared with \$2,800bn in 1988. Gatt says it is too early to estimate the value of world trade in commercial services in 1989 but it has revised its 1988 estimate to \$600bn from \$560bn, indicating that services expanded at a rate of 13 per cent in 1988.

In fact, growth was almost certainly higher, because the secretariat has used 1987 figures for some countries which have not yet reported their data for 1988.

Trade in manufactured goods continued to provide the main expansionary thrust last

year. Manufacturing exports climbed by 5 per cent (against 10 per cent in 1988). Mining exports grew by 4.5 per cent (6 per cent) and farm exports by 4 per cent (5 per cent).

The US meanwhile topped West Germany to regain its position as the world's largest exporter. The volume of US exports grew at nearly twice the world average, reaching a value of \$364bn against \$341bn for West Germany and \$275bn for Japan.

Japan's 4.5 per cent growth rate marked the fourth consecutive year in which it performed below the world average.

Seoul boosts overseas investment

By John Ridding in Seoul

OVERSEAS investment by South Korean companies has increased sharply this year because of fears of protectionism and rising domestic costs, according to the Bank of Korea.

The central bank said that the value of overseas investments approved by the government more than doubled to \$251m (£147m) in January and February, compared with the same period last year. The number of projects increased from 48 to 73.

The most popular area for new Korean investment was south-east Asia, which received 37 projects worth \$80m.

Most new investments in the region were from the footwear, textiles and electronics industries which have suffered a loss of competitiveness in Korea because of higher domestic wage costs and an appreciation in the value of the Korean currency, the won.

There were 20 new projects in North America, worth a combined value of \$153m. Many South Korean companies, particularly in the electronics sector, are setting up manufacturing in the US and Canada to escape protectionist measures.

Agnelli family scion in the saddle

John Wyles on a new grouping of the European motorcycle industry

THE launch in Paris yesterday of the Association des Constructeurs Européens de Motocycles (ACEM) marks not only an attempt by Europe's leading motorcycle manufacturers to create a lobby at European Community level, but also the international debut of a 25-year-old Italian manager with a very celebrated name.

Since Giovanni Alberto Agnelli claims some of the credit for having thought of ACEM, he is being rewarded with the presidency of the Brussels-based association. The appointment is a shrewd one, since his is a name which causes doors to spring open and he will have at his elbow Mr Gustavo Denegri, Piaggio's group president, to compensate for his lack of experience.

Agnelli the Younger is the nephew of his namesake president of Fiat and son of Umberto Agnelli, Gianni Agnelli's younger brother, whose first wife was Antonella Bechi Piaggio. After a US university education and military service as a paratrooper, Giovanni Agnelli joined the family firm, Piaggio, in 1967.

Then came a swift passage through several management functions, culminating in his appointment this year as vice-president of the holding company, Piaggio & C Spa and director of planning and development.

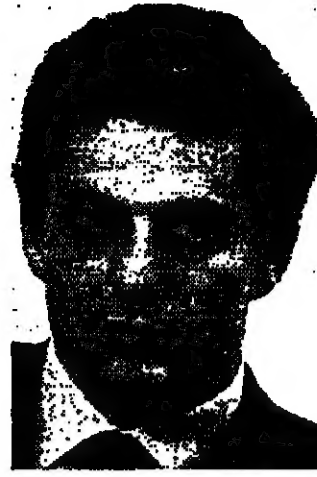
There are those who say that

this beguiling, somewhat self-effacing young man is being trained for The Highest Office in the Fiat group. He is highly regarded by his uncle whose own son, Edouardo, aged 35, has shown less aptitude and commitment to industrial management than his younger cousin.

Giovanni says that ACEM springs from three clear requirements: "The need to harmonise technical standards for production of two wheelers and legal regulations governing their use, the need to establish that two wheels have as much social utility as four and the need to establish a Community policy governing the import of Japanese motorcycles."

In addition to Piaggio Velocil Europe, the founder members of ACEM are Peugeot MTC of France, Derbi of Spain, SIS of Portugal and Fichtel & Sachs/Nurnberger Hercules Werke of West Germany. Other manufacturers are encouraged to join but the founders already account for two thirds of the European market for motorcycles up to 500cc.

In competing with Japanese producers in segments above 125cc, Giovanni Alberto says that the Europeans are seriously handicapped by differing national standards governing among other things pollution levels, noise, braking and signalling systems.



Giovanni Alberto Agnelli

But harmonisation will not be enough, says the president of ACEM. National restrictions of various kinds on two-wheel imports from Japan should disappear with the opening of the EC's internal market. Like their cousins in the motor industry, the European motorcycle and scooter manufacturers will be seeking a transition period - they are talking of five years - before the Japanese are allowed free entry.

"This is needed above all to allow the development of a components industry of a sufficient size and competitiveness," says Giovanni Alberto. Piaggio itself is now running

hard to position itself for a more competitive future after restructuring forced by the downturn in the motorised two-wheeler market which has plagued European producers for much of the 1980s.

Having diversified into sectors including textiles, chemicals and robotics which now account for 20 per cent of its £1,400m (£893m) turnover, it is concentrating on strengthening its core business.

Giovanni Alberto says that Europe - where Piaggio sells more than 500,000 pieces - will remain important but the strongest growth in the future should come from India, Indonesia, Thailand and some of the Eastern European countries.

"We are making a big effort in India which is the largest single market in the world for two wheeled vehicles," he says. Piaggio already has equity stakes in two Indian producers - LML and VOCL - which make its cycles under licence and is seeking additional comparable investments.

This year, he says, will be one of transition for Piaggio as it searches for more joint ventures in its diversified operations and develops new products for its core business. And what of the future for its young vice-president? "Well I am not long in experience but I do have ideas. The thing I want to learn more quickly is how to judge people better."

EC agrees to talks on coal industry subsidies

By William Dullforce

THE EUROPEAN Community has put its subsidies to the coal industry on the negotiating table in the Uruguay Round of the General Agreement on Tariffs and Trade. By dropping its opposition to including energy resources in the Gatt Round, the EC yesterday helped to break a procedural deadlock in the group negotiating the liberalisation of trade in natural resource-based goods, such as fuels, minerals, forestry and fish products.

Brussels agreed to negotiate on energy resources within the group provided the issue was not raised in other groups, such as that handling the rules to be applied to subsidies. The coal subsidies are also under scrutiny in internal EC discussions in preparation for the single market in 1993.

The EC concession in Geneva came after an energetic campaign by Australia, backed by the US, to secure a ban on government subsidies to coal producers.

Mr Bob Hawke, the Australian Prime Minister, said "massive subsidising" of coal production in West Germany, Britain and Japan was costing his country billions of dollars in lost export opportunities. Australia and US together account for more than half of world coal exports.

Canberra claims that EC member states subsidise their coal industries to the tune of \$12bn a year. Mr Hawke said that in West Germany annual subsidies rose by 70 per cent in the four years to 1988 and that the price of coal was 250 per cent higher than the price of imported coal.

In Britain coal prices were 180 per cent higher than prices for imports. The Australians claimed that Japan had spent roughly \$150bn on coal subsidies over the 20 years to 1988 and had doubled the level of spending in the four years to 1988.

EC officials say the procedural agreement reached yesterday does not prevent them from raising the issue of fishing rights in the negotiating group, an idea which is vigorously opposed by the US, Canada, the Latin American countries and Australia.

Countries now have to submit specific proposals on natural resource-based products by April 20.

Ridley unruffled by late Soviet payments

By Peter Montagnon, World Trade Editor

LATE payments by Soviet importers were often the result of "incompetence" by newly authorised foreign trade organisations and should not cause undue worry in the West, Mr Nicholas Ridley, UK Trade and Industry Secretary, said.

Speaking shortly after returning from a trip to Moscow, where he raised the problem with his Soviet counterparts, Mr Ridley said the Gorbachev regime was trying to make its enterprises learn to manage their own affairs responsibly.

"It's hard for us to quarrel with that," he said in an interview, even though the adjustment process might cause some temporary difficulties.

His visit, at the head of a large UK trade delegation, had shown that there were still lucrative export opportunities in the Soviet Union for traditional exporters who understood the market, he added.

Mr Ridley also visited Poland where he said the UK would "look more closely" at the possibility of making export credit cover available, though nothing was being promised as yet. Although both France and West Germany have restored cover, Poland had a very large \$40bn foreign debt, he said.

He doubted whether it was wise to add to this debt, but said British companies should consider direct investment in Poland, where assets were being made available at bargain prices as a result of the country's privatisation programme. Poland was also a good potential base for manufacturing for the West European market, he said.

Mr Ridley also had a message for exporters who are worried that higher premiums planned by the Export Credits Guarantee Department for cover in difficult markets would undermine UK competitiveness in world capital goods market. Businessmen who expressed such fears were "talking through their hats."

"We are by no means going to throttle ECGD," he said, it had to be more commercial, however, and exporters were simply trying to put pressure on the Government ahead of decisions that had not yet been finalised. Exporters should refrain from comment until these decisions were made.

ABB describes 'horror' of E Germany's infrastructure

By Nick Garnett

THE MANUFACTURING and industrial service infrastructure of East Germany was a "horror scene", Asea Brown Boveri (ABB), the large electrical engineering group said yesterday.

But that country offered the biggest investment opportunities in eastern Europe.

In a survey of East Germany's needs, ABB said it estimated that to modernise and extend the transport infrastructure would cost DM180bn (£88.6m) to DM150bn.

More than 60 per cent of the East German rail system was single track and only about 25 per cent of the system was electrified.

The company, which has its headquarters in Switzerland, said installing new power stations in East Germany would cost DM40bn.

Power plants in East Germany were so inefficient that they consumed 35 per cent more coal than a comparable but modern station in western Europe.

A further DM14m would be required to install gas control anti-pollution equipment on power stations.

Mr Eberhard von Koerber, ABB's board member responsible for eastern Europe, said East Germany also needed 8m new telephone extensions. Antiquated manufacturing equipment partly accounted for a productivity level only 25 to 50 per cent that of West Germany, he added.

For the whole of eastern Europe, excluding the Soviet Union, ABB said that power station capacity was 1,600W per person, compared with 3,700W in Scandinavia.

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AMERICAN NEWS

Congress suspends Chile laws

By Leslie Crawford in Valparaiso

THE CHILEAN Congress has begun work for the first time in more than 16 years, by suspending laws inherited from the military regime.

The congress is expected, in the next few weeks, to revise the anti-terrorist law, the death penalty, the budget, tax and labour legislation, curbs on freedom of expression and a plethora of laws decreed by the military junta in the final months of General Augusto Pinochet's dictatorship, which stepped down last week.

President Patricio Aylwin's

ministers began work on the package of reforms long before the new civilian government took office. To ensure a smooth passage through Congress, they are negotiating details in advance with right-wing opposition parties.

Mr Aylwin, a Christian Democrat who campaigned for reconciliation, needs the co-operation of the right because his centre-left coalition won an absolute majority in the House of Representatives but lacks one in the Senate due to the military regime having exer-

cised its right to appoint nine of the 47 senators.

The right wing parties have pledged "constructive opposition". They regard themselves as the defenders of Gen Pinochet's liberal economic policy but they have yet to establish their democratic credentials.

Most congress members are holding elective office for the first time. The setting is also new: a half finished building bequeathed by General Pinochet and overlooking the Pacific Ocean in the port of Valparaiso.

Bush backs Poland over border issue

By Peter Riddell, US Editor in Washington

PRESIDENT George Bush yesterday assured Mr Tadeusz Mazowiecki, the Polish Prime Minister, of US support for maintaining Poland's current borders with a reunited Germany.

However, the US will not agree to Poland's desire for full participation in the "two-plus-four" talks of the two German states and the four wartime allies on the security aspects of reunification.

US officials believe Poland has won a "considerable victory" in being included in the talks when border issues are discussed. Mr Bush said that "in any decisions affecting the fate of Poland, Poland must have a voice."

Before yesterday's meeting Mr Bush had talked by phone on Tuesday with Chancellor Helmut Kohl of West Germany to discuss the Polish border question as well as German unification following Sunday's East German elections. Mr Bush underlined the US's strong support for the Helsinki Final Act and its call for the inviolability of borders.

Mr Mazowiecki discussed with Mr Bush the Polish desire for a treaty guaranteeing the country's western borders with Germany.

Argentine minister extends powers

By Gary Mead in Buenos Aires

MR ANTONIO Erman Gonzalez, Argentine Economy Minister, has appointed himself governor of the country's Central Bank after the drawn-out departure of Mr Enrique Folcini.

Mr Gonzalez - an accountant who ran President Carlos Menem's economic ministry in La Rioja province, where Mr Menem was governor before he became president - now has full responsibility for managing Argentina's economic affairs.

The minister becomes the fifth governor since President Menem took office almost nine months ago. His ministerial portfolio also covers the financial administration of state-owned companies.

Mr Folcini presented his resignation on March 7 after a row over his authorisation of short-term Central Bank loans of \$35.4m to several Argentine commercial banks.

He described the loans, known as re-discounts, as entirely within normal Central Bank practice. However, many such loans to the country's densely packed private banking sector, with almost 200 institutions, are granted to prop up ailing banks.

The International Monetary Fund and the World Bank have long argued that the sector should be weeded out. Successive governments have postponed this politically sensitive reform.

Many Argentine politicians have close

relationships with private banks, while certain senior government officials have legal cases pending against them over alleged infringements of banking regulations. One such is Mr Carlos Carballo, Argentina's foreign debt negotiator and now appointed by Mr Gonzalez as his deputy in the Economy Ministry.

One of Mr Gonzalez's main tasks is to persuade the IMF to unblock some more than \$1m in loans suspended early this year when the Menem government failed to meet agreed economic targets. Argentina has made no interest payments on its \$60bn debt since April 1988; interest arrears are now approaching \$6bn.

Guerrillas shoot retired junta general

LEFT-WING guerrillas in Chile yesterday shot and seriously wounded former Chilean Air Force commander-in-chief Gustavo Leigh, a leader of the bloody coup that installed the military in power 16 years ago, Reuter reports from Santiago.

The shooting came 10 days after a civilian government took office under Christian Democrat President Patricio Aylwin, ending 16 years of harsh military rule under General Augusto Pinochet.

Gen Leigh, a retired general, was reported to be in a critical condition in a military hospital, doctors said.

A spokeswoman for an armed wing of the Communist Party claimed responsibility for the shooting in a telephone

call to a local radio station, calling Gen Leigh a "criminal ideologue" of the coup in which Pinochet seized power in 1973.

Two men entered Leigh's real estate offices in a residential sector of Santiago and pumped six bullets into Leigh's face, chest and legs, police said. His business partner Mr Enrique Ruiz, also a retired Air Force general, was hit by three bullets when he tried to defend Gen Leigh, police said.

As Air Force chief, Gen Leigh ordered Hawk Hunter jets to fire rockets at the presidential palace in the violent 1973 overthrow of elected Marxist president Salvador Allende who was found dead in the palace after the incident.

Human rights groups accuse Gen Leigh of firing a death squad that hunted down and murdered hundreds of Communist Party militants between 1973 and 1976.

"Today we have tried to do justice by killing General Leigh, one of the cruelest ideologues of the thousands of murders committed during the dictatorship," the spokeswoman for the Manuel Rodriguez Patriotic Front (FPMR) told Radio Cooperativa.

The spokeswoman warned that the group would continue killing former members of the Pinochet junta if armed forces members accused of human rights violations are not brought to trial by the new civilian government.

Telecoms privatisation hits political trouble

By Gary Mead

PRESIDENT Carlos Menem's plans to privatise ENTEL, Argentina's telecommunications company, are meeting stiff Congressional opposition from both his own Peronists and the main opposition Radical party.

ENTEL is to be split into two geographically determined companies (north and south), and to be in private hands by October.

However, Congressional deputies are demanding substantial changes in the terms of the sale. These could threaten to reduce ENTEL's potential profitability for the half-dozen or so international companies showing interest in buying.

Congressional opponents want to see ENTEL's promised state-guaranteed profit (16 per cent a year) calculated on the basis of the capital invested in the two newly privatised companies, some \$1.5bn. They regard the government's stated terms for the sale, which calculate the 16 per cent profit on the basis of the current net asset value of ENTEL (\$3.5bn) as too generous.

If the proposed change is accepted by Mr Menem's government, net annual profit for both companies would shrink to \$240m, rather than the originally conceived \$500m.

Congressional opponents of the sale also hope to dilute

other aspects of the offer. They particularly oppose the debt-equity swap arrangements in the offer. Purchasers of ENTEL will require a relatively small amount of cash - \$100m for one company and \$113 for the other - with most of the remaining \$1.6bn being achieved via swaps for Argentine foreign debt, now generally trading at 12 cents to the dollar on secondary markets.

Under the government's scheme, debt will be accepted at face value; opponents want to see a large discount.

If Mr Menem approves the proposed changes, which are advocated by members of his own Peronist party, he risks

damaging his crucial political alliance with the Centre Democratic Union (UCU), on whose backing he has become dependent to implement his economic reform programme.

On Tuesday, the government retreated over one controversial ENTEL issue. It had announced last week an immediate 400 per cent increase in telephone charges, for a total rise of 2,395 per cent since January 1. After a storm of public and cross-party protest, that increase has now been postponed until the end of March.

Yesterday 22 public sector trade unions staged a one-day strike against Mr Menem's privatisation programme.

A bilateral route to Venezuela debt deal

Stephen Fidler on a novel accord

THE agreement announced this week between Venezuela and its creditor banks on a reduction and a restructuring of about \$20.5bn of loans emerged from a novel negotiating process involving bilateral talks between government negotiators and leading bank lenders.

The agreement is the fourth under the new international debt initiative launched a year ago by the US Treasury Secretary, Mr Nicholas Brady.

In an approach not seen before in almost eight years of bank-debtor negotiations, individual banks on the advisory committee, led by Chase Manhattan, were allowed to pursue their own ideas with the Venezuelans.

At times, it seemed possible that there would be no agreement backed by the entire committee, but in the event it produced a deal which was being generally welcomed by banks and others yesterday.

It contains the following options for banks:

- New money: Banks make new loans equivalent to 20 per cent of their exposure over two years. The "new money" will be in the form of a bond, with a 15-year maturity and seven-year grace before interest is due. Sixty per cent of these bonds will be in the name of the central bank and carry a 4-point interest margin and the remainder in the name of the republic, carrying a 1-point margin. The "old money" will be rolled into so-called exchange bonds with a 17-year maturity, seven years' grace and a 4-point interest margin.

- Bonds for loans: In a structure used in the Mexican package, loans can be exchanged for 30-year bonds with a guarantee of principal and 14-months' interest. Those bonds carry either a reduced fixed-interest rate of 6 1/2 per cent, or at a floating interest margin of 1/2 point and a face value written down by 30 per cent. If oil prices rise to a specified level, the banks are entitled to recoup some value on the bonds after a six-year grace period.

- Temporary interest reduction: Banks swap their old loans for new 17-year bonds, with interest of 5 per cent for years one and two, 6 per cent for years three and four, and 7 per cent for year five, when it reverts to a floating margin of 1/2 point. Interest collateral will be provided for 12 months. It is the first time this option has been seen in any Brady package.

- Cash buy-back: Banks tender their loans for cash at a price yet to be fixed. The price for Venezuelan bank loans relied yesterday to indicate a price of 40 per cent - the rumoured target the Venezuelans have set.

The Venezuelans are said to be seeking about \$1bn in new loans, meaning banks representing about a quarter of the

VENEZUELAN business and unions yesterday welcomed the restructuring agreement, Joe Mann reports from Caracas.

President Carlos Andrés Pérez said that the overall reduction in outstanding debt should be "no less than 25 per cent" of the amount to be restructured, or about \$20.5bn.

Business hopes the government will now provide help to repay \$3.5bn in private sector foreign debt.

debt would be expected to opt for this. While raising new funds has been a problem in the previous Brady deals for the Philippines and Mexico, bankers said Venezuela banks appeared to be looking favourably on this option.

The government has said that it is seeking cash-flow savings of about \$1bn from the agreement, but many banks believe that in view of recent rises in the oil price, this is more than what the country needs.

Venezuela, which agreed to bring its interest payments up to date by the end of this month to secure the agreement, subsequently issued calls for a restructuring of the debt of banks not wishing to take any of the above options. It argued that this would have been a signal to encourage banks not to participate.

Each of the options involves banks entering new legal agreements with the Venezuelans, potentially marginalising any banks that do not participate in the options.

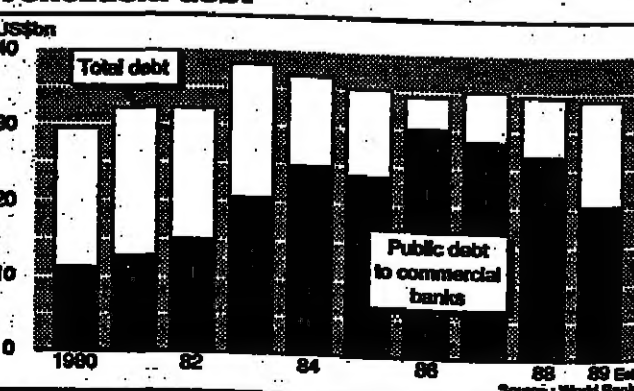
Bankers greeted the array of options the broadest in any Brady deal so far positively. It was also felt that, particularly for domestic political consumption, Venezuelans could point to the likely deep discount in the cash buy-back as evidence they had negotiated a tough deal.

None the less, the discount on the bonds-for-loans swap of 30 per cent was below the 35 per cent achieved by Mexico, and compared with the 50 per cent which the Government had originally demanded. Offsetting this, Venezuela has only granted a 14-month interest guarantee against Mexico's 18-month.

It is not clear how much official support is available for the package, which will be backed by the International Monetary Fund and World Bank. Some \$700m is said to be forthcoming from the IMF, while the Japanese Export-Import Bank and other governments, including recently Spain, are thought to be considering support.

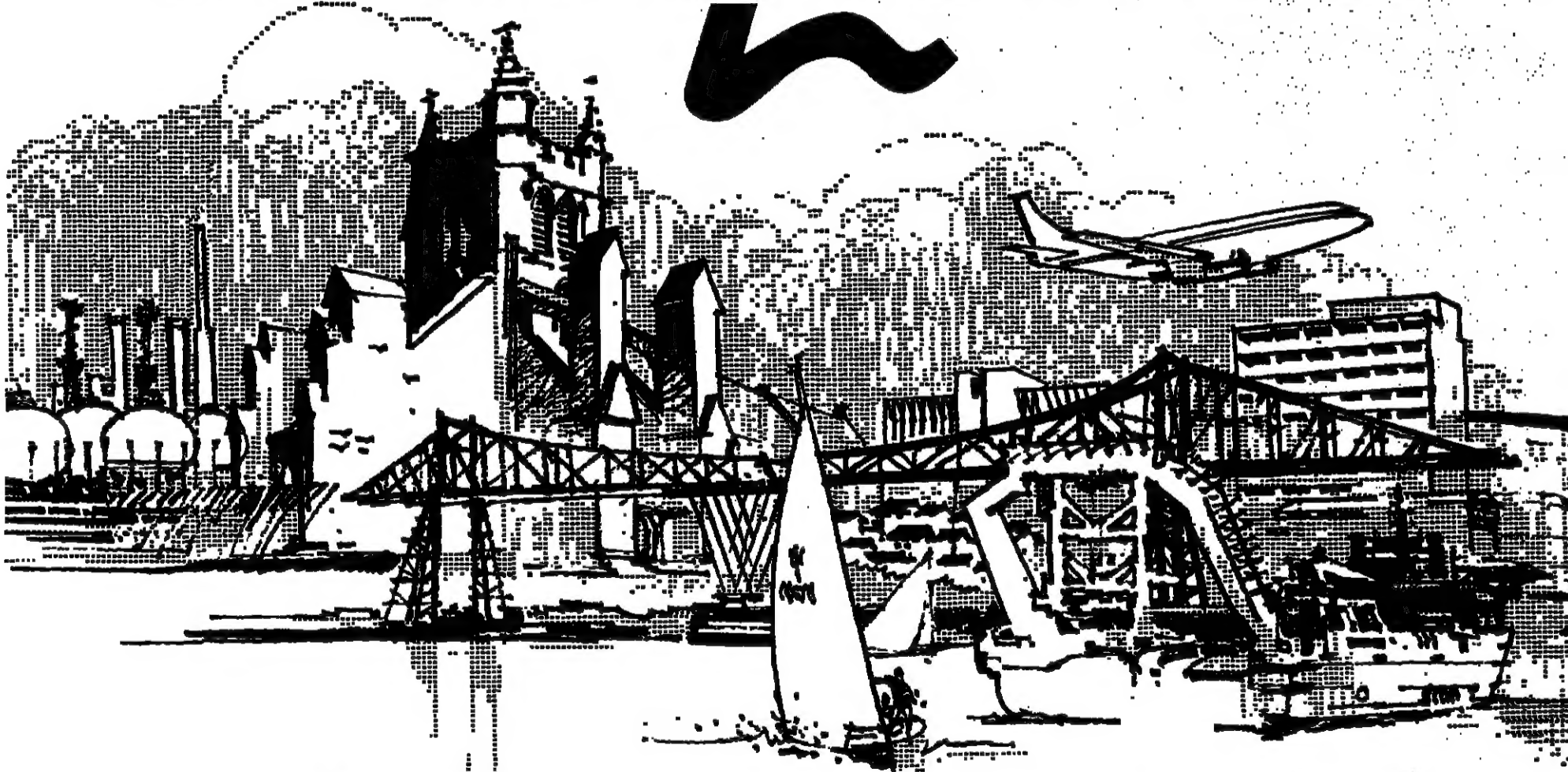
Significant work remains to be done on finalising the options, a process likely to take several weeks. However, bankers are conscious that soon begin to complicate matters.

Venezuela debt



TEES/SIDE

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TEES/SIDE

Initiative Talent Ability

WEDNESDAY MARCH 2

power

[illegible]

trouble

1. The first step in the process of the
 2. is to determine the scope of the
 3. project. This involves identifying the
 4. objectives, the resources available, and
 5. the constraints. Once the scope is
 6. defined, the next step is to develop a
 7. plan. This plan should outline the
 8. tasks to be completed, the sequence of
 9. activities, and the timeline. The plan
 10. should also identify the risks and
 11. the contingency plans. Once the plan
 12. is developed, the next step is to
 13. implement the plan. This involves
 14. assigning tasks to team members, and
 15. monitoring the progress. Finally, the
 16. project should be evaluated. This
 17. involves comparing the actual results
 18. with the planned results, and
 19. identifying the lessons learned.

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If things are
getting tougher,
shouldn't
you be getting
sharper?

The Economist

UK NEWS

Loan sales to debtors favoured

Banks welcome spur to cut LDC debt burdens

By Stephen Fidler, Euromarkets Correspondent

CONCESSIONS in Tuesday's budget to encourage banks to participate in deals which reduce the debt burdens of developing countries were broadly welcomed yesterday.

For the first time, the UK tax system will discriminate – albeit modestly – in favour of banks which sell their loans back to a debtor country at a discount to face value. The new international debt initiative launched a year ago by the US Treasury Secretary, Mr Nicholas Brady, changed the focus of Third World debt strategy away from the continued provision of new loans by banks and towards the reduction of bank debt burdens of those highly indebted countries agreeing economic programmes with the International Monetary Fund.

Mr Brady called for a review of regulatory, tax and account-

ing procedures which stand in the way of lowering debts. Until the budget, there had been no response from the UK tax authorities to the call.

The benefits are rather narrow. The new rules will only affect the sale of loans at prices where the discounts are substantially deeper than implied by the market – the guideline established by the Bank of England for UK banks' third world debt provisions.

In these circumstances it will be more advantageous to banks to sell their sovereign debt back to the borrowing country, than, say, to another bank. This is because the loss can be charged off immediately against taxes only if the sale takes place to a debtor country – if the sale is made to another bank, the charge-off would have to spread out over a number of years.

GUINNESS TRIAL

Directors lost trust in Saunders, court told

By Raymond Hughes, Law Courts Correspondent

Mr Ernest Saunders was suspended as chairman and chief executive of Guinness in January, 1987, because he had "lost the confidence and trust" of his fellow directors, the Guinness trial jury heard yesterday.

Sir Norman Macfarlane, now Guinness's deputy chairman, said the board had considered that Mr Saunders had authorised and permitted, or been responsible for, substantial actions undertaken without disclosure to the board.

Sir Norman, chairman and chief executive of Macfarlane Group (Clansman), has been called as a witness by the prosecution in the trial of Mr Saunders, Mr Gerald Ronson, chairman of the Heron group, Mr Anthony Parmar, a City stockbroker, and Sir Jack Lyons, the

millionaire financier. The four have denied charges arising from an allegedly unlawful share support operation mounted by Guinness during its 1986 takeover battle for Distillers.

Sir Norman was cross-examined by Mr Richard Ferguson, QC, for Mr Saunders. Mr Ferguson asked why other Guinness directors had not been invited to meetings of the new non-executive directors had with Lazard, Guinness's merchant bank, and why solicitors Herbert Smith had been at those meetings.

Sir Norman said that the new non-executive directors had not known "who knew what" and "who was on which side" as far as the Ronson allegations were concerned. The trial continues today.



ROTHSCHILD: life in high office

LORD ROTHSCCHILD, the Cambridge biologist, who died on Tuesday aged 79, was an accomplished scientist who moved with astonishing facility between academia, industry and government, holding high office in all three.

Nathaniel Mayer Victor Rothschild is most widely known, however, for the four years he spent during the Heath Government of the early 1970s as the founding director of the Central Policy Review Staff in the Cabinet Office, better known as the Whitehall thinktank.

His connections with academic science were put to good use in his years with Royal Dutch-Shell, where as group co-ordinator for research and development he steered the oil company into new pastures, including the methane-fired fuel cell and single-cell protein made from North Sea gas.

When Rothschild left Whitehall in 1974, the thinktank he created slowly withered and died. He divided his time between the City, as a director of merchant bankers N.M. Rothschild and his beloved Cambridge.

In 1981 he persuaded the bank to let him set up a trust specialising in investments in genetic engineering and its application to biotechnology. As chairman of Biotechnology Investments Ltd (BIL), he ran a commercially successful fund supporting bio-entrepreneurs.

Lord Rothschild retired as BIL's chairman a year ago, after recruiting Lord Armstrong – a colleague from days in the Cabinet Office – as his successor.

TNT stays quiet over Post Office options

Kevin Brown says mail monopoly unlikely to end before EC postal plans become law

TNT, the aggressive Australian-based transport group, has been uncharacteristically reticent since the Government was forced to disclose recently that it was considering the options for breaking the Post Office monopoly on letters costing less than £1.

TNT denies being the source of the leak that it was in talks with the Government, although it told journalists much the same thing during the Post Office national strike two years ago.

The Department of Trade and Industry has confirmed that talks have been taking place, but has insisted that no viable alternatives to the present system have yet been put forward.

TNT executives are unwilling to say publicly what alternatives they have suggested. Mr Nicholas Ridley, the Trade and Industry Secretary, is reducing interviews on the subject and has instructed civil servants and other Ministers not to discuss the matter.

Privately, officials say Mr Ridley's options are limited to

privatising ParcelForce, the Royal Mail's profitable parcels business, and introducing an element of competition into the letters business.

This would be done either by licensing a competitor in the basic first and second-class letters market or by encouraging the development of a competitive market in premium mail by lowering the price threshold for private operators. A competitive market already exists for items costing more than £1, but it is tiny in proportion to the 15bn letters carried each year by the Post Office. Companies say it could be stimulated by reducing the threshold to, say, 40p – double the basic letter cost.

That is regarded as a more realistic option than a monopoly, partly because TNT is the only company that seems interested in carrying letters for 20p. Other private-sector companies say the difficulties of duplicating the Post Office infrastructure would be immense.

The issue is complicated by the fact that the European Commission is drafting a

Green Paper which will set out a framework for postal services throughout the Community. It is unlikely to be translated into Community law before 1992, so Mr Ridley is unlikely to act before the next general election, due that year.

The debate over privatisation and deregulation coincides with a wide-ranging review by the Post Office. It is clear that some of the options open to Mr Ridley might not be unwelcome to Sir Bryan Nicholson, the Post Office chairman.

Sir Bryan, 57, took over two years ago after many years in private industry. He says his instincts remain those of the private-sector businessman, and claims to find it "distasteful" to have to defend the postal monopoly.

The review, being carried out by Sir Bryan and other senior staff, has concluded that action is needed to cope with annual growth of 5 per cent in the letters business, which will make it increasingly difficult to meet delivery targets, especially for first-class mail.

At the moment, the target of

90 per cent of first-class letters being delivered next day is met only for mail travelling less than 50 miles. Over the medium distance – up to 150 miles – the success rate falls to 80 per cent, and it is just 70 per cent for long-distance mail.

The review team feels that the public may have to accept more realistic mail targets. "It is extremely unlikely that for 20p you could take 100 per cent of letters overnight from, for example, Taunton to Skegness," Sir Bryan says. "It could not have been done even in Victorian times, even though they only carried 17m letters a year – less than half what we carry every day."

One possibility being considered by the review team is a cheap, guaranteed letter service positioned between first-class mail and the existing private services costing more than £1.

There is little incentive for the Post Office to introduce such a service while it retains a monopoly, because rational customers will already be

using first-class mail for any letters for which they are unwilling to pay more than £1. However, the Post Office is aware that this is one of the options being considered by Mr Ridley, and is preparing itself for any competitive market he might introduce.

Such a service would free the Post Office to concentrate on speeding the flow of ordinary letters along the main rail lines between the big cities. It could also provide the opportunity to end the division of the basic letter service into two classes, which many Post Office managers think was a mistake.

Sir Bryan will only say that the introduction of the division in 1974 "may" have been an error, although he admits that the abolition of first-class is being considered.

Sir Bryan emphasises that no decisions have been made, but suggests that changes will be forced on the Post Office by the mid 1990s by the growth of business and the impossibility of meeting first class targets.

British Telecom to invest £40m in digital network

Edinburgh wins telecoms loop

By Charles Leadbeater, Industrial Editor

British Telecom is to invest £40m to provide Edinburgh businesses with the most advanced telecommunications infrastructure in the UK.

The so-called Edinburgh Loop will be capable of carrying computer information, text, graphics and pictures as well as voice communication.

It will involve the introduction of digital exchanges and an extensive network of fibre optic cables with the capacity to carry large quantities of digitalised information.

The system will make little difference to the average domestic telephone user, but it should significantly enhance Edinburgh's role as a centre for financial services and computing-based industries.

The planned system is more advanced than the services BT currently provides to customers in the City of London and is matched only, in local investment terms, by an initiative for a modernised infra-

structure in Northern Ireland. BT's plans were disclosed by Mr Malcolm Rifkind, the Secretary of State for Scotland, at a lunch in London for executives from international financial services companies, identified as potential investors in Scotland.

The company is expected to make a formal announcement on the system after Easter and is likely this summer to announce more such schemes.

About a third of the companies which are discussing moving to Scotland from the south east are in the financial services sector, say London officials of the Locust in Scotland bureau.

Mr Rifkind told more than 50 executives from British, American, West German and Japanese companies that the telecommunications investment, combined with salary costs a third below those in the City, cheaper housing and a higher quality of life than London

meant Scotland was ideal for relocation. He said companies would save £2m a year on a 30,000 sq ft office.

It is hoped to build on the established Scottish financial services sector, which employs 172,000 people – 10 per cent of the adult population – to develop Edinburgh as a European centre for investment and fund management to complement London's role as an international market.

Hewlett-Packard, the US computer and electronics manufacturer, is to close Apollo Computer's plant at Livingston, West Lothian, Scotland, writes James Scurie.

Apollo is the US computer workstations manufacturer which Hewlett-Packard acquired last year. Manufacturing is to be transferred to Hewlett-Packard's plant at Boxborough in West Germany. The 124 employees in Scotland will be offered other jobs with Hewlett-Packard.

New inquiry into IRA bomb case verdicts

By Alan Pike, Social Affairs Correspondent

FRESH POLICE investigations have been ordered into the case of the Birmingham Six, imprisoned for Irish Republican Army pub bombings in 1974 in which 21 people died and 182 were injured.

Mr David Waddington, Home Secretary, announced in the House of Commons that he had asked Mr Geoffrey Dear, chief constable of the West Midlands, for a report on new issues involving the convictions which he had received from the men's solicitors.

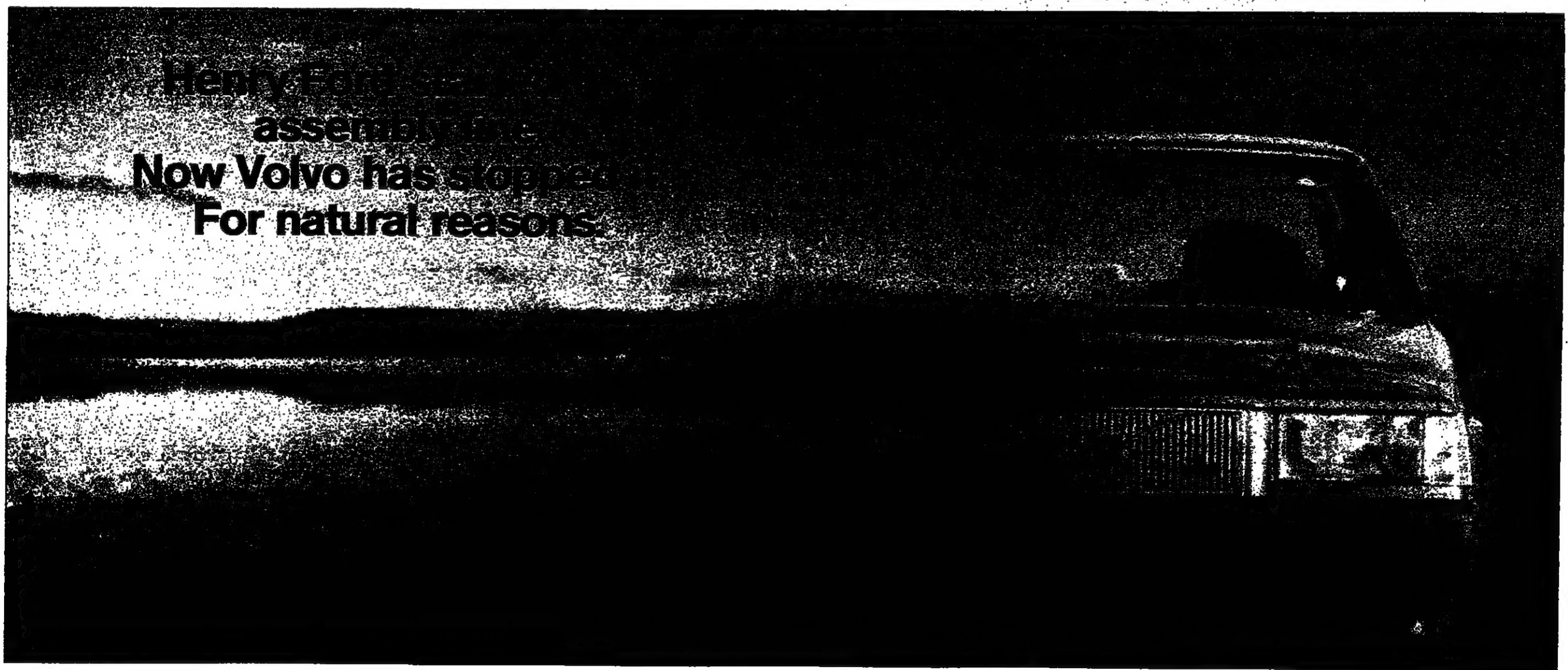
"I understand the chief constable has decided to ask the Devon and Cornwall Constabulary, who carried out investigations in 1987 into certain aspects of the case, to investigate the matters now under consideration," said Mr Waddington.

The Home Secretary said that "in the light of the outcome of those investigations" he would consider whether his intervention in the convictions

would be justified. The case of the Birmingham Six has been the subject of intense controversy over many years. It was referred back to the Court of Appeal two years ago but the court dismissed the appeals.

Since then the controversy has reached new heights following the release of the Guildford Four, who had been convicted of other IRA mainland pub bombings, amid allegations about the conduct of the West Midlands Serious Crime Squad.

The continued imprisonment of the Birmingham Six has been a source of friction in Anglo-Irish relations. Many prominent people have been involved in the campaign for their case to be re-examined and one of these, Cardinal Basil Hume, Roman Catholic Archbishop of Westminster, said yesterday: "I warmly welcome the decision of the Home Secretary."



Visitors to the small town of Uddevalla on Sweden's West Coast will find Volvo's latest car plant sited right by the sea.

Inside the plant, 'the greatest step forward in the history of modern car production has been taken', according to many experts.

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building a complete car.

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than the traditional assembly line. They have confirmed Volvo's belief that responsibility, involvement, comradeship and joy increase work satisfaction and raise product quality.

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with our uncompromising safety standards – we are one of the world's leading airlines. And so, when we say we spoil you as much as we spoil our aircraft, you know what we mean. After all, what use is the loveliest smile in an aircraft that doesn't meet Lufthansa's standards?

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UK NEWS

Fear of poll defeat cools Tory budget celebrations

By Philip Stephens and Michael Cassell

FEARS that the Government faces a spectacular defeat in today's Mid-Staffordshire by-election and a renewed political row over the new local government poll tax yesterday took some of the political shine of Mr John Major's first budget.

Mr John Smith, the opposition Labour party's shadow chancellor, launched a scathing attack on an "irrelevant budget". Some Conservative MPs joined with the opposition in demanding extra money for poll tax rebates in Scotland.

In what was seen as a typically strong performance, Mr Smith said that the failure of the Government's economic strategy had left Britain "top of the inflation league, top of the trade deficit league and bottom of economic growth league".

Mr Major was seen as signalling the start of a broader effort by the Government to be more sensitive to the views of the electorate, particularly those on lower incomes.

The City of London's negative reaction to the budget and

the concern over the expected result in Mid-Staffordshire refocused attention, however, on what senior ministers expect to be a bleak few months.

Mr Kenneth Baker, the Conservative Party chairman, continued to forecast publicly yesterday that the Government would hold on to the seat. He appeared, however, to acknowledge the possibility of defeat when he insisted that the by-election result would not carry wider implications for the Government.

Labour is increasingly confident that the unpopularity of high mortgage rates and the poll tax will allow it to overturn a 14,500 Conservative majority to achieve what would be its biggest by-election victory since 1935. It believes that such a victory will pave the way for gains in the May local elections.

Privately some ministers were conceding that the Government had mishandled the introduction of the new poll tax rebate rules by not anticipating the intense protests

from Scotland where the tax has already been levied. Despite the administrative difficulties, one member of the Cabinet said the Government should "simply write a cheque to the Scots" to defuse the row.

The Government's embarrassment was compounded by the fact that it was forced to concede that the concessions in England and Wales will benefit fewer people than the 250,000 originally announced.

Senior British businessmen are evenly split over whether they think the Conservative Party will have a better chance of winning the next general election if Mrs Margaret Thatcher stays or goes as Prime Minister and just over one third of them believe that the Labour Party will win the next general election anyway.

ICM Research, for the Financial Times, interviewed 616 directors of companies with reported sales of £15m plus on March 21 1990. Companies were selected at random from Key British Enterprises. All interviews were conducted by telephone.

In Brief

Schroders disclosed profits up by 55%

SCHROEDERS, the City of London merchant banking group which has advised on many of the UK's largest takeover and privatisation deals, yesterday reported a steep growth in 1989 earnings. Disclosed profits after transfer to inner reserves and tax were up 55 per cent to £46.6m from £30.1m and the total dividend is being increased by 28 per cent to 25p. The bulk of its profits came from the corporate finance business which had a record year.

GEC Alsthom dropped GEC ALSTHOM, the Franco-British heavy engineering group, has been dropped from consideration for the contract to build Britain's second-largest gas-fired power station, at Killingholme, Humberside.

The plant, to be ordered by National Power - one of the successor companies to the Central Electricity Generating Board - is expected to receive government approval within two weeks.

Bupa cleared by MMC A STRATEGY by Bupa, Britain's leading health insurer, to acquire a national network of private hospitals won the approval of the Monopolies and Mergers Commission yesterday.

In November the £22m bid was referred to the commission by Mr Nicholas Ridley, Secretary for Trade and Industry.

Renault plant warning MR JEAN-PIERRE Capron, chairman and chief executive of Renault Vehicules Industriels, the French truck maker, gave a stark warning yesterday that the company would close down its heavily loss-making UK assembly plant, if it failed to match the productivity and quality levels of the group's French and Spanish operations.

BP budget response BRITISH PETROLEUM yesterday became the first large company to announce plans to establish a workplace nursery following the changes in childcare tax treatment announced in Tuesday's Budget.

Anglo-French team set to win contract for new Severn bridge

By Andrew Taylor, Construction Correspondent

AN Anglo-French consortium of John Laing, the British construction company, and GTM Entrepouse, the large French engineering group, has been recommended to build a £300m privately financed toll bridge across the Severn estuary.

The recommendation was made to Mr Cecil Parkinson, UK Transport Secretary, by Department of Transport officials.

The road bridge would be at English Stones, three miles from the existing bridge, which was built 22 years ago and is now insufficient to handle all the traffic generated by a much improved economy in south Wales.

The consortium would also take over the debts and operation of the existing bridge. The total cost of the project is expected to be about £300m. GTM Entrepouse is expected

to provide the design for the bridge.

The consortium is understood to have strong support from French financial institutions, including Credit Agricole.

These institutions see the bridge as an opportunity to break into the British market for privately financed infrastructure projects.

This trend is expected to grow following the privatisation of the water and electricity supply industries. Plans for light rail systems involving private finance have been proposed by British cities including Manchester and Bristol.

The proposal by John Laing and GTM Entrepouse was chosen rather than a similar scheme from an all-British consortium of Trafalgar House the construction, property, shipping and hotels group and

BICC engineering group.

The Laing proposal, which is expected to be financed almost entirely by debt with almost no equity, is understood to have worked out slightly cheaper than the proposal from Trafalgar House and BICC.

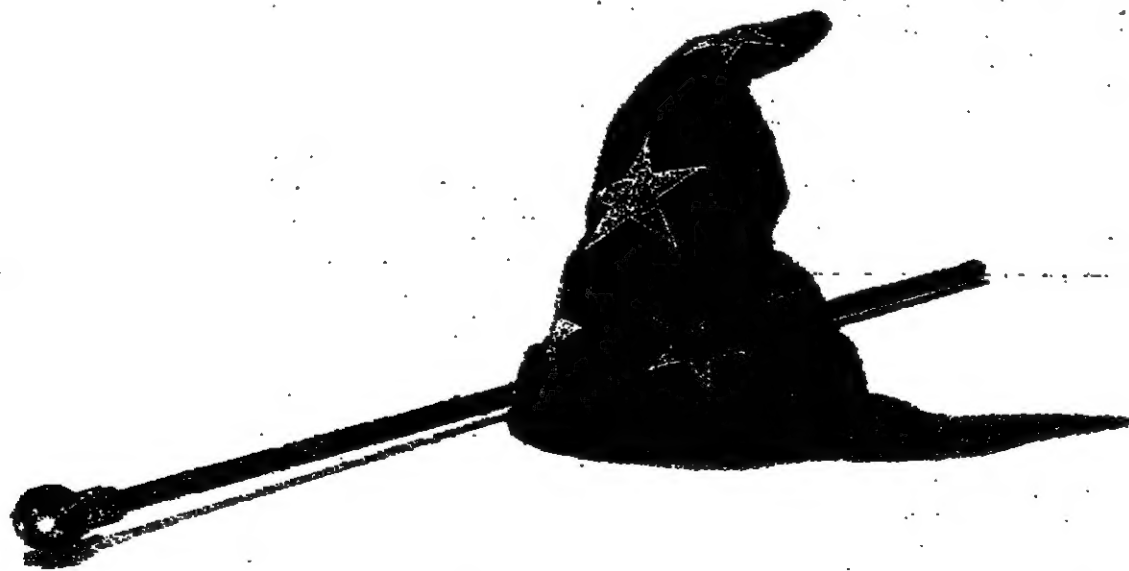
Their scheme would have involved a larger element of equity, requiring a higher rate of return than an all-debt scheme.

Mr Parkinson is expected to confirm very soon the award of a concession to finance and operate a privately financed Severn bridge.

Trafalgar House and BICC are currently bidding to build a privately financed road between the Scottish mainland and the Isle of Skye. Trafalgar House is also building a privately financed toll bridge at Dartford across the River Thames.

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In Brief

Schroders disclosed profits up by 55%

Schroders disclosed profits up by 55% in the first three months of the year. The company's profits were £1.1m, compared with £0.7m in the same period last year.

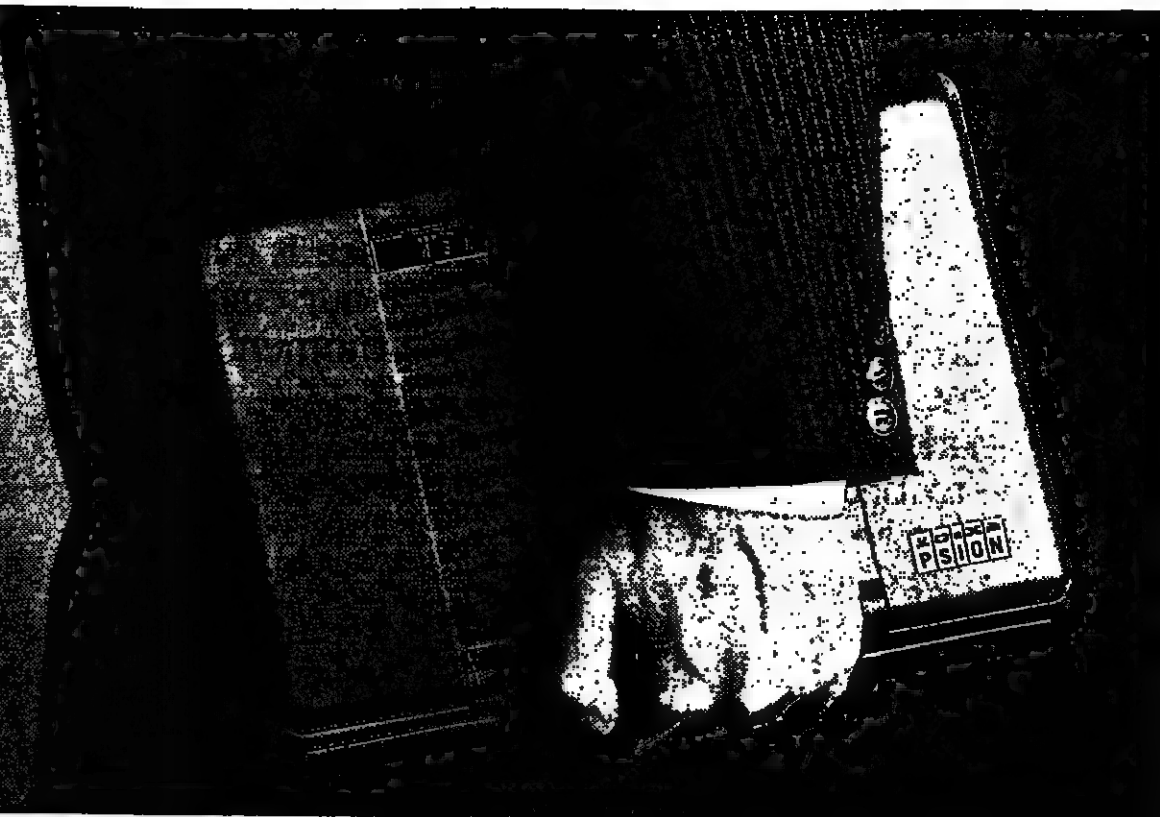
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Bopa cleared by court
A court has cleared Bopa of charges of fraud. The court found that Bopa had not committed any criminal offence.

Remount plant won
A company has won a contract to supply remount plants. The company has been awarded a contract to supply 100 remount plants to the Ministry of Defence.

BP budget respo
BP has announced its budget for the year. The company's budget is £1.5bn, compared with £1.2bn in the previous year.

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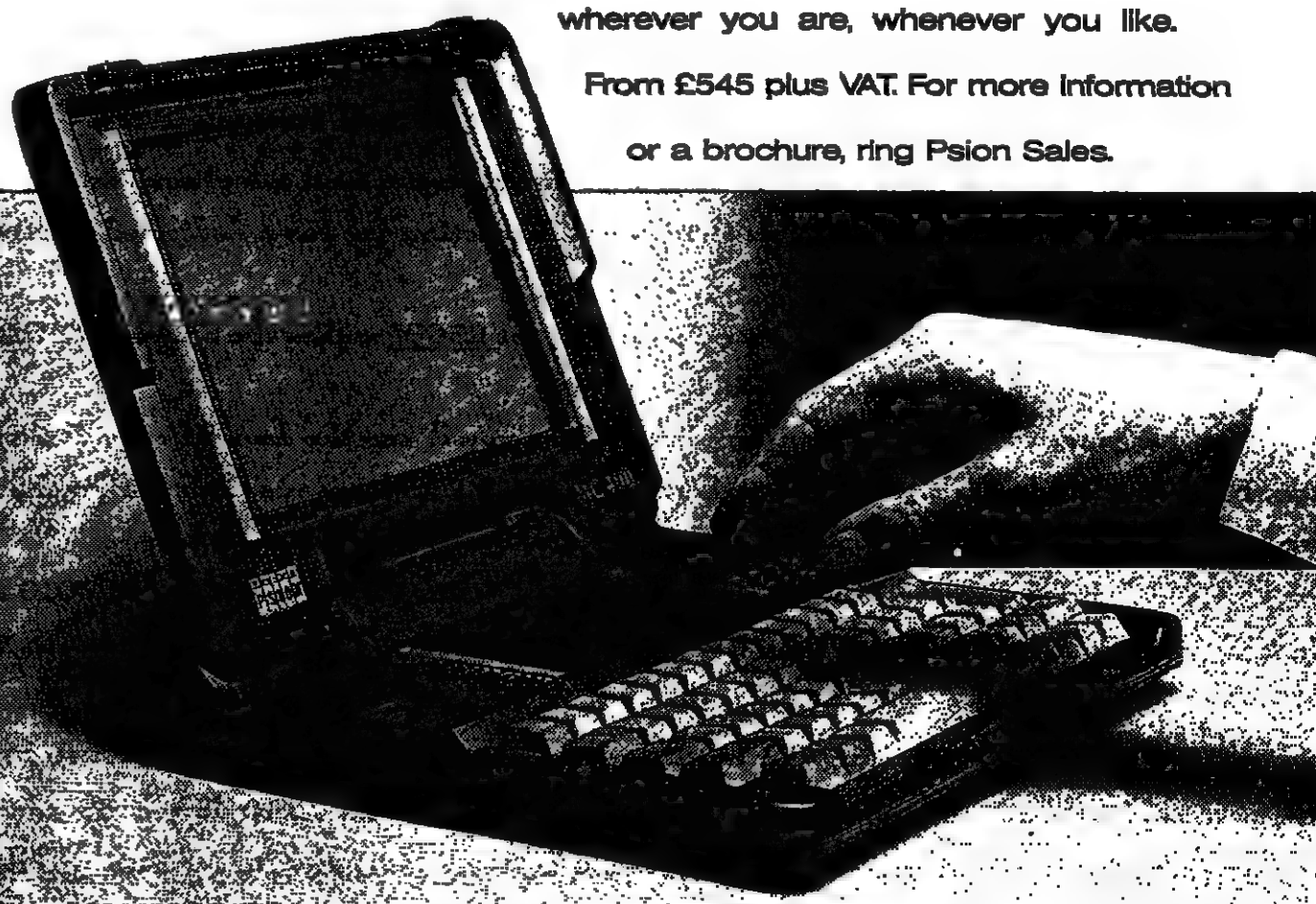
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BUSINESS LAW

Delaware Supreme Court boosts powers of takeover target boards

By Leo Herzel and Richard W Shepro

In a line with the anti-takeover mood in the US, the Delaware Supreme Court's long-awaited opinion on the Time/Paramount takeover battle greatly expanded the powers of directors of target companies.

The court, which last summer affirmed the Delaware Chancery Court's opinion in favour of Time without giving its reasons, ruled that a target board can continue to pursue its business plan even when that would prevent shareholders from receiving a very high takeover premium.

Paramount had launched a hostile high-premium tender offer for Time when Time was about to merge with Warner.

Under the rules of the New York Stock Exchange, the merger required approval of Time's shareholders. In the face of the Paramount offer, it was apparent that Time's shareholders would not approve the merger.

To avoid the need for a shareholder vote, the Time directors, with the agreement of Warner, decided to restructure the transaction as a cash tender offer (with a delisting by Time for control of Warner).

The agreement also provided for a merger at the same price to follow the tender offer but using securities.

Paramount's problem was that it needed time-consuming local approvals to obtain control of Time's cable television network. For this and other reasons, Paramount could not complete its offer soon enough to stop Time from acquiring Warner.

Paramount's only recourse was to the courts, so it sued in the Delaware Chancery Court to stop Time's tender offer for Warner. The Chancery Court refused to interfere with Time's tender offer. The Supreme Court affirmed, promising an opinion later.

The Delaware Supreme Court's opinion, handed down on February 26, makes two very important points. First, the initial merger agreement between Time and Warner did not impose a duty on Time's directors to put the company up for auction as Paramount had argued. In the court's view, the pivotal question on this issue was whether

the original abandoned merger with Warner had put Time up for sale.

The court's answer was no because there was no "substantial evidence to conclude that Time's board, in negotiating with Warner, made the dissolution or break-up of the corporate entity inevitable."

This pronouncement is an important step in clearing up some of the greater ambiguities on the duty to auction that the court left behind in its 1986 opinion in *Revlon v MacAndrews & Forbes Holdings Inc* (1).

None the less, the opinion leaves plenty of room for new litigation: when is the dissolution or break-up of the corporate entity inevitable?

The court's second main point was to outline the very broad powers of boards of directors in takeover situations.

The board's "duty to manage a corporate enterprise" includes the selection of a time frame for achievement of corporate goals; this duty "may not be delegated to the stockholders," and "directors are not obliged to abandon a deliberately conceived corporate plan for short-term shareholder profit unless there is clearly no basis to sustain the corporate strategy."

Very plainly, the court extended the power to target boards, under some circumstances, to reject high premium takeover bids and, when there is more than one bid, to accept a low bid that fits into the board's strategy.

However, it would be imprudent to assume that the court's sympathetic general statements give target company directors a completely free hand. Conflicts of interest, for example, clearly are still out.

In fact, since the court is acutely sensitive to Delaware's delicate balance in the US corporate and political worlds, it rarely gives without also taking. Thus, conflicts of interest are likely to be dealt with even more severely than before.

Furthermore, it is still not quite clear from the opinion how far a target board can go with poison pills, lock-ups and similar anti-takeover devices to protect a favoured bid.

Poison pills were not an

issue in this case. Time had one but it did not need to use it to fend off Paramount. It was Paramount that was asking the court for help to stop Time's tender offer for Warner since Paramount needed more time to complete its offer for Time.

On the other hand, Time and Warner had an agreement to exchange shares (about 10 per cent of each company) which should either be called a lock-up or a very close relative. (A lock-up is an option on an important asset of the target given to a favoured bidder to discourage competing bids.)

The court chose to call the share exchange agreement a "structural safety device" which "had been adopted for a rational business purpose: to deter Time and Warner from being put in play by their original merger agreement."

For this reason, it did not violate the court's tough pronouncements against lock-ups in the *Revlon* case.

In short, the court thought it was a good lock-up. Only time will tell whether this opinion has made it easier to distinguish good from bad lock-ups.

After this opinion, target board procedures should become more important than ever. The opinion encourages target boards to make a record showing a pre-existing corporate business plan on the threat of dissolution or break-up of the company will not be inevitable even in a merger or sale in which the company's shareholders receive cash for all of their stock.

Unlike many other states, the Delaware legislature has not enacted strong anti-takeover laws. It passed one relatively mild compromise measure early in 1988, but has not done anything since.

With this judgment, the Delaware Supreme Court has moved Delaware much closer to the general anti-takeover sentiment in the US epitomised by new state statutes broadening the powers of target boards of directors to resist takeovers.

The opinion is the latest in a series of blows to the takeover industry in the US during the last three or four years. In retrospect, the first clear signs were the insider trading scandals which cast an air of suspicion over takeover activity.

Next came the 1987 US Supreme Court's opinion in the *CTS* case (2), which probably already reflected the negative influence of these scandals.

The CTS judgment upheld the constitutionality of an Indiana law restricting the voting of shares in takeovers. Many states moved quickly through the opening created by the US Supreme Court by passing a variety of laws restricting takeovers.

Combined with the decline of the junk bond market, anti-takeover changes in state legal rules, like this one, are making hostile acquisitions very difficult. On the other hand, friendly negotiated mergers with a clear business goal should be much easier and less costly to achieve because they will face less competition.

In the last 25 years, academic economists have been the intellectual backbone of the takeover movement. They correctly argued that the threat of takeovers was an important discipline on the self-serving behaviour of corporate managers. Recently some of these economists have begun to have doubts about other effects of takeovers such as a pervasive short-term outlook, too much corporate debt and too many acquisitions by bidders.

In the future, the chief constraint on managers' self-interested behaviour may have to be more aggressive institutional shareholders and sceptical and independent boards of directors. Probably not an easy or ideal solution but a possible one.

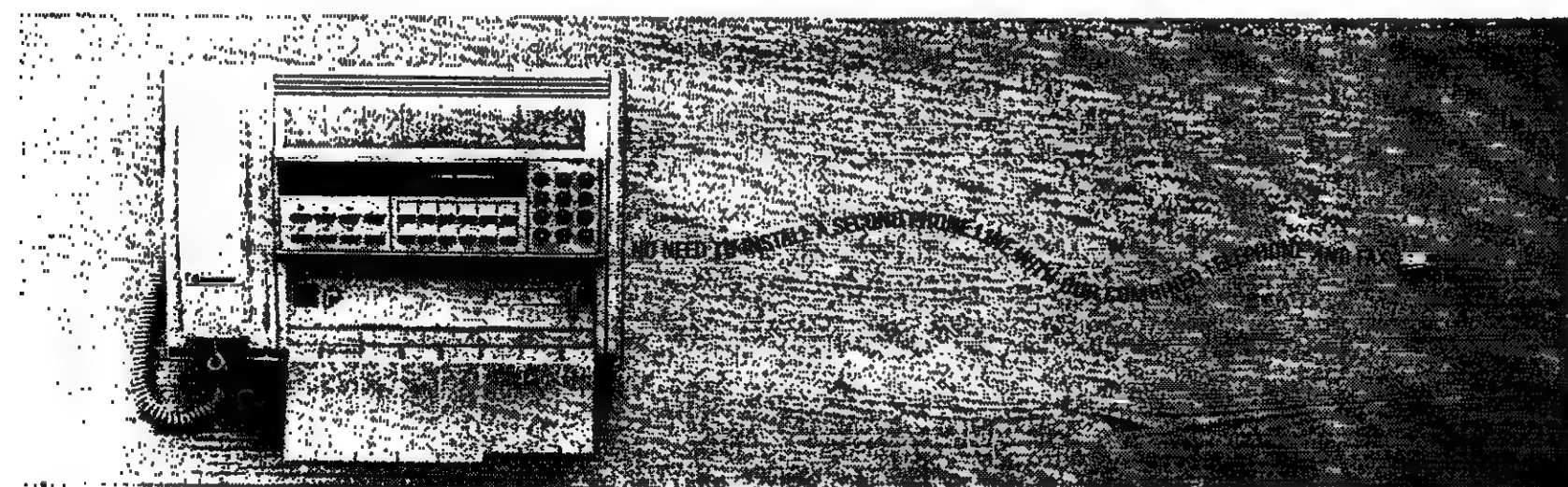
Some of the old takeover professionals will probably still be around using different techniques. Proxy fights, for example, are notably on the rise. But compared to cash tender offers they are a feeble alternative.

However, hostile takeovers for business-fit reasons (for example, the recent successful Georgia-Pacific bid for Great Northern Nekosca) should not be counted out.

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The authors are partners in the Chicago office of the law firm of Mayer, Brown & Potts.

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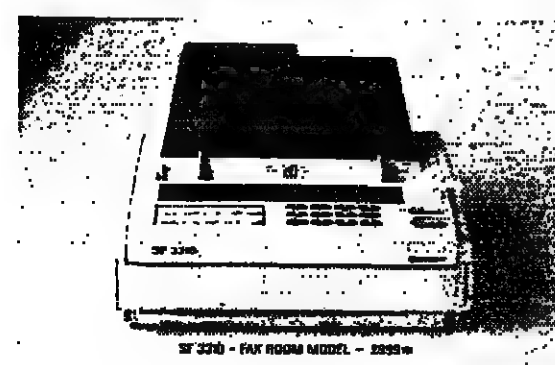
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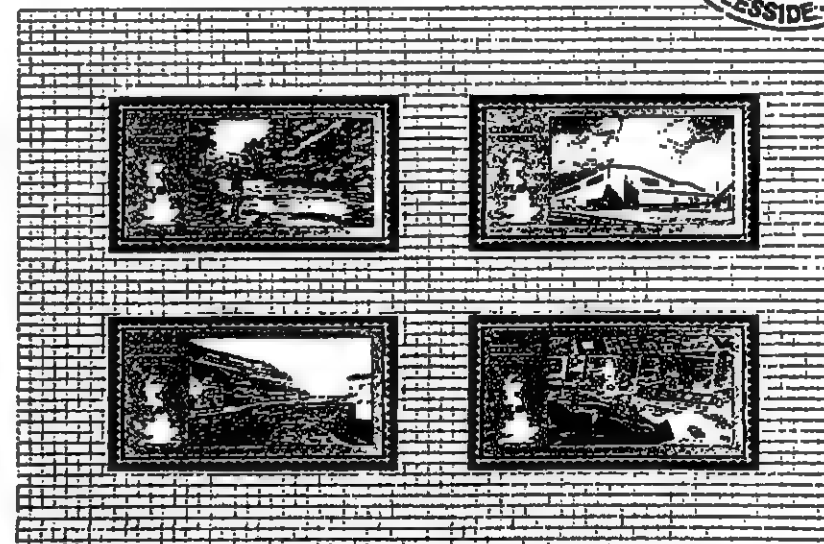


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MANAGEMENT: Marketing and Advertising

Direct sales

Amway builds a Japanese network

Stefan Wagstyl explains how one American group penetrated the impenetrable

Alongside IBM, Coca-Cola, and Shell in the list of the 10 largest foreign companies in Japan, stands Amway, a privately-owned US direct sales group, which arrived in Japan only in 1978.

Amway has achieved the fastest growth in sales and profits of any foreign company in Japan in the past decade. In the year to last August it made ¥26.12bn pre-tax on sales of ¥76.4bn (¥309m). Among all companies in health and household products, its profits were second only to Kao, the Japanese industry leader.

At a time when US and European government officials claim Japanese markets are often impenetrable for foreigners, Amway boasts they are wide open. William Hemmet, president of Amway's Japanese operations, says: "Japanese markets are not closed to us. They never have been."

He maintains this view despite the fact that Japanese companies, having launched a counter-attack, have succeeded in bringing Amway's phenomenal growth rate almost to a halt. Amway is not complaining about unfair competition, though. Instead, it is squaring up to its local competitors.

The company has not so much broken through the barriers which have confounded other companies as found a way around them.

It does not use retailers and wholesalers but relies instead on its own sales network of 700,000 part-time and full-time agents. These commission-only distributors sell toiletries and household goods through catalogues mainly to their neighbours, friends and relatives.

This is a form of network selling which has met with criticism, both in the US and Europe, but which is very familiar in the Japanese retailing culture.

The Japan Mail Order Association says it has hundreds of members with a total estimated turnover of ¥2,500bn; so the US company, which was not the first foreign direct-sales company to arrive in Japan, is not short of competition. There is also little that is unique about Amway's range of toiletries and household goods, which are mostly imported from the US.



Amway relies on its network of 700,000 agents

What has clearly helped Amway to establish itself is its commitment to promoting its corporate culture. Though not novel in its approach, Amway has managed to strike a chord with the Japanese. Great emphasis is put on encouraging distributors to identify with the company - for example, by holding mass conventions for agents and their families, including one held in Disneyland last year and attended by 30,000 people.

Far from regarding this as American and alien, Amway's Japanese distributors have responded enthusiastically.

The whole structure is reinforced by paying the sales force better than do most competitors and rewarding them with lavish perks - 1,400 top agents have just come back from an all-expenses-paid trip to Singapore. Later this year, 50 or 60 elite sales people will go to Rome for an international Amway jamboree.

Amway's top 50 or so agents earned ¥16m (¥64,000) each last year. The next 4,800 netted ¥2.57m. Payments are structured so that distributors are encouraged to recruit new agents into the organisation.

The top-earning distributors have 1,000 and more salesmen beneath them. At these levels,

the pay is high enough to bring men as well as women into the distribution network, often working in husband-and-wife teams.

Hemmet says this is an important difference between Amway and its rivals.

The distributors are supported by a computerised order and delivery system manned by 450 salaried employees. Goods are despatched from Amway's three Japanese warehouses - one in Tokyo, one in Osaka and a third in Fukuoka, in southern Japan.

Orders are usually fulfilled in 24 hours. The deliveries are made by Japan's highly-efficient door-to-door trucking companies. Customers are given a money-back guarantee. In the US, Amway, like other direct sales organisations, has been criticised for its selling tactics - agents are sometimes accused of exploiting family and friends.

Amway says most of this criticism is based on a misunderstanding of its methods. As far as Japan is concerned, there is very little hostile comment, because direct selling has long been a common practice.

Not only are toiletries and household goods sold in this way, but so are food, clothes,

life insurance and stocks and shares.

When it started in Japan in 1978, it relied entirely on existing US agents, who were asked to spread the word among Japanese friends. It started slowly, with only nine products. Today it sells 150, of which 70-80 per cent are imported, mainly from the US.

Hemmet says the company is constantly being approached by foreign and Japanese manufacturers to add their products to its range. He is particularly proud of a hot-plate made by Sharp, the Japanese electronics group, which sells better in its Amway version than under its Sharp brand-name in Japanese stores.

Having enjoyed rapid early expansion, Amway has been hit by competition - including a succession of product launches by the leading Japanese household goods companies - through conventional retail outlets. Growth slowed last year - after a compound annual rate of profit expansion in the mid-1980s of 142 per cent - to just 2.5 per cent on a sales increase of 5 per cent.

But Amway has struck back. It has introduced new products of its own - including a range of specialist shampoos. It has also redesigned its packaging. Most important, having eschewed both product and recruitment advertising from the beginning, it started a corporate advertising campaign. It is promoting itself by sponsoring television programmes, a speed-skating championship and tours by two US orchestras. Sales growth has now recovered to an annual rate of 16 per cent, Hemmet says: "You can't sit still."

The American company's story does little to settle the argument about the alleged impenetrability of the Japanese distribution system - since the company circumvents it. But it does much to disprove the old canard that Japanese consumers are prejudiced against foreign goods. In this case, Japanese consumers seem more than happy to buy American products from an American company. The difficulty for most foreign companies in Japan lies in getting close enough to their customers to see this for themselves.

UK leisure markets

Everyone for tennis

David Churchill reports on the game's potential mass-market appeal

There is interest in tennis as a spectator sport.

The Government's General Household Survey, for example, shows that tennis ranks as one of the least popular participation sports, only 3 per cent of adults in 1987 (the last year for which figures are available) said that they regularly played, the same participation level as in 1977.

By contrast, the popularity of playing snooker, for example, had doubled over the same decade; four times as many adults play snooker as play tennis, the survey showed.

The problem stems from the fact that while there are numerous outdoor courts throughout the UK, the British climate prevents their being used for most of the year. Only one in every ten tennis players says that he or she plays during the winter months, and mostly on indoor courts.

Thus the key to the selling of the sport in the 1990s will depend on its success in making it easier for people to play all year round.

The UK lags badly behind most other European countries in the provision of indoor tennis facilities; there are just 400 indoor courts in the UK compared with more than 15 times that number in France. The Netherlands has over 1,200 indoor courts.

Most indoor courts in the UK, moreover, are for members only (such as the David Lloyd tennis centres) where membership fees are priced at a level reflecting the scarcity of facilities available.

This prompted the Sports Council, the Lawn Tennis Association and the All England Lawn Tennis Club to set up a five year programme - which started in 1987 - to invest some £7.5m in indoor courts. Local authorities which joined the scheme were expected to match the funding.

To date some 11 new indoor centres have been opened, adding a total of 39 all-weather courts, with a further eight centres under construction.

These centres operate under the premise of "pay and play"; no membership fees are required. "It makes tennis a lot more accessible to many people who might be put off by the cost of joining a club," says Fitzhenry.

According to the Sports Council, one result of the availability of more indoor courts is that about 15 per cent of players are first-timers. "It may not seem very much but these are

people who otherwise would probably never have tried playing tennis," adds Fitzhenry.

But what is most important to sports marketers - such as Dunlop and Slazenger which dominate the market for tennis equipment - is the potential spin-off effect of more tennis players playing all year round.

At present, some £30m a year is spent on racquets and balls - less than a third of what is spent on golfing equipment. "There is an urgent need to raise participation levels in the game if the equipment market is to grow," points out Key Note. It sees further opportunities, moreover, for expanding equipment ranges; a designer range of coloured racquets with matching strings and balls is one suggestion.

The real threat to tennis becoming the growth sport of the 1990s, however, comes from the pressure on local authorities to curb spending, which might force them to stop developing indoor tennis centres.

An alternative is for more private-sector developments; one such proposal is to turn sporting stadia into leisure and sports centres.

A company called Raylan design consultants is already in talks with Everton Football Club about such a scheme - common on the continent. "Too many stadia are simply white elephants," points out Simon Morris, a director of Raylan. "We plan to approach the Wimbledon authorities to discuss proposals to make use of its facilities all year round."

Hemmet also perceives a shift in society's values, priority as a result of changing demographics and family orientation, but also as a reaction to the competitive and materialistic ambitions of the past decade.

"Sport will be more about playing for enjoyment, for relaxation, for fitness rather than for winning," it says. "Laziness, therefore, will be squashed and martial arts sports while winners, suggests Hemmet, will include golf, tennis, and badminton."

According to Hemmet, there will be greater awareness by consumers about the relative health aspects of various sports. "Jogging, with the skeletal stresses it can produce, and squash, will continue to be popular while swimming and the low-impact types of aerobics which are now available will continue to prosper."

Leisure Futures, Hemmet Centre for Forecasting, 2 Tudor Street, London EC4A 3SD.

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Winners and losers in the sports stakes

Badminton but not squash; walking instead of jogging and hockey rather than football. These are the sports that are predicted to become the participants' favourites in the 1990s by the Henley Centre for Forecasting in its latest look at how consumers will spend their leisure time.

Henley believes that several key factors will force sports marketers to re-think their marketing strategies if they are to capture a share of the £4.4bn it estimates will be spent this year on sporting goods, services, clothing, and footwear.

Although Henley expects growth in these markets in the short-term to be slower than it had initially expected because of the present economic squeeze, it says that "concern

with sports activities is sufficiently central to consumers' lives to make prospects favourable over the long term."

The crucial determinant of the sporting winners and losers of the 1990s is, suggests Henley, the continuing growth in affluence of the British consumer.

It argues that increased standards of living over the past decade have "expanded the possible choice of pursuits and brought into consideration some of those activities which, historically, have been the preserve of the economic and social elites."

As affluence increases, sports such as golf, tennis, and boating will "continue to become more accessible and popular with the mass consumer sector."

In the medium term also, Henley sees skiing as continuing its "phenomenal" growth in popularity, although, in the longer term, worries over the environmental and economic

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FINANCIAL TIMES SURVEY



After nearly three decades of a bush war, Africa's last colony has achieved its independence.

However, for the foreseeable future the Swapo government must accept an on-going economic relationship with its former enemy, South Africa, says Nicholas Woodsworth

Trial run for regional peace

AT THE stroke of midnight on the evening of Tuesday, March 21, Namibia became an independent nation. More than 500 years after European sailors first planted crosses on Namibia's desert coast, the birth of this southern African country marks the end of a colonial era that has shaped the history of black Africa to a close.

While in many countries on the continent rule against the will of the majority continues, rule by foreign colonial power has ceased. Less than a century ago a single empire stretching from the Cape to Cairo was still believed possible; today the South African relinquishment of Namibia has made all of black Africa independent.

The process leading to Namibia's birth has been one of the most complex and protracted in recent history. It involved a legal wrangle between the United Nations and South Africa that spanned nearly five decades and resulted in the passage of more than 30 UN resolutions.

It provoked the creation of an armed Marxist revolutionary organisation, a South African war against Angola, and the death, displacement and suffering of thousands of ordinary Namibians. Super-power rapprochement and an extended exercise in interna-

tional diplomacy were required for its successful conclusion. When a defeated Germany handed over its 38-year-old colony to South African administration under a League of Nations mandate in 1920, no one could have predicted the complex twist of events that followed on South Africa's later refusal to give it up. Independence has now given Namibia greater control over its affairs, but its political make-up and economic fragility make the future uncertain.

Namibia in the last year has gone through an extraordinary period of transition. It comes after a decade of South African diplomatic intransigence and efforts to dictate an internal political settlement in Namibia.

Such a settlement proved impossible; armed conflict with Swapo, the South West Africa People's Organisation, brought the involvement of Angolan and Cuban troops and made South Africa's bush war costly and unwinnable.

Three elements have made the transition to independence possible: South Africa's realisation that it could withdraw politically from Namibia without damaging its economic and security interests in the region; the Soviet Union's decision to curtail diplomatic and military

support for revolutionary movements in Southern Africa; and United States diplomatic initiatives that allowed the signing of peace accords between South Africa, Cuba and Angola in late 1988.

All three elements paved the way for the implementation of Resolution 435, the United Nations document on which Namibian independence has been based for more than 10 years.

Given the hostility built up over that period between radical Swapo supporters and the politicians, civil servants and soldiers of a South African-backed administration, the spirit of national reconciliation and optimism that now prevails is remarkable. Since April last year, when Swapo cadres returned to Namibia and the UN initiated the most expensive and heavily-manned peace-keeping programme in its history, much has been accomplished.

Reactions to a constituent assembly last November gave Swapo the majority it needed to form a government at independence. Its failure to win two thirds of the vote, however, meant that it could not write a constitution without the participation of Namibia's more moderate opposition parties.

The resulting document provides the checks and balances of Western-style government. The UN's insistence on provisions for democratic behaviour are backed by a clear message from the international donor

community: aid support for Namibia will depend on political performance.

But, as has been seen in many parts of the continent, constitutional guarantees are of little value if governments do not have the capacity to meet their population's economic expectations. Time and again, popular frustration with government's failure to provide economic opportunity has led to the state's disregard of constitutional law.

While most observers believe there is sufficient pressure on Swapo to keep it in a democratic path in the near future, few believe the present mood of euphoria will last for very long.

Swapo in the past has been characterised as an authoritarian Marxist party favouring one-party rule and the public ownership of Namibia's resources. Much of the ideology has disappeared. With communism's demise in eastern Europe, a significant domestic political opposition, and the threat of Western aid withdrawal, Swapo has had little option but to moderate its policies.

Under the leadership of President Sam Nujoma, the Swapo government today has discounted wholesale nationalisation and sweeping measures of

land redistribution; it favours instead a "mixed" economy of public and private sector development, and encourages local and foreign private investment.

None the less, Swapo's promises of better lives for Namibia's 1.8m inhabitants have raised high expectations of rapid development and prosperity. At the same time, the economy that Swapo inherits

All of these sectors, however, in addition to having little further capacity for expansion, are dominated by South African interests. Mining, which accounts for 28 per cent of GDP and 65 per cent of exports, is controlled by three foreign companies, two of them South African.

They account for a net outflow of capital from Namibia, much of it to Johannesburg

committed to a new political and economic moderation, the new Swapo government has little choice but to accept an on-going relationship with South Africa. Namibia will gain formal membership to the South African Customs Union, giving it preferential trade agreements, and for two years at least remain inside the rand monetary system.

But President Nujoma's government has made two initial policy decisions, neither of which are dictated by South African considerations, which could threaten rational and sustained economic development.

Both are based on the political consideration of rapid job creation; with a population that has high expectations but is 30 per cent unemployed, this is considered Namibia's most urgent problem.

The first decision is to promote rapid development in agriculture and rural development - the highest growth-potential sector - through grant-aid, soft loans, and commercial financing. In addition to requesting funds to balance the first year's budget, Finance Minister Otto Herrigel is seeking R500m annually for five years for development projects. Growth through private investment would be a slower pro-

cess, but it would also avoid the well-known dangers of African aid dependency and mounting debt. Mr Herrigel, however, has not placed a high priority on investment.

The second decision is to concentrate efforts in economic development on capital-intensive, high-technology projects - dams, canals and downstream development costing up to R26,000 per hectare. The experience of other African countries has shown that such projects are rarely efficient or cost-effective.

Namibia will very likely receive the finance it is looking for. Its independence carries implications for the future stability of the entire region. If Namibia appears to be succeeding politically and economically, it will be seen as a vindication of the National South African government's policy of seeking a negotiated settlement with the African National Congress. The UN and the Western powers also have a vested interest in Namibia; much time, money and effort have gone into efforts to solve the region's problems.

In this sense, Namibia is both a trial run and a prequel to a larger and more crucial experiment in the future. But if Namibia is to succeed in its own right, it must recognise the limitations of its economy and adopt development policies it is capable of financing. Failure to do so could result not only in unsustainable development, but the political excesses that such development brings.

Contrasting images: a scene (left) at Elosha Pan and (right) buildings reminiscent of the German colonial period in Windhoek

support for revolutionary movements in Southern Africa; and United States diplomatic initiatives that allowed the signing of peace accords between South Africa, Cuba and Angola in late 1988.

NAMIBIA

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- ☐ Economic review; Fishing; Mining 4
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from South Africa makes the keeping of those promises extremely difficult.

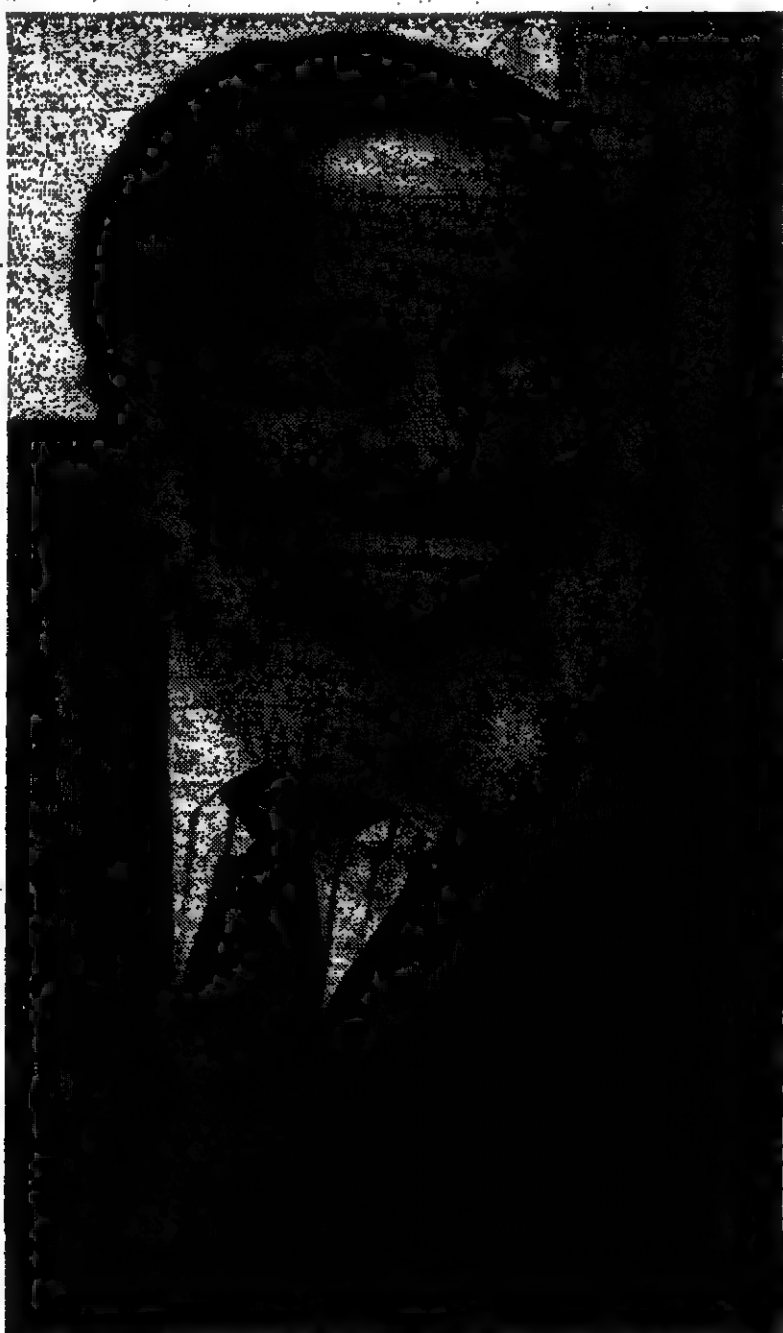
Namibia's natural resources are considerable. While most of the country is semi-desert and offers little potential for crop production, the raising of cattle and sheep have made exploitation of the land lucrative. Namibia's coastline has also offered great opportunity; its fishing grounds have been among the richest in the world. Namibia's greatest wealth, however, lies beneath the ground. Deposits of diamonds, uranium and base metals make Namibia the fifth largest mineral producer on the continent.

financial markets. In the form of profits and dividends, Export and import levels to and from South Africa are extremely high, while there is little value added in Namibia.

Although the country recorded a gross national product of \$1.4bn in 1987, giving it the third highest per capita income in Africa, its extractive and unbalanced economy makes it highly dependent on South Africa. This has been accentuated by high administrative and infrastructure costs that required heavy South African subsidisation of the Namibian budget.

Heavily dependent and now

ADVERTISEMENT



SAM NUJOMA, President of Namibia

An open letter from the President of Namibia

I welcome this opportunity to address the Business Community. I have lived for almost thirty years outside my own country and in various countries of the world. I have made many friends and I have met many businessmen. I carry with me many fond memories and many a friendship that I have made. These memories are an indispensable part of my life, my convictions, my view of the past and my hopes for the future. The influence that the International Community has had on the destiny and the formation of the Republic of Namibia and the deep impressions it has left cannot be overlooked. We will imitate what we have found to be good in other countries but we also want to become a model for others to follow.

We have set ourselves the task to construct an economy which will form the basis on which our proud nation will be built. Namibia has the human and material resources to meet the demands of our future development. Saddled with the deficiencies of the past, we will, however, never be satisfied with economic stagnation or decline. We cannot expect to make good the accumulated neglects of the past within a year or even a decade, but we will endeavour to set realistic aims in regard to the development process of the economy, to narrow the gap between rich and poor, to eliminate the misery of unemployment and to create an environment of stability and trust without which no economy can hope to thrive.

The first tasks confronting the new state are to revive our own economy, to release the pent-up available energies and to create the vigour and vitality of a free economy. To achieve these aims we will, first and foremost, expand the nation's investments in human resources to a maximum. We will equally ensure that the budget will be made an instrument of prosperity and stability. Tax incentives will be devised to encourage local savings as well as local and foreign investments and in general our policies will be directed to a maximum achievement of economic development and growth.

I am convinced that business is the partner of government, that our success is dependent on their success and their success again is dependent on ours. Far from being enemies, government and business are allies. I do not believe that there is a clash between the interests of the government and those of the business community. Each will play its proper role and the conceived partnership between the two will be based on mutual understanding and fruitful co-operation.

I pledge to the task of building a nation, of developing the country and of reconstructing the economy, all my available energies and beg of the business community maximum effort and support to help me achieve these goals.

SAM NUJOMA

NAMIBIA 2

After the euphoria of winning independence from South Africa, it's...

Down to the basics of government

AFTER DECADES of black nationalist frustration and South African intransigence, Namibia has gone through a series of rapid political changes. In a regional context, they are no less surprising than those taking place in eastern Europe.

Little more than a year ago, the South West Africa People's Organisation (SWAPO) was a revolutionary movement, equipped with an armed Marxist leadership and a ragged guerrilla army. After nearly a quarter of a century of armed conflict, it seemed little closer to achieving its objective, Namibian independence from South African rule. Today, SWAPO is a legitimately elected political party, committed through a western-style constitution to civil liberty and democratic government.

The rhetoric of left-wing ideology has been replaced by calls for domestic political reconciliation, foreign private investment, and the fostering of new ties with South Africa.

Many of these changes are due not so much to initiatives by SWAPO as to those taken by external forces. Much impetus for Namibian independence came through the efforts of the United Nations, the western powers and the Soviet Union, to establish regional stability through diplomacy.

Much resistance to independence disappeared when South Africa came to the belief that it could extricate itself from its costly war with SWAPO without damaging its security or economic prospects in the region.

But these factors have been accompanied by a rapid evolution in the political thinking of SWAPO itself. Since their return to Namibia last April, in the first step of a UN-supervised transition to independence, SWAPO leaders have had little choice but to adopt a more moderate stance.

Internationally, the failure of socialism in eastern Europe, cuts in eastern bloc aid, and Soviet diplomatic efforts to bring stability to southern Africa have forced SWAPO to look to the West. In doing so, it is confronted by strong pressures. International aid organisations, financial institutions, and bilateral donors have made it clear that vital future aid flows depend on democratic rule.



President Sam Nujoma: his powers of political reconciliation are respected

Equally important is the presence of a relatively strong and sophisticated domestic political opposition. In last November's UN-supervised constituent assembly elections, SWAPO failed in a contest with nine other parties to achieve the two-thirds majority it required to draft a Namibian constitution unilaterally.

Contributing to a lower-than-expected vote for the party recognised by the UN since 1975 as the "sole authentic representative" of the Namibian people — were three factors:

■ The revelation last year of the detention and torture of SWAPO dissidents;
■ The superior campaign performance of the main opposition party, the Democratic Turnhalle Alliance (DTA); and
■ SWAPO's failure to achieve majorities in many areas outside its Ovambo and power base in northern Namibia.

With 57 per cent of the popular vote and 41 seats in a 72-seat Assembly, SWAPO was forced to sit down with other parties to write the constitution. Inclusion of principles insisted on by the UN — among them a separation of powers, a bill of rights, an independent judiciary, and presidential elections — resulted in what has been commonly cited as the best constitution in Africa.

But Africa's record of constitutional disregard is second to none. In the words of one observer, Namibia's constitution may be "too good". Like the present euphoric atmosphere of reconciliation among Namibia's many economic, political and cultural interest groups, the framework of the constitution fits poorly over Namibian reality.

Over the years and in its campaign manifesto, SWAPO has made many promises and

aroused high expectations. Social security, education, health and housing are all expected as the fruits of independence.

Unemployment is Namibia's greatest development problem, and, despite government programmes to create jobs, it will become a bigger one in the future.

Even with expected aid flows, SWAPO's economic capacity to effect the kinds of change required will be limited. Simply balancing the current accounts budget, much less finding funds for development, is expected to be a major problem.

If expectations are not quickly brought under control, expensive programmes and mounting economic difficulties may tempt the Government to alter or disregard constitutional law. The best guarantee against this happening, many observers believe, would be the

institution of a modest, long-term development programme.

Short of this, the best watchdog of democratic behaviour will be an active political opposition. This role will be reinforced with the planned establishment of politically contested regional councils. From these councils, representatives will be elected to a second house, the National Council, with the power to amend National Assembly legislation.

The DTA, with 21 seats, is SWAPO's biggest threat among six opposition parties. A largely black alliance of parties, which participated for a decade in a South African-supported "interim" government, it supports a free market and private-sector enterprise. Led by business interests, it receives strong popular support from the Herero and Nama of the east and south.

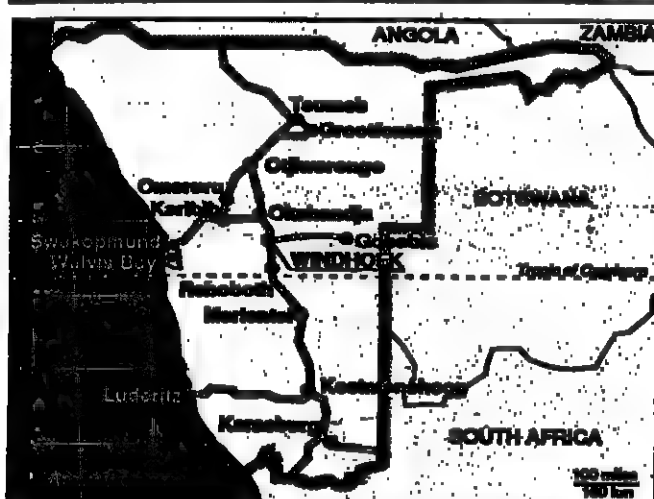
"SWAPO's programmes are too ambitious," says the DTA's acting president, Mr. Mischek Mnyengo. "It won't face the reality that we are a poor country. We need cautious, viable projects, not high-cost, large-scale development programmes."

Mr. Mnyengo believes DTA's main role in the Assembly will be to provide a focus for a united opposition, and to act as a critic of government financial policy.

While there are many divisions among opposition parties, there are also differences of opinion in the upper echelons of SWAPO. For the moment, a moderate group of technocrats holds sway under President Sam Nujoma, a leader whose powers of political reconciliation are respected, but whose capacities for economic decision-making remain to be proved.

But there is also a group of hardliners which could, if economic problems became unmanageable, come to the fore. Much depends on the initial policy choices made by SWAPO.

Nicholas Woodworth



AS A South African colony for 75 years it is no surprise that trade strongly ties Namibia to its southern neighbour. Although the overall trade balance is healthy and independence offers new opportunities, prospects for reducing dependence on South Africa and other traditional markets and commodities are poor.

Namibia's trade statistics are rudimentary: it was not treated as a separate entity until recently. The government is keen to address this and has begun setting up a customs and excise department, not to restrict the flow of goods (which would breach South Africa customs union rules), but to collect reliable statistics.

Namibia's economy is heavily dependent on a few primary commodity exports — diamonds, uranium and other minerals and livestock — and thus vulnerable to external fluctuations. It also depends on South Africa for about 75 per cent of all imports. Goods passing through the republic raise the figure to 94 per cent.

Mining accounts for just under 65 per cent of the value of all exports. Markets for the two major commodities are as diversified as they are unlikely to be: diamond sales are controlled by De Beers and are prone to demand fluctuations, uranium — most of which goes to Japan, France and West Germany — faces global over-supply and competition from other energy sources.

Beef and mutton is exported to South Africa — much of the cattle goes out on the hoof — where distance and price are advantageous. Karakul (Persian lamb) pelts are auctioned in Frankfurt mainly for the European and increasingly the North American markets. Prices depend on fashion trends.

Despite external vulnerability, the merchandise trade surplus for last year is expected to show an improvement on the 1988 figure of R180m (80m). When Namibia's own currency and central bank are in place, this could translate into the build up of healthy foreign exchange reserves, assuming prudent fiscal management.

Independence brings the opportunity of Lomé Convention membership, an agreement that gives African, Caribbean and Pacific countries

preferential access to the EC through a quota system and import levy rebates.

The government will push for a sizeable beef quota, perhaps 20,000 tonnes (about 15 per cent of output). Negotiations will be tough, and some observers believe the EC will talk to a favourable agreement on fishing rights for European fleets.

Namibia could well end up with half the quota it wants. Even so the industry believes it will be an important "foot in

Nicholas Woodworth on foreign relations

Neighbourliness is crucial to success



Theo-Ben Gurirah

relations with South Africa. This is the issue of Walvis Bay. Treated as an integral part of South Africa since 1920, it is Namibia's only deep-sea port and vital for any future trade outside the region. It also contains most of the area's on-shore fishing facilities and processing plants. Although until

For a long time Namibia will remain tied to South Africa

recently South Africa maintained that Walvis Bay was non-negotiable, it has now confirmed that it is ready to seek a settlement. Most observers believe that the territory will soon be in Namibian hands.

Independence from South Africa relieves Namibia of the constraint of international sanctions, and opens new windows on foreign economic relations. While eastern European nations have significantly reduced aid flows to Namibia (and, in addition, dropped political support for Marxist-style development), the SWAPO government will be seeking new trade, aid and investment relationships with the West.

In addition to the unsettled question of a R700m debt, there is one immediate obstacle standing in the way of better

Particularly singled out for bilateral trade and investment are West Germany, with its historical and cultural ties, and Japan, which has expressed interest in private sector fishing and mining. West Germany is also, with the Nordic countries, expected to be Namibia's largest aid donor.

Namibia hopes that multi-lateral relations will include an agreement with the European Community under Lomé conventions for preferential import tariffs on Namibian beef and mutton. Negotiations for an export quota will be taking place shortly. Other multi-lateral relations that will be sought include membership of the World Bank and the IMF.

Regionally, Namibia will join the Organisation of African Unity, and become the tenth member of SADC, a front-line state organisation committed to reducing economic dependence on South Africa. A stronger relationship with the front-line states could help Namibia avoid being dragged into Angolan war should it spill over their common boundary.

Namibia's role in a regional search for stability has been central in the past. This role will change with independence but remain crucial. What happens in Namibia will now be closely watched by both the white leadership and the population of South Africa.

If, after years of white administration, black majority rule is seen to be successful, the De Klerk government will have a stronger mandate to proceed with its policy of negotiated settlement with the African National Congress and other black nationalist groups in South Africa. A conservative white backlash will be the price for failure.

South Africa thus has every interest in seeing that Namibia as an independent nation remains stable, democratic, and economically viable.

KEY FACTS

Area (sq km)	824,292
Population	1.4m
Real GDP (\$m)	1,004 (872)
GDP growth (%)	3.0 (2.2)
Consumer price inflation	13.6% (12.2)
Merchandise exports (\$m)	320 (340)
Merchandise imports (\$m)	630 (661)
Exchange rate rand/\$	2.82 (2.26)
Currency	100 cents = 1 Rand
Principal exports in 1988 (\$m)	
Uranium and other minerals	363
Diamonds	298
Cattle	65

* Figures are for 1988 (1989 figures in brackets)



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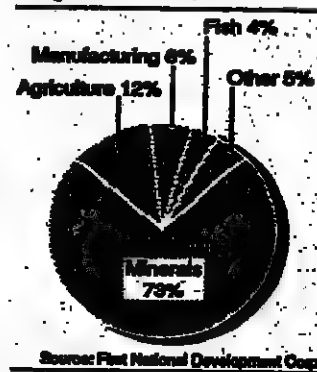
FAX: (061) 38643

1989-1990

Mike Hall discusses external trade

Exports vulnerable

Exports 1988



Source: First National Development Corp.

bean and Pacific countries preferential access to the EC through a quota system and import levy rebates.

The government will push for a sizeable beef quota, perhaps 20,000 tonnes (about 15 per cent of output). Negotiations will be tough, and some observers believe the EC will talk to a favourable agreement on fishing rights for European fleets.

Namibia could well end up with half the quota it wants. Even so the industry believes it will be an important "foot in

the door" and there is the possibility of a tie-up with Botswana to market beef. Sheepmeat is another possible EC export but the industry says it is not pursuing a quota.

Namibia is expected to become the fifth member of the South African Customs Union (SACU) which includes South Africa, Botswana, Swaziland and Lesotho. Until now it has been a de facto member and in 1979 was arbitrarily allocated a 12 per cent share of customs receipts.

Membership terms are under negotiation. Mr. Otto Herrigal, the Finance Minister, says he believes Namibia is being short-changed. Receipts last year amounted to "nearly \$400m. He says this should be almost doubled in the next few years. The basis for such a claim is unclear, and the issue is potentially troublesome.

Namibia will also become the tenth member of the Southern African Development and Co-ordination Conference (SADCC), set up in 1981 to reduce member states' dependence on South Africa. In theory this will open up new trade options, especially if manufacturing grows with the possible

relocation of South Africa-based firms looking for "sanctions busting" opportunities. But this is unlikely given the present climate of political change in South Africa.

Intra-regional SADC trade is in any case small and dominated by Zimbabwe. Developing trade with southern and central Africa will also involve investment in transport routes (such as roads to neighbouring Angola and Botswana).

A key issue will be the future of Walvis Bay, a well-developed deep water port half way up the coast. Both South Africa and Namibia claim sovereignty. Most observers believe, however, that South Africa will not hinder the movement of goods and seems likely to agree eventually to hand over the territory.

Namibia's trading pattern is unlikely to change significantly over the next few years. Much depends on political relations with South Africa, and if Walvis Bay becomes Namibian it will substantially help to reduce dependence. But other countries in the region have found it difficult. Namibia will find it especially so.

NAMIBIA 3

A difficult path to economic independence

Fragile financially

TO THE world at large, Namibia is known for two things: its protracted struggle to gain political independence from South Africa, and its status as one of the wealthiest and resource-rich countries on the continent.

In the face of many problems, the political struggle has now been won. The economic challenge to manage successfully Namibia's resources remains, and may prove as difficult as independence itself.

In one sense, Namibia's reputation as a wealthy country is deserved. Diamonds, uranium, copper and other base metals have made it the fifth largest mineral producer in Africa.

Its fishing grounds have been among the richest in the world. Despite a semi-desert climate that has discouraged extensive agriculture, livestock and a tourist industry have made its land useful.

These activities contributed to a gross national product of \$1.42bn in 1987, giving Namibia's 1.4m population a per capita income of \$1,023 - the third highest in Africa and more than three times the continental average. But if the economy is one of the wealthiest in Africa its colonial history has also made it one of the most extractive, unbalanced, and poorly integrated.

Namibia's economic inclusion into South Africa's national fifth province has resulted in a net outflow of capital, mainly in the form of corporate profits and dividends from the mining sector - more than 60 per cent of a GDP of \$2.8bn in 1987. The manufacturing sector is marginal. Namibia exports about 90 per cent of the primary goods produced in the country, and imports 85 per cent of the items consumed.

Mining accounts for 28 per cent of GDP and employs 8 per cent of the work force. Agriculture employs more than half the work force but accounts for only 3 per cent of GDP. Per capita distribution of income is also highly skewed: Namibia's 80,000 whites on average earn 20 times more than blacks.



Otto Herrigal

These inequalities are accompanied by fiscal imbalances. In order to legitimise its rule in Namibia and promote internal political settlement, the South African administration in 1979 initiated large-scale programmes of infrastructural and social service development requiring a doubling of Namibia's administrative costs and heavy aid subsidies to Namibia's budget.

Over the past decade, South Africa has contributed more than 20 per cent annually to government expenditure, and is a big factor in the country's GDP growth rate, an average 2.7 per cent in the past three years.

At the same time, investment in productive capacity has dropped significantly. Between 1980 and 1988 fixed investment at constant prices fell in mining from R12m to R5m; in agriculture and fishing from R5m to R1m; in manufacturing from R1m to R3m. Total fixed investment in 1989 was two times government consumption expenditure; today it is only half. In 1989 tax revenue exceeded government consumption expenditure, but the reverse is true.

In short, Namibia has for the past decade been living beyond its means. The country's new Swapo government is thus inheriting a fragile, dependent economy and over-extended public sector financing. In its own interests, Namibia has

decided to stay within the South African Customs Union from which it now expects to receive a greater share of customs receipts - and will continue to operate in the Rand Common Monetary Area and South African Reserve Bank system for at least two years.

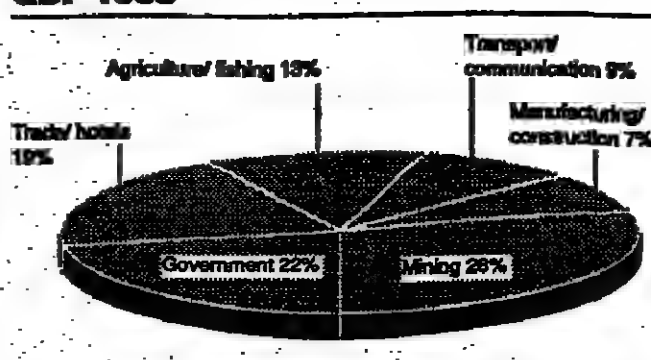
But given the path of economic development Namibia now proposes, its future remains precarious.

Although the government has announced its intentions to develop a "mixed" economy based on both the private and public sectors, Finance Minister Otto Herrigal promises an investment code that will create a favourable climate, he believes, for many African countries offer incentive packages while there is nothing to invest in. The investment possibilities he sees in fishing, mining and light manufacturing, he says, "will follow development not investment."

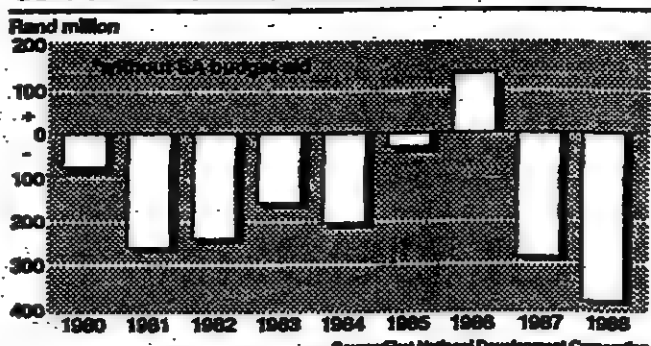
Instead, Mr Herrigal places greater emphasis on a problem that is political as well as economic: job creation. Namibia's unemployment rate now exceeds 30 per cent and there are few job opportunities in Namibia's over-crowded communal northern farming areas. At the same time, however, Swapo's promises of higher living standards and greater economic opportunities have raised high expectations among the population. The Finance Minister believes job creation through agricultural development must be the country's top priority.

Such development, indicates Mr Herrigal, will be achieved through large-scale, high-technology, capital-intensive projects for the building of dams and downstream canal systems on Namibia's northern rivers. The projects will be accompanied by rural development schemes for the provision of

GDP 1988



Current account balance



roads, water, electricity, schools and health installations. "This is our only true solution to problems of unemployment and lack of development," he says.

In view of its difficulties in raising capital for future development as well as finding the current account deficit, the government sees no other choice but to seek heavy financing from the international donor community.

"We have been under South African influence for a long time and inherited their infrastructural problems," says Mr Herrigal. "We are justified in looking to the world for five years in helping us in a development thrust to establish an economic basis for independent Namibia. We have to create something new as soon as possible; we will be able to do so if we have the necessary aid."

The Finance Minister is seeking R500m in grant aid in the first year of his administration to balance the budget. He is also seeking the same amount annually for the next five years for development projects in agriculture, education,

health and housing. Nor is commercial debt excluded in development plans: this, he says, will not be allowed to exceed 20 per cent of annual government revenues.

While policies for job creation and infrastructural development are essential, the risks accompanying both heavy aid dependency and large-scale, state-run agricultural projects have become increasingly obvious in Africa.

More often than not, what is seen as a bread-basket turns out to be a begging bowl. And encouragement for such programmes has not in the past come solely from anxious and financially-strapped socialist governments: international and bilateral development agencies, with budgets to spend and tied aid contracts to secure, have often been deluged with development partners.

Some economic analysts in Namibia argue for a more cautious and cost-effective long-term approach to development and employment: small-scale, technologically appropriate projects directly involving subsistence populations. If, in planning policy, political considerations outweigh economic rationality, Namibia may be headed down the rocky development road so well known to the rest of Africa.

Nicholas Woodworth

Foreign fleets have decimated fish stocks

Sea protection policy

THE Benguela current in the Atlantic Ocean flows towards the south-west coast of Africa causing an upwelling of nutrients that makes the sea off the coast of Namibia among the world's most fertile fishing grounds.

Most sought after are the pilchard and anchovy in shallow water, and hake and horse mackerel offshore. But a history of considerable over-fishing by South African and other foreign fishing fleets has decimated stocks.

According to the UN, the 1988 pilchard catch, the most valuable, was 1.4m tonnes; it now averages 90,000 tonnes. Until 1977, Namibia was the world's leading supplier of pilchard and some 60 per cent of South Africa's total fish landings were from Namibian waters.

Anchovy harvesting has fluctuated from a peak of 375,000 tonnes in 1978 to just 14,000 tonnes in 1984. Offshore, hake catches by mainly Spanish and other West European trawlers and factory ships has shown similar decline and the average is now about half the 1972 peak of 500,000 tonnes.

Horse mackerel, favoured by East European fleets, is the only species to have increased in number. Recent annual catches are about 4,500 tonnes up from about 100,000 tonnes before 1970. Experts say it has filled the ecological niche left by the considerable decline of other fish.

The legacy is fishing's small contribution to independent Namibia's economy. It remains an "enclave" focused on Walvis Bay and Luderitz.

Proclaiming an EEZ will be a relatively simple step. Less



Unloading fish: South Africa has dominated the sector

Walvis Bay had nine processing factories some of which have been closed down. Only one is Namibian-owned.

"The fishery sector," says a recent UN report, "...has been dominated and controlled by South African companies, has imported practically all of its inputs and exported practically all outputs."

It has employed contract workers at wage rates that have remained low even by local standards, taxes are low and profits have been transferred to the South African owners. Very little has been invested in Namibia.

Foreign offshore fleets have contributed even less. The present landed value of their catches is around \$200m, a year, a figure that could increase substantially with processing. "This income does not even touch Namibia," the UN report says.

One of the first laws the new government intends to put before the assembly is a bill proclaiming a 200-mile Exclusive Economic Zone (EEZ) for Namibia under the Law of the Sea Convention.

In the absence of internationally recognised controls South Africa regulated inshore fishing and catches offshore were regulated by the Madrid-based International Commission for the South East Atlantic Fisheries (ICSEAF). President Namibia has appealed to ICSEAF to urge its members to halt all fishing in the 200-mile zone for the time being.

Proclaiming an EEZ will be a relatively simple step. Less

straight forward will be the development of a coherent management and development plan to ensure stocks are built up and exploited on a sustainable basis with the maximum benefits accruing to Namibia. A first step has been the deployment of a Norwegian scientific research vessel for an independent assessment of present stocks.

The government sees the resource as one of Namibia's most important assets. Mr Gert Hanekom, the Agriculture Minister whose portfolio includes fisheries, estimates that with an effective management programme over five-seven years marine resources could earn Namibia some R12m - 10 times cattle industry earnings. "It may even surpass mining in importance."

The government, he says, has formulated a fishing policy. But details are unlikely to be made public before complex bilateral negotiations begin with foreign fleets on quotas and royalty payments. But experts say the government plans a state-run fishing corporation and believes private investment may be inappropriate.

As in other sectors of the economy, fisheries pose a big challenge to the Namibian government. It must police the 200-mile zone and negotiate complex agreements with powerful foreign interests (above all the future of Walvis Bay) and ensure that Namibia and its people benefit from sensible investments.

Mike Hall

Nicholas Woodworth assesses a mineral treasurehouse

Riches in the desert sands

IN 1883, Adolph Luderitz, a young Bremen merchant with a taste for adventure, bought a land from a Nama chief. It extended more than 500km from the coast from the mouth of the Orange River and, like all of Namibia's coastline, was a barren and windswept desert of no apparent value.

But Luderitz was not interested in what lay above the ground. For him, the unclaimed territory that was shortly afterwards to become German South West Africa existed for one reason only.

"It would be lovely if the whole land were to be a single ore bed," he wrote.

The country did not become one vast pit, and Luderitz did not even find the diamond wealth hidden in the sand. The rights were sold, and the diamond coastal strip eventually formed the beginnings of the Oppenheimer mining empire.

But in one sense Luderitz was right. Mineral wealth became the chief reason for colonial interest, and its exploitation the basis for development. If independence was disputed by South Africa for almost half a century, it was due in large part to the desire of South African mining interests to retain control of a valuable resource.

Today, mining provides 28 per cent of the value of Namibian exports, represents 28 per cent of gross domestic product, is the largest source of corporate tax revenue and the country's biggest private-sector employer.

The sector, whose export sales totalled \$1.5bn in 1988, is dominated by three multi-national mining giants. Exclusive rights to diamond mining - an industry responsible for 30 per cent of Namibia's total exports - are held by Consolidated Diamond Mining (CDM), a subsidiary wholly owned by De Beers of South Africa.

The majority shareholder in the Rössing Corporation, the country's sole miner of uranium and a company claiming 25.5 per cent of total exports, is the British-based multinational RTZ. Major shareholders include Rio Algom of Canada, Total of France, Germany's Uranengesellschaft, and South Africa's IDC. Among Rössing's customers are Japan, France, and West Germany.

Copper mining, with just over 10 per cent of total exports, is undertaken by the Tsumeb Corporation Ltd (TCL), a company operating in Namibia since the turn of the century. TCL is now 90 per cent owned by Goldfields of South Africa, through Goldfields Namibia, a subsidiary created in 1988.

The relationship between black nationalist Namibians and the multi-national mining companies has, in the past, not been a happy one. As a revolu-



Uranium mine: the Rössing Corporation's reserves are expected to last until 2012

tionary socialist movement, Swapo was bitterly opposed to the exclusive foreign ownership of Namibian mineral resources and what it saw as irresponsible mining policy. Its manifesto for last November's election called for a share of control in the industry, mandatory re-investment of mining profits in the national economy, the curbing of transfer pricing, and the imposition of higher taxes.

Since becoming a government-in-waiting last November, Swapo has greatly moderated its tone, and the mood has been one of wait-and-see on both sides. The new government, for its part, will be conducting a study on the entire structure and operation of the mining sector. On the other side, mining executives have expressed relief and optimism over the generally pragmatic attitude to economic questions shown by Swapo now that they have come to power.

Much, however, remains to be worked out, and industry officials are unsure of government intentions. "The feeling we have received through informal talks with the incoming government," says Clive Cowley, public relations manager at CDM, "is that it is interested in acquiring equity and becoming a partner. What is not clear is how much equity it wants, nor whether its main interest lies in acquiring a say in running companies or in

greater government revenues." While industry officials say they welcome a closer relationship with the Government, the question of increased taxation arouses anxiety in all three mining companies. Dr Z.J. Ngaviru, who this month resigned his post as chairman of Rössing to head the National Planning Commission, advises against increased taxation for Rössing, which, like TCL, pays between 50 and 60 per cent tax on profit.

CDM's taxes are higher - up to 75 per cent on profit. "It is practically and morally impossible for boards of directors to neglect the interests of their shareholders," said De Beers' Mr Harry Oppenheimer, publicly appealing for exemption this month in Windhoek. Mr Oppenheimer called for taxation at a "reasonable level allowing a fair return on capital," for the "reasonable profits," and for the creation of a secure investment environment.

Even if, as seems likely, a satisfactory working relationship with the Government is established, the sector today offers little potential for growth or large new investment. While CDM is now prospecting for off-shore diamond deposits, recovery rates for traditional on-shore operations have sunk from a high of 45 carats per 100 tonnes to 5.8 carats; land mining is not expected to last past the turn

of the century. Although Rössing uranium reserves are expected to last until 2012, international stockpiling and record-low world market prices have resulted in Rössing mining at about two thirds of its annual 5,000 short tonne capacity; there is little hope markets will pick up for at least four years. TCL's main copper mine at Tsumeb has only four operational years left; while other smaller copper mines are being worked, a 25 per cent drop in world market prices in the last three months indicates reduced profit margins in the future.

According to Dr Mike Bates, president of the Namibian Chamber of Mines, present potential for expansion in existing mining operations is "negligible," and the next few years will be difficult.

Prospecting investment is eagerly sought by the new government. In high-risk ventures, where potential returns are long term (these include hydro-carbon exploration and development) much depends on a new investment code now being prepared. But, whatever the shape of the new code, sector analysts doubt whether there will be major new mineral discoveries. While diamonds, uranium and base metals will remain the backbone of the economy for the foreseeable future, mining in Namibia has, in all likelihood, seen its peak years.

Mineral production*						
Mineral	1985	1986	1987	1988	Value (\$m)	% (1988)
Diamonds (carats)	939,702	1,039,800	1,037,261	974,355	200	37.5
Uranium oxide (tonnes)	2,922	4,059	3,592	4,149	235	35.8
Copper (tonnes)	47,800	51,145	37,853	42,163	28	13.8
Lead (tonnes)	38,500	40,047	40,634	44,447	27	3.7
Zinc (tonnes)	57,000	65,518	75,722	71,566	27	3.6
Silver (tonnes)	98	106	75	105	23	3.1
Tin (tonnes)	1,500	1,313	1,687	1,772	5	1.1
Gold (kg)	194	184	172	240	4	0.5
Others					8	1.1
Total					708	100.0

* Fiscal year ending March 31. * Production figures from various sources. The Anglo Energy Act prohibits publication of Namibia's production. Includes production from imported concentrates. Source: West German Ministry of Co-operation

Committed to Namibia's future prosperity.

We are committed to playing our part in the future prosperity of an independent Namibia. To this end we are currently developing two new mines in Namibia, at Auchas, near Oranjemund, and Elizabeth Bay near Luderitz at a capital cost of £52 million.

For 70 years Consolidated Diamond Mines, which employs four out of every ten workers in the country's mining industry, has provided Namibia with its greatest single source of income. More than 70% of CDM's profits are paid in the form of various taxes.

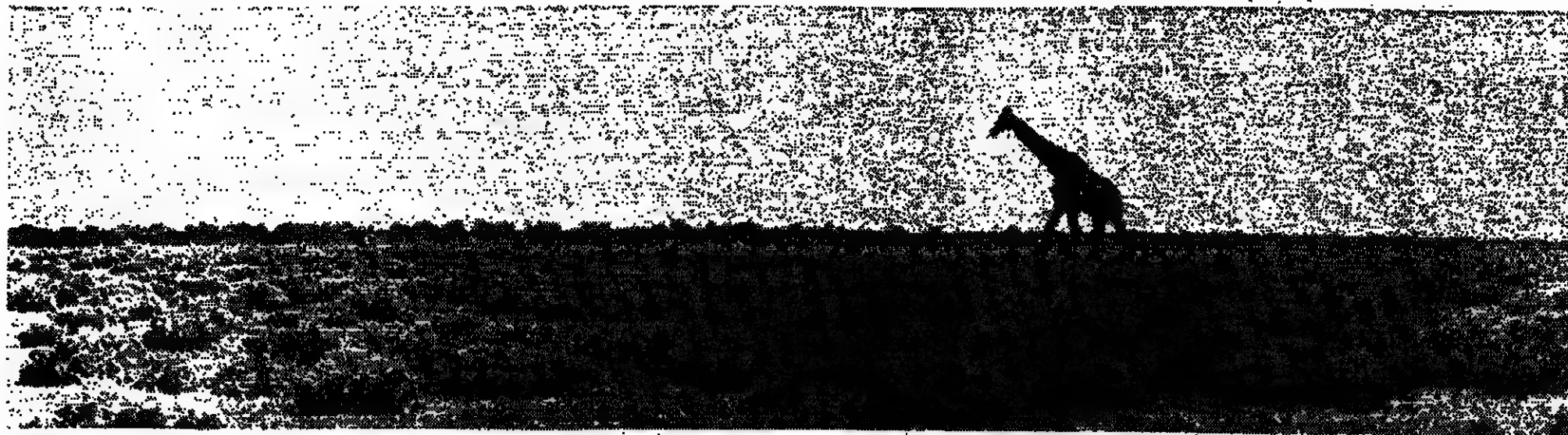
CDM's diamonds are sorted in Windhoek prior to being exported. We are training Namibians to undertake this highly skilled work.

Faced with a shortage of skills in a sparsely populated country, CDM has, for many years, been committed to the training and education of employees, from electricians and fitters to management trainees and metallurgists and from geologists to civil, chemical and electrical engineers.

We look forward to a prosperous and peaceful future for an independent Namibia.

CDM

NAMIBIA 4



Namibia, where the flat, salty clay earth stretches to the mirage-blurred horizon and the game roams freely. During the rains, flamingos and other waterfowl descend in abundance

"THE ANIMALS are stunning," says Mr Jan van de Reep, who conducts tours through Etosha National Park. "I have people who come here for the first time after maybe 20 trips to East Africa, and it knocks them over. They ask why they didn't come to this jewel before."

At the turn of the century, the Germans built a small fort at Namutoni, about 400km north of Windhoek, to control the Ovambo people. In the 1950s, it was renovated and a rather tasteless concrete "rest camp", complete with swimming pool, has since been built beside it.

Namutoni is on the edge of the Etosha Pan, which was probably once a lake. Now, the flat, salty clay earth stretches to the mirage-blurred horizon. Game - including elephants, black rhino, giraffe, and an impressive array of antelope - gathers at waterholes on the pan's edge.

During the rains, flamingos and other waterfowl descend in abundance.

Namibia's political strife has,

Mike Hall views some of Africa's most spectacular landscapes

Unspoilt natural beauty

for many years, kept it largely off the tourist circuit, even for enthusiasts of Africa. Most foreign visitors are South Africans and West Germans, many of them visiting relatives, and the country's tourist potential is substantially under-exploited.

Yet it has some of the most spectacular landscapes in Africa. On the remote and desolate Skeleton Coast, beaches turn to arid plains; mountains to canyons.

The Namib desert boasts the highest sand dunes in the world. A vast open country, though with a population of only 1.4m, Namibia's greatest attraction is its unspoilt natural beauty.

Independence offers important opportunities for development, which the Government

is keen to seize. Tourism is seen as a sector that can grow quickly, with relatively little investment, and provide much-needed jobs. A comprehensive policy has yet to take shape.

But the basic thrust will be to conserve the fragile ecology (one ministry covers tourism and nature conservation), and to put the private sector at the forefront of development. High-cost, low-volume tours, with minimum disturbance, are likely to be favoured - while still ensuring that Namibians can enjoy their own country.

Mr Hanno Rumpff is the permanent secretary in the tourism ministry. "We must invest in nature conservation, otherwise growth opportunities will be limited," he says, adding

that, while the private sector should be given freedom to expand, its impact must be monitored. So far, he says, there are no major conflicts.

"Discussions are under way, with the co-operation of the private sector, to formulate a comprehensive tourism strategy to promote Namibia. The message we have been putting across already is that we have a relaxed, peaceful situation in this country."

There is no reason whatsoever for any tourist to feel there is a threat of upheaval. What is encouraging at the moment is that we have number of foreign companies interested in investing in Namibian tourism.

Applications, mainly for hotel development and casino rights, are pending, Mr Rumpff

says. Lufthansa is planning a twice-weekly direct flight from Frankfurt to Windhoek; and the Government is set to open an information office in West Germany, to boost European interest in Namibia. Although the infrastructure is excellent, compared with many other African countries, Mr Rumpff sees a need for more investment - especially in local air transport.

South Africans are likely to remain the single biggest visitors. Offices in Cape Town and Johannesburg (which also issue visas) will remain. But visitors who drive in with camper-vans, buying nothing but petrol, will be discouraged.

The private sector shares the Government's confidence in the future. "I think there is going to be a tremendous

boom," says Mr van de Reep. "People who would not visit Namibia, because of the situation with South Africa, will now start coming."

There is great potential to open up new areas, but there should be small camps, staffed with people who know this is Africa.

Such fly-in camps could be set up in several areas of the north, where local culture, together with game and scenery are the attractions.

But Mr van de Reep and other tour operators stress that a tourism policy must ensure that local people are involved and receive a share of the benefits.

He is particularly excited about the possibilities of linking tours with Botswana (Okavango Delta) and Zimbabwe (Victoria Falls), and believes strongly that the attractions and increasing stability in southern Africa will begin to draw up-market visitors away from "over-crowded" destinations like Kenya.

AGRICULTURE

An ambitious agenda for more growth

FENCES SURROUND white-owned cattle ranches on semi-arid land along the straight road north from the capital, Windhoek. Near the town of Tsumeb, commercial farms are lush with irrigated maize, fruit trees and vegetables.

About 300km farther north, in Ovamboland, where more than half of all Namibians live, unemployed men sit beside stacks of shiny iron sheets. Cattle kick up a haze of dust from the parched, overgrazed land. Farmers here hardly produce enough of the staple mahango (pearl millet) to feed their families.

The inequality of Namibian agriculture is stark. About 4,000 almost exclusively white commercial farmers, mostly cattlemen, control just under half the land. They have enjoyed heavy subsidies in the form of cheap loans from the local landbank.

More than 800,000 black Namibians live on communal land. There has been little investment in water supplies, which has caused many people in the north to settle alongside a single 350km underground pipe that runs parallel to the main road. It brings water from the Ruacana dam in neighbouring Angola.

There have been few incentives to produce. Until recently there was no marketing structure for surplus millet (the Agronomic Board has now started buying it in some areas, to help ensure food security in Ovamboland); and the South African occupation of the north, and more recently the UN presence, has distorted the region's economy with artificial cash inflows.

Neglect is also evident from the lack of even the most basic statistics on subsistence farming, according to the UN. Astonishingly, no local sci-

tific trials have ever been officially carried out on millet varieties, even though it is the staple foodgrain.

Not surprisingly, the new government stresses the importance of agricultural development. "I see it as priority number one completely," says Mr Gert Hanekom, the Agriculture Minister, "for the simple reason that 70 per cent of our people depend on farming, and we have a very serious unemployment problem." It will also preoccupy aid donors.

The immediate concern is to provide jobs for those who are returning, former members of the army, Swapo's ex-fighters and the unemployed. "It is the duty of agriculture to accommodate these people," says Mr Hanekom. UN, Scandinavian and church aid has already helped many to resettle in existing communities.

But new areas in the north will also have to be opened up, to ease present land pressures as well. Unused land is available in Ovamboland and Kavango. If only water for people and livestock can be provided. Putting in boreholes or

'If they can turn the Sinal desert green, why can't we do it here?'

extending the existing piped water system will be expensive.

Initial planning work recently began in eastern Ovamboland, on the King Kauwema scheme which could involve some 2,000 people on about 16,000 hectares; though details are still unclear. It seems millet and livestock are planned. An important factor, which could affect long-term viability, is lack of knowledge about the extent of under-



Fences surround cattle ranches on semi-arid land along the road north

ground water.

Crop production (mainly millet) will be given priority, to ease serious environmental problems and is often uneconomical.

The Government says it is aware of the hazards. "No project will be carried out without a feasibility study," says Mr Hanekom, whose portfolio includes rural development and water affairs. "We are going to try and do it sensibly."

Mr Wolfgang Lechner runs a small farm training centre in Ovamboland. "Irrigation is not the answer," he says. "Develop-

ment should build on traditional agriculture. We should concentrate on making people more productive subsistence farmers first, then introduce new ideas and commercialise gradually."

He has investigated more than 50 millet varieties, one of which can more than double yields. With the church, as an extension service, it has

already gained local acceptance. "My message is this: what things can be done with relatively little cost for high returns."

Namibia will have to build up a proper extension service, train agronomists and establish a network for supplying inputs and buying surplus produce. Credit institutions will have to be established to help small farmers.

Commercial farmers will be left to fend for themselves. The Government has said there will be no wholesale re-expropriation of land. Many are confident about the future though there is concern at the possible imposition of a minimum farm wage and other measures to force improved workers' living standards.

A small proportion of land will be taken over by the state for resettlement - such as farms of absentee owners or those used for hunting. The Government says compensation will be paid. It will also help prospective farmers with subsidised financing for land purchase, to help reduce inequalities in land distribution.

But the overall approach is pragmatic. An indication of this is the ministerial appointment of Mr Hanekom, a white Afrikaans-speaking chartered accountant and the only non-Swapo member of the cabinet. Commercial agriculture is well developed. There are opportunities for growth in import substitution, adding value to exports and developing new markets. But the climate, a small domestic market and severe competition from South Africa are major constraints.

The new government has adopted an ambitious agenda. Many questions are unanswered. It will be months, at least, before a coherent strategy emerges, and several years before it can be assessed. But few Namibians doubt that success in agriculture is politically vital.

Mike Hall

Business guide for visitors

IT IS said that President Nujoma refused to believe he was looking at his own country when a local businessman last year showed him a home-made video of Windhoek before the liberation leader's return from 30 years in exile.

As the capital of a former colony that has been at war for more than two decades, Windhoek is impressive for those familiar with Africa's more rundown urban centres.

It is small but airy, modern and efficient, but also perhaps rather dull - which may not be surprising given the small population (200,000) and the conservative German/South African influence.

Namibia has a colourful multi-racial society which is especially evident on the main streets of the capital. Elsewhere in the suburbs and rural areas, it will take many years for old barriers to break down.

Doing business is relatively easy in African terms. With its close ties to South Africa local and international telecommunications and other services are good. Banks, commercial and government offices are central. Just about everything is available in the shops.

Afrikaans is most commonly spoken although almost everyone also speaks English, though less so in rural areas. German is widely used among the white business community in the towns.

Windhoek is far from the main population centres which are concentrated in a narrow belt along the Angolan border.

Business information: Namibia has been treated as separate from South Africa for only a few years so the information base is lacking. Trade and other statistics are often little more than good "guesstimates". The First National Development Corporation (FNDC) is a good place to start, although its future role is uncertain. It has prepared a list of potential projects, most of them aimed at attracting investment, rather than private investment proposals.

Foreign governments have carried out assessments of various economic sectors. The West Germans have funded a detailed series and so has the UN Development Programme, which is co-ordinating foreign aid flows. The Chamber of Commerce and Industry, Commercial Banks and the newly-established autonomous Namibia Economic Policy Research Unit (NEPRU), see other information centres.

Travel: Main air connections are with South African Airways and Namib Air to Johannesburg and Cape Town. Lufthansa is likely to begin a service to Windhoek from Frankfurt. Zambia Airways flies from Lusaka once a week and a direct flight from Harare is likely soon. Namib Air (telephone 38220, telex 667, fax 38460) runs a good domestic service (from Erros airport near city) linking the major centres. Taxis are available, though not many. A coach service connects the international airport to the city centre 40km away and there are several international car hire firms offering excellent services. (Better deals

can be had by booking through local travel agents.)

The visa position is still unclear but will probably be similar to other commonwealth countries in the region.

Health: Yellow fever if coming from an infected area. Malaria is not widespread. Trade/tourism information is available from the government office in Windhoek (telephone 226571, telex 487, fax 38643). There are also offices in Cape Town and Johannesburg (telephone 331-7055/6, telex 46782, fax 331-3457).

Accommodation: Inexpensive by international standards. Kalahari Sands (telephone 38900, telex 3174) in Windhoek is the largest and most up-market. Safari (telephone 38660, telex 438), Continental (telephone 37230, fax 31589), House (telephone 223243, telex 2891) and Thuringer Hof (telephone 226031, telex 3227) are also centrally located in Windhoek.

Restaurants: The German influence is strong. Food is excellent and inexpensive and services (including Kudu and Dryx) are plentiful. In Windhoek, the Central Cafe and the Kaiser Kroner are highly recommended. Gathemann's first floor terrace is good for a lunch in the sun. All are on or just off the main Kaiserstrasse. There is a Japanese restaurant for variety.

Telecoms and time: Namibia is 264, Windhoek is 061, telex code is 50-908 and local time is GMT +2.

Contacts: First National Development Corporation, Private Bag 13352, Windhoek (telephone 306911, telex 870, fax 38643); Chamber of Commerce and Industry, PO Box 82, Windhoek (telephone 220000, telex 669, fax 38690); Registrar of Companies, PO Box 21514, Windhoek (telephone 226571); Chamber of Mines (telephone 37925).

Banks: SA Reserve Bank (telephone 226401, telex 710). The two main commercial banks are Standard (telephone 38724, telex 3073, fax 31550) and First National (telephone 326616, telex 479, fax 325504).

Diplomatic missions: Britain (telephone 223022, fax 228885), West Germany (telephone 22317/8/9, telex 463, fax 222881), South Africa (telephone 226765, telex 463, fax 224140), France (telephone 229021/2/3, telex 716), United States (telephone 229791, fax 229792), Canada (telephone 22366, telex 402, fax 224204).

Ministries: The central telephone number for the main government offices (in Tlopiya Palace near the city centre) is 308-9111. Be prepared: the change-over from South African administration will mean a certain amount of government office shifting.

FT SURVEYS

TWO other FT surveys this year will be on Africa. They are:

- South Africa - in June.
- Burkina Faso - in September.

Editorial enquiries for the above surveys can be obtained from: The Financial Times, Number One, Southwark Bridge, London SE1 8HL. Telephone: 01 573-3337, telex line to Helen Martin.

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Thursday March 22 1990

Fine tuning
on taxes

MR JOHN Major, like most British chancellors this century, believes that the tax system should be used to promote good causes. In his opinion, the British public should save a larger proportion of their incomes and give more generously to charities. He has therefore announced a raft of new tax incentives for saving and giving. Other favoured causes include child care facilities and training. The use of tax policy to mould the behaviour of individuals will strike many as entirely justified. But it raises serious philosophical questions and runs counter to the thrust of tax reform in the 1980s.

Mr Nigel Lawson, at least in the early years of his chancellorship, championed the cause of fiscal neutrality. This is the doctrine that governments should not use the tax system to influence the behaviour of individuals and businesses. Fiscal concessions, the argument ran, invariably do more harm than good. They foster inefficiency by encouraging economic agents to do things that would not be profitable in the absence of the tax breaks. They squander revenue which must be made good with higher taxes on less-favoured activities. And they are almost impossible to abolish even when the cause is no longer regarded as deserving. The right policy, argued the reformers, was to scrap tax breaks, reduce tax rates and simplify the life of taxpayers.

Broad tax base

In his early budgets, Mr Lawson tried to eliminate concessions and create a broad tax base. His first radical budget saw the scrapping of corporate investment tax relief, the abolition of life assurance premium relief. He then sought to reduce the tax privileges of pension funds and rein back the incentives for home ownership. But political opposition proved too powerful. In the second phase of his chancellorship, Mr Lawson therefore embarked on a new strategy: that of "levelling up" tax concessions. Personal equity plans (PEPs), for example, were introduced to give individual investors a taste of the fiscal privileges long enjoyed by the big pension funds.

Sympathy for
South Korea

FIFTY SOUTH Korea, which at present can afford to be right. The government is criticised by the US for anti-competitive trading and exchange rate policies and by a vocal domestic lobby for liberalising too fast and precipitating an economic crisis.

With growth around 7 per cent, inflation stable at 5 per cent and unemployment at 2½ per cent, it is a "crisis" which would do very nicely for almost any other country. Nevertheless, the extraordinary 1988-89 economic boom, during which South Korea progressed from dictatorship to democracy, from chronic deficit to decent surplus and from mountain to molehill of net debt, has faded away. Moreover, President Roh Tae Woo, in a display of jitters, has asked his economic ministers in a move heralding more expansionary policies of the traditional export-promoting kind.

The latest US side-swipe comes from Mr Charles Dalar, an assistant US Treasury Secretary, who castigated Seoul finance ministry officials because the won has been depreciating against the dollar since the beginning of this year. He is over-reacting to a depreciation of just 2 per cent against the dollar.

The exchange rate has been at the centre of trade disputes between the two countries for several years. But in the last two years the Korean won has appreciated by 15 per cent and last year South Korea's trade surplus with the US fell by 47 per cent. South Korea can no longer be accused of not trying.

Muscular argument

South Korea's perception that it is in the throes of an economic crisis has prompted a muscular argument about economic policy. Although the country's GDP growth is one of the highest in the world, it is now running at half the rate of the preceding three years. Wage claims and settlements continue to soar; the government has raised its rice-buying price by more than 30 per cent since 1988; and in the first two months of this year the current account returned to deficit.

This is too much for the conservatives, who argue that the

Mr Major has taken the "levelling up" strategy a stage further. He has increased the deductions of PEPs, abolished the composite rate tax, substantially increased the capital gains tax threshold of married couples and, with the Tax Exempt Special Savings Account (TESSA), created a brand new incentive for unsophisticated small savers. As a result, a sizeable proportion of personal saving, especially that of low income households, is now fiscally privileged. In effect, the Expenditure Tax advocated by the Meade Committee in the late 1970s (and denied by Mr Lawson in his first budget) is being implemented by stealth.

Saving performance

It is hard to quarrel with the cause which Mr Major wishes to promote. An improvement in Britain's saving performance is badly needed if the current account deficit is to be reduced without adverse consequences for employment and growth. The voluntary sector, which would not seem profitable in the absence of the tax breaks, they squander revenue which must be made good with higher taxes on less-favoured activities. And they are almost impossible to abolish even when the cause is no longer regarded as deserving. The right policy, argued the reformers, was to scrap tax breaks, reduce tax rates and simplify the life of taxpayers.

Yet there are big risks in Mr Major's approach. Showcasing tax relief on a few favoured causes does not constitute a coherent tax reform strategy of the kind Mr Lawson was groping towards in the mid 1980s. Nor does it guarantee that the favoured activities will prosper: for example, the best way to raise savings in the short term would have been to tighten fiscal policy. The concessions will, however, act as a spur to special interest groups. Mr Major needs to think harder about the overall structure of taxes before making further ad hoc changes. If he does not, the tax code will grow steadily more complex in the 1990s.

With another set of trade figures due at 11.30 this morning, I am too long in the tooth to stick my neck out on the immediate state of the economy or the short-term reception of the Budget. This will be covered in the Lombard column next Monday, which will incorporate my Teenager's Guide to the Trade Figures.

Unlike the most quoted City analysts, I have never advocated tax increases nor called for a so-called tough Budget. Contrary to the conventional wisdom, these would not be helpful either for short-term demand management or for improving the long-term savings balance.

If the UK Budget can be balanced over a whole economic cycle, this would be a big improvement on anything seen since Neville Chamberlain (I mean Chamberlain as Chancellor, not his subsequent performance as a Prime Minister who disastrously tried to run his own foreign policy). It would also be an improvement on the fiscal performance of nearly all the other Group of Seven countries.

The Chancellor should not be criticised for failing to introduce something that would have been neither necessary nor desirable. But unfortunately, instead of meeting his fiscal critics head on, John Major insists against the evidence that his has been the toughest Budget for 10 years, a claim with which he cannot be allowed to get away. It seems to me that the Chancellor is not only neglecting to change the Revenue side properly. This method of assessment should have been buried with fine-tuning.

The best starting point for assessing fiscal policy is still the overall Budget balance. This is because the balance of the 1 per cent rise in the poll tax, as a result of the peak spring headline increase in the RPI is likely to exceed 5 per cent.

This will be bad for inflationary expectations, for wage pressure. But a much more serious effect will be to add to the Chancellor's political difficulties if he has to raise base rates. Last October's increase to 15 per cent aroused enough of a Foudry-like howl among the Treasury.

Looking further ahead, there are, however, genuine fiscal worries which one does not have to be a teenage scribbler to share. If privatisation receipts are excluded, the public sector is projected to slip into a £2bn deficit in 1991-92, and into a £5bn deficit in subsequent years.

Moreover, this is to take the Red Book at face value. One knows that there have already been high-level ministerial talks on much more money for local authorities to offset the effects of the ridiculous poll tax. Numerous other public sector bidders are queuing up for more and the political climate does not encourage too much resistance.

City economists who have worried about how the Government should dispose of a long-term surplus, and whether there were any undesirable backwash effects from

surpluses of £14bn and £10bn respectively for these two years, are likely to be disappointed. The 1989-90 shortfall reflects an overrun in local authority spending, an unexpectedly large take-up of personal pensions and lower privatisation receipts. Most of these factors will, according to the Red Book, go at least partially into reverse in 1990-91. Yet the surplus is not expected to recover.

I agree with the Red Book authors who say that tax rates should be set on the basis of medium to long-term considerations. But let us not pretend that a cyclically justified minor relaxation amounts to a tough Budget. It does not.

The big gamble in the Budget is one where the Chancellor has followed the analysts.

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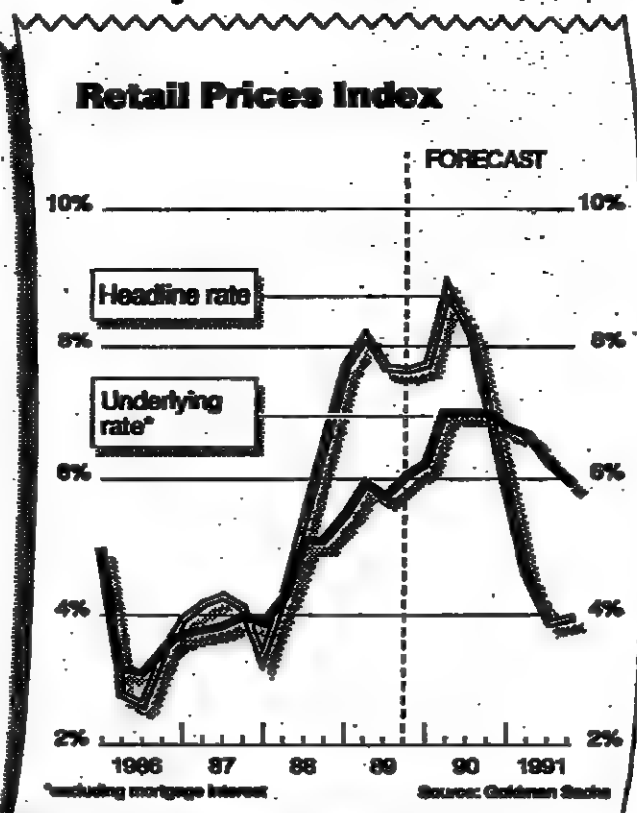
The big gamble is where the Chancellor has followed the analysts.

The big gamble is where the Chancellor has followed the analysts.

ECONOMIC VIEWPOINT

The neglect
of sterling

By Samuel Brittan



He has increased the Excess duties by slightly more than inflation. This will be superimposed on the self-inflicted wounds of the 1 per cent rise due to the poll tax. As a result the peak spring headline increase in the RPI is likely to exceed 5 per cent.

This will be bad for inflationary expectations, for wage pressure. But a much more serious effect will be to add to the Chancellor's political difficulties if he has to raise base rates. Last October's increase to 15 per cent aroused enough of a Foudry-like howl among the Treasury.

Looking further ahead, there are, however, genuine fiscal worries which one does not have to be a teenage scribbler to share. If privatisation receipts are excluded, the public sector is projected to slip into a £2bn deficit in 1991-92, and into a £5bn deficit in subsequent years.

Moreover, this is to take the Red Book at face value. One knows that there have already been high-level ministerial talks on much more money for local authorities to offset the effects of the ridiculous poll tax. Numerous other public sector bidders are queuing up for more and the political climate does not encourage too much resistance.

City economists who have worried about how the Government should dispose of a long-term surplus, and whether there were any undesirable backwash effects from

surpluses of £14bn and £10bn respectively for these two years, are likely to be disappointed. The 1989-90 shortfall reflects an overrun in local authority spending, an unexpectedly large take-up of personal pensions and lower privatisation receipts. Most of these factors will, according to the Red Book, go at least partially into reverse in 1990-91. Yet the surplus is not expected to recover.

I agree with the Red Book authors who say that tax rates should be set on the basis of medium to long-term considerations. But let us not pretend that a cyclically justified minor relaxation amounts to a tough Budget. It does not.

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remaining one, significantly lower inflation, involves the UK. When it was first enacted last summer by Nigel Lawson as part of the short-lived deal with Mrs Thatcher, it looked as if the headline inflation rate would peak at the then prevailing rate of about 8.3 per cent (which, indeed, it would have done without Mrs Thatcher's poll tax and Mr Major's Excess duty increase).

To insist further on the lower inflation condition is to risk falling into a vicious spiral whereby inflation begets depreciation, which begets further inflation so the time never looks "ripe" for membership.

To get out of this spiral, a shock to expectations is required. This shock can take the form either of a 1980 type recession, which the Red Book shows the Government as desperately anxious to avoid, or tying sterling to the EMS anchor. The latter needs to be done soon, and frankly as a quasi-emergency measure.

A commitment to join the EMS before the election could help standing in three different stages. Firstly, the mere announcement of entry within a definite period would affect market expectations and modify the present prospect of indefinite medium-term depreciation. Base rates would then become more effective in supporting sterling.

Secondly, if the UK joined with the wide 6 per cent margin that the Italians originally enjoyed, and the Spanish still do, and near the top of the EMS interest rates could still remain higher than Continental ones, but a horrendous gap would no longer be required to limit sterling's depreciation.

Thirdly, when the UK moved to the normal 2½ per cent margin the interest rate gap would narrow further - but not close - and a firm exchange rate would become the main anti-inflationary prop.

There are several dangers in what has been described as the "three-stage" approach. The first is that the Government must take Britain into the EMS after the next election. Labour still may not win, and a re-elected Mrs Thatcher would be in a strengthened position to find fresh excuses for postponing the move.

Labour is likely to join at too

low a rate, which will postpone the counterinflationary benefits of the move. The second is that the move will be a disaster for the UK. This is especially probable if the Thatcher Government continues with its present policy of not so benign neglect of the pound.

Finally, Labour may instead of a disaster bring about a disaster. It is especially probable if the Thatcher Government continues with its present policy of not so benign neglect of the pound.

Of the five conditions laid down in Madrid for full EMS membership, the four which involve other countries have been practically fulfilled. The

surpluses of £14bn and £10bn respectively for these two years, are likely to be disappointed. The 1989-90 shortfall reflects an overrun in local authority spending, an unexpectedly large take-up of personal pensions and lower privatisation receipts. Most of these factors will, according to the Red Book, go at least partially into reverse in 1990-91. Yet the surplus is not expected to recover.

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BOOK REVIEW

Reaganomics
revisited

Soviet banker with revolutionary ideas

As Mikhail Gorbachev prepares to unveil radical economic reforms, Victor Geraschenko talks to Martin Wolf

"THE SOVIET people wants a central bank that will sometimes say 'no' to the Government." In words that would be music to the ears of Dr Karl Otto Pöhl, President of the Bundesbank, Mr Victor Geraschenko - appointed Chairman of the State Bank of the USSR (the Soviet Union's central bank) only last August - announces his desire to see a transformation of the historic relationship between the Government and the monetary system.

Mr Geraschenko is a former Director of the Moscow Narodny Bank in London. From his international experience, Mr Geraschenko has imbibed ideas that seem revolutionary in Westminster and Whitehall, let alone the Kremlin. Certainly, his bluntness is remarkable. He asserts, for example, that "the decision to put the price reform under the table is unforgivable." Similarly, he points out that "the internal price system is such that we cannot work out a realistic rate of exchange for the rouble."

"Our proposals for changes in interest rates cannot work without the price reform. How can a bank give loans if the enterprise is not making any profit?" Mr Geraschenko asks. Nowadays, he notes, enterprises only pay interest at about 2 per cent, "which is why enterprises have a huge stock of materials which they can then use for barter purposes." The State Bank proposes, instead, interest rates of 6 per cent on short term credit (of up to a year) and 10 per cent for credit of more than three years.

These proposals are already heavily criticised, so "maybe we will introduce the reform in stages. But for industrial units we will be able to introduce the new interest rate structure in the second half of this year. I hope that we will then be squeezing enterprises, who will then sell part of the idle stock they have accumulated. We must make these changes, despite all the problems. I do not think we will be able to work out a proper price

The Soviet Union is likely to go through a period of inflation that will be difficult to control

system if we are costing finance to enterprises at 2-3 per cent.

None the less, "the banking system in the Soviet Union is not a problem," Mr Geraschenko notes, "because the quarters of the liquidity in the hands of the public is in Savings Bank accounts. Only 2.5m of these accounts have more than Rbl 10,000 (a little over £1,000 at the official exchange rate) and these larger accounts pose the greatest danger, because they are 'too' to enterprises. The previous centralisation under the pretext of 'rational' development means that many enterprises are monopolies. They are virtual dictators." Accordingly, "we will have both administrative methods and bargaining between enterprises and the Government for a

comparatively long period of time."

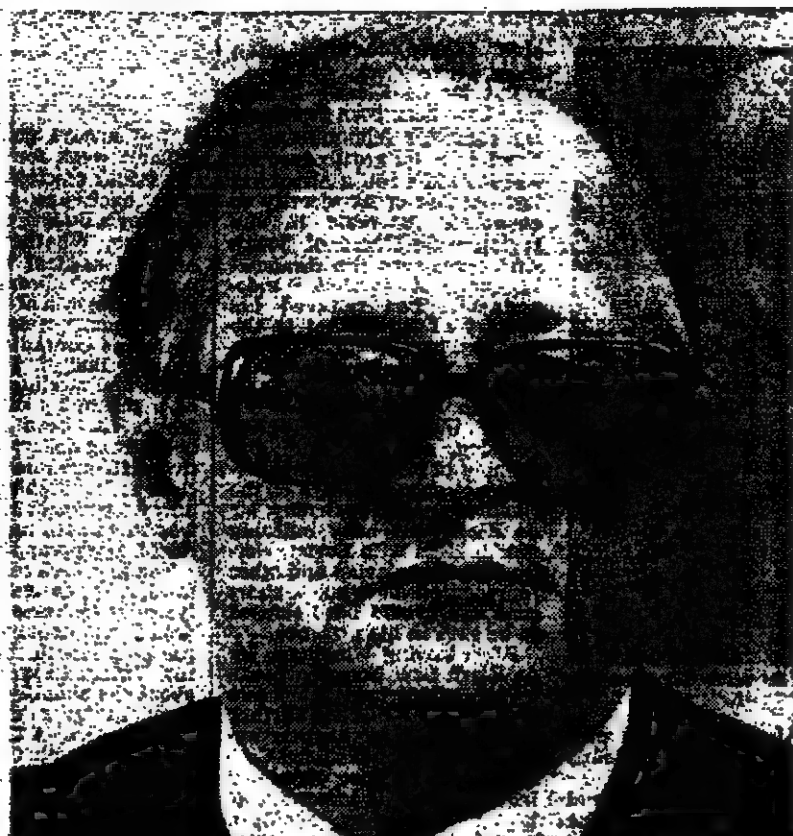
Just as there has been no real economic reform, Mr Geraschenko confirms that "we did not achieve any significant positive results with the restructuring in banking. Before this, the system was simple. The State Bank of the USSR was not only the central bank, but also the institution for short term credit in all areas. But while decentralising our economy and industry, we had the idea that we needed to form a central bank that would not be involved in day-to-day banking business, alongside new specialised banks. Nowadays, enterprises can choose their bank. This led to some kind of competition, but not a real competition in my opinion; it is artificial competition."

The current chaotic economic situation of the Soviet Union, Mr Geraschenko notes, "is the result of the decision in 1987, under the belief that if enterprises were free to choose what to produce and how to satisfy market demand, everything would work perfectly." In consequence, control over wages was lost. Thus, "in 1988 payments to the wage funds rose by 10.9 per cent, while industrial output increased by only 1.7 per cent." The popular name for such behaviour, he notes, is "group egoism."

"Unfortunately, the tax (on wages) increased that was introduced in the autumn session of the Supreme Soviet will not work, because there are too many exceptions," Mr Geraschenko also argues that "we cannot use known methods of deflation, especially when we remember the bulk of investment is financed through the budget." Furthermore, deflation could be profoundly destructive when prices are so distorted.

"There has been a lot of discussion in the press and the Party Plenum of the necessity or desirability of monetary reform. In my opinion monetary reform will not solve the problem." Mr Geraschenko notes that three-quarters of the liquidity in the hands of the public is in Savings Bank accounts. Only 2.5m of these accounts have more than Rbl 10,000 (a little over £1,000 at the official exchange rate) and these larger accounts pose the greatest danger, because they are 'too' to enterprises. The previous centralisation under the pretext of 'rational' development means that many enterprises are monopolies. They are virtual dictators." Accordingly, "we will have both administrative methods and bargaining between enterprises and the Government for a

"Some people in trade unions say that a money reform would take money from the grey economy, but I do not think it would achieve this. The wealth of people engaged in the



Victor Geraschenko: aware of the opportunities for enhanced power for the State Bank within a radically reformed economic system

grey economy is in durable goods, such as objects of art and houses."

Not that Mr Geraschenko is any more enamoured of the Ministry of Finance's proposals for financing the planned fiscal deficit of Rbl 60bn in 1990. The Ministry of Finance is planning to issue Treasury Obligations in 1990 up to this amount. It proposes that the interest rate should be 5 per cent and plans to start repayment in 1995.

"Personally, I am not sure that this type of issue will work. I think the interest rate needs to be higher and the maturity shorter. But Mr Geraschenko is confident that enterprises, which have roughly Rbl 120bn with the banking system, will buy these securities, because at the moment they are getting just half a per cent on their liquid funds (while individuals are receiving between 2 and 3 per cent in the Savings Bank).

Mr Geraschenko is also critical of the bonds that will guarantee their purchaser a car in 1992, pointing out that this will simply diminish trade turnover in 1992, when the cars are to be made available.

The Chairman's favoured method of seeking up excess liquidity is estimated by the State Bank at Rbl 120bn, which is below the Rbl 165bn estimate of the State Committee on Statistics - is the sale of housing. He is less enamoured of the sale of equity in enterprises, to which his objection is not so much ideological, but rather that there is not enough private liquid wealth to make the purchases at what he would regard as a reasonable price.

"Since 1956 we have invested more than Rbl 500bn in housing. Rents were raised as part of the price reform, since we are still charging rents established in 1927, which do not even cover maintenance costs. Of

course we need to correct salaries, too. Then the banks should buy the housing from government and resell it to the public. A housing market will also motivate people to work."

The question of rents recalls the political objections to price reform. "Why is price reform difficult?" asks Mr Geraschenko. "We think the flats we get from enterprises or councils are free. But they are not free. We have now lost two years. The reason was the huge change in the electoral set up and the fear of popular criticism. But so what? Economic reform will not work without price reform. This later price reform starts, this more time we will lose."

Turning to Soviet external economic relations, Mr Geraschenko remarks that "here we have the debris of many unresolved economic problems. First of all the exchange rate is unrealistic. We have more than 2,000 different exchange coefficients."

"Of course, many people in the Soviet Union say we need to make the rouble convertible tomorrow, that this will solve all our problems. But I think this is ridiculous. Who will earn the dollar?"

When we decentralised foreign trade in 1987, a big interest was created among enterprises in finding things to sell to earn hard currency. But this change has had many negative features, too. Enterprises are competing with one another abroad when they are not meeting the demand of the foreign market. They are selling raw materials or goods that they have in their warehouses because of cheap credit from the banking system, while other enterprises are buying the same type of materials and semi-finished products.

"We need to monitor the whole situation, which is why the Bank for Foreign Economic Relations has a monopoly right to license accounts abroad or borrowing abroad. The Council of Ministers is well aware of the situation. We need to be careful and to be sure that we can repay."

"We also need to take into consideration that two-thirds of our trade is with the Comecon area." Here, Mr Geraschenko notes, the Soviet Union will want to move to world prices and hard currency settlement, but its partners will need a period of adjustment. "We cannot have a 180 per cent turnaround immediately."

Clearly, Mr Geraschenko is aware of the opportunities for enhanced power for the State Bank within a radically reformed economic system. Already, he talks like an exceptional, albeit blunt member of the fraternity of central bankers, mixing scepticism about particularly radical proposals with belief in normal economics.

Most immediately relevant, perhaps, is his warning that the Soviet Union "is likely to go through a period of inflation that will be difficult to control." Mr Gorbachev and his advisers are now hard at work preparing a radical economic reform package, which is expected to be finalised in early May. Will Mr Geraschenko's hopes for an independent central bank and a radical reform itself survive the reaction?

LOMBARD

Rare success for newest nation

By Michael Holman

EVERYONE deserves a pat on the back as Africa's last colony celebrates independence under a constitution that should serve as a model for the continent, be it South Africa or Zambia. Whether African leaders, western governments, and aid organisations will put into practice the lessons to be drawn from Namibia's introduction to democracy remains to be seen.

President Sam Nujoma, Namibia's first president, has been as magnanimous in victory after nearly three decades of guerrilla war, as President F.W. de Klerk was gracious in his speech formally ceding South Africa's control.

The 7,500 strong United Nations monitoring force wins praise for successfully overseeing a near-flawless start to the transition to independence which began last April, when guerrillas of Mr Nujoma's South West Africa People's Organisation broke the cease-fire terms.

Cuba is extricating itself from the region with honour satisfied. Above all, the superpowers can treat the outcome as one of the benefits of their rapprochement, for Washington and Moscow played key roles in negotiations for Namibia's independence which had been deadlocked for a decade.

It is a rare African success story, matching the Lancaster House negotiations in 1979 which brought Rhodesia, now Zimbabwe - to independence the following year. It helps point the way to a post-apartheid South Africa, and offers hope for the resolution of other seemingly intractable conflicts in the region: in Angola and in Mozambique. But much depends on whether the lessons of Namibia are implemented.

The first step must be taken by the region's African leaders. The principles incorporated in Namibia's constitution - a multi-party system, a justiciable bill of rights, a free press, a time limit on presidential tenure (two five-year terms in Namibia's case) - should be adopted by the factions in Angola and Mozambique. As for the constitutions of other states in southern Africa, that change must come from within African states. Western donors and governments could encourage the process. So far they have not. The warning last November by the World Bank that economic recovery and what it called "good governance" in Africa had to go hand in hand, accompanied by an implicit call for the linking of aid to the establishment of representative government, seems to have gone unheeded.

Western governments and non-government organisations alike continue to treat authoritarian African regimes (with some exceptions, such as in Somalia) with a difference and diffidence that smacks of double standards when set against their stance on eastern Europe.

A change could begin with Namibia, for the country's own sake and because its success or failure could have far-reaching implications for South Africa. Make clear to Africa's young, post-independence states that post-independence assistance is linked to upholding the model constitution. And serve notice that the continent's dictators that their time is running out.

LETTERS

Finding a better way than the poll tax

From Professor F.J. Jones.

Sir, The most satisfactory local tax would be one which does not discourage industry while being sufficiently onerous to remedy the inequities of the present system. Otherwise local authorities will inevitably become profligate.

The rates were condemned partly because they were paid only by a third of the population and partly because they amounted to a regressive tax, discouraging improvements while rewarding dilapidation. Even by welfare standards they proved unjust, because pensioners and widows paid as much as families with two or more wage-earners.

Poll tax at least ensures that all adults face up to their public responsibilities and it should in time produce a backlash to curb town-hall profligacy. Any safety net for the poor should be financed by a second tier of welfare through a progressive local income tax. Such a scheme would not only discourage initiative but would

also remove all sanctions against municipal profligacy. The most satisfactory local tax system is the one advocated by the former Liberals. It was called the rate-in-the-pound and its aim was to derate buildings while levying a tax based on the annual economic rent of land.

It has all the virtues and none of the vices of the rating system. It is self-limiting because it is based on economic rents, not on the arbitrarily calculated rents of the earlier system. It is impossible to avoid and it encourages initiative because it is intended to fall with equal severity on developed and undeveloped land, thereby forcing unused land on to the market.

A subsidiary effect is to alleviate unemployment, especially in the building trade, by removing a major bottleneck - the chronic shortage of land.

Its one defect is that only landowners are rated, but since land values are created by the community and not by individuals it is not unjust that land should bear the burden of local taxation.

Frederic J. Jones,
Department of Italian Studies,
University College, Cardiff

Pressures on the ECGD

From Mr Campbell Dunford.

Sir, Members of my committee, including representatives of industry, commerce and banking, welcomed the Trade and Industry Secretary's announcement last December of the retention of government department status for the Export Credits Guarantee Department. This signalled the Government's continued support for UK export promotion and a commitment to reducing the balance of payments deficit.

The Project Group's ability to offer exporters a service which is comparable in terms of cost and quality to that offered to our competitors by other national credit insurers is essential to the success of UK exporting. The exporter needs to be able to secure credit insurance cover from the ECGD at competitive rates. In addition, the level of that cover must be sufficient to enable the exporter to obtain bank financing at competitive rates.

Members of my committee are now concerned at indications that the Project Group's ability to fulfil its function is being undermined by excessive pressures to fulfil commercial criteria which are not always appropriate to its operations.

We also note that the Bank of England's new policy on country debt provisioning (the matrix) will affect the bank's ability to support ECGD facilities with commercial loans and place them at a competitive disadvantage with foreign banks not constrained by the matrix. For the exporter, these developments would combine to create prohibitively expensive ECGD cover.

To win project contracts, UK exporters need government support. Such contracts are crucial at a time when we are running the worst balance of payments deficit on record.

Campbell Dunford,
Chairman,
Export Finance Committee,
London Chamber of Commerce,
65 Cannon Street, EC4

Water: pay now drink later

From Mr Douglas Mann.

Sir, My water rate is payable in advance of use. This may have been suitable for such undertakings in the past, but now that water has been privatised am I required to pay

in advance for water that I might consume. Could the same principle not be applied to gas and electricity?

Douglas Mann,
20 South Road,
Hythe, Kent

A consultation, not a collision, course for the Community's rules

From Mr Nico Wegter.

Sir, In his article "Community rules on a collision course," February 29 Professor Messerlin deals with the supposedly potent effects of anti-dumping measures on the tendency of firms to form cartels and mergers which limit competition.

With the exception of PVC and LDPE, no anti-dumping cases overlapped with any of the approximately 250 competition law decisions taken between 1980 and 1988. The "almost one fourth" of "twin" anti-cartel and anti-dumping cases cited by Professor Messerlin clearly derive from his personal arithmetic. This also served to credit European Community producers of PVC/LDPE with profits purportedly created by anti-dumping proceedings. The texts of the regulations show that proceedings were terminated by the acceptance of undertakings from the affected exporters - all from

eastern bloc countries - and not by the imposition of definitive anti-dumping duties.

To speak of any additional corporate revenues of Ecu 84m due to the anti-dumping measures is quite wrong. Professor Messerlin suggests provocatively that foreign exporters controlled by Community companies benefit from immunity in anti-dumping proceedings. He cites one out of well over 300 such proceedings where synthetic fibres from the US were involved and where two US producers which have been taken over by Community producers were exempted from the imposition of anti-dumping duties on the grounds that they manufactured specialty products. But all seven US producers in this proceeding were exempted for the same reasons.

The existence of potential overlapping between Community anti-dumping and competition rules is well known to specialist practitioners and to

the European Commission. It is obvious that consultation between the responsible services of the Commission takes place whenever doubts concerning the application of competition law in the Community's internal market arise in connection with anti-dumping proceedings.

However, a distinction has to be drawn. In anti-dumping investigations only the established factual situation in the market is normally relevant to the decision made, while even a proven attempt to set up an illegitimate form of market organisation by means of existing cartels or collusive behaviour may have consequences in competition law.

Nico Wegter,
External Relations Spokesman,
The European Commission,
Brussels

From Mr Isaac M. Simon.
Sir, I support Professor Messerlin and Jeremy Lever

"Community rules," February 29 and Letters, March 5. Experience has shown that the European Commission's left hand sometimes does not know what its right is doing, and even when it does, it is powerless to take the appropriate measures.

It is not uncommon to see the Directorate-General for Competition (DG IV) pursuing certain sectors of EC industry for anti-competitive behaviour, while the Directorate-General for External Relations (DG II) assists such restrictive practices by preventing competition from third countries through the use of the EC's anti-dumping rules.

Although the two Directorates-General should in theory co-ordinate their activities, in many instances one gets the impression that communication is less than perfect.

Isaac M. Simon,
3 Verulam Buildings,
Gray's Inn, WC1

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The undersigned acted as financial partner of

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March 1990.

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December 1989

£67,514,400

28,131 Package Units
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Wessex Water Plc
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INTERNATIONAL COMPANIES AND FINANCE

BTR comes under fire in Massachusetts

Karen Zagor surveys hostility to the British company's bid for Worcester's Norton

When a protester set fire to an American flag last year, the conservative backlash forced a Supreme Court ruling on free speech. But there was no audible outrage on Monday when a Union Jack was burned in Worcester, Massachusetts, to protest BTR's proposed \$1.64bn takeover of Norton Company.

The British industrial conglomerate's unpopularity in Worcester was spelled out in the banners carried by the 3,000-strong crowd in front of City Hall, which proclaimed: "Boston Tea Party II," "Ban the Brits," "No Bloody Way" and "Baseball, Motherhood and Apple Pie. To Hell with Tea and Cricket."

According to a columnist for the local Telegram and Gazette newspaper: "There hasn't been as much anti-British sentiment in these parts since Isaiah Thomas was printing anti-English missives during the Revolutionary War."

The violence of this reaction is partly attributable to pure xenophobia, triggered by increasing foreign investment in the US. "Other foreign takeovers have left a bad taste," said Mr Jordan Levy, Worcester's Mayor.

But BTR's handling of other US acquisitions — particularly its \$45m purchase in 1978 of Worcester Controls, another local company — has contributed to the fears of the Worcester community.

The main point of contention is the decision to move Worcester Controls' manufacturing plant from the Worcester area to Mississippi in 1986. Worcester Controls' local management takes credit for the decision to move operations away from

the expensive north-east to the south, where wages and expenses are lower.

Despite assurances to the contrary, Norton workers are worried that under BTR's control, the company will similarly be pressured to improve margins by cutting labour costs — a process which could, they say, lead to the closing of the Worcester plant.

The recent shutdown of another BTR acquisition in Chicago, when manufacturing was moved to Mexico, is seen as further evidence that Norton's days in Worcester might be numbered under the British conglomerate.

BTR, for its part, has stated that it has no plans to close any of Norton's manufacturing facilities "in Massachusetts or elsewhere," and promised that the group's corporate headquarters would remain in Worcester.

Norton was founded in Worcester in 1885 and has always been under local management. The company gives sizeable contributions to local charities, sponsors school and arts programmes and helps city government by lending its expertise to help with computer training or financial investments. The city's biggest employer, with a workforce of nearly 3,500, it ranks 264 in the Fortune list of the 500 largest US industrial corporations with sales of \$1.4bn.

"Norton is an excellent company, an industry leader with major market share in all of its businesses," according to Mr EH Lustgarten, vice president at PaineWebber.

Analysts have seen Norton as a vulnerable takeover target for some time. "Norton is a



Credit A protester burns the Union Jack during a Norton rally

good company with good returns, excess cash-flow and cheap stock," said Mr James Ruf, a special situations analyst at Wertheim Schroder in New York. The company has been largely ignored on Wall Street, in part because its businesses, which include bonded and coated abrasives, superabrasives, advanced ceramics,

petes directly with Minnesota Mining & Manufacturing (3M), are better than the margins for the company as a whole, according to Mr Lustgarten. "BTR is correct in its assessment that the operating margins of Norton could be meaningfully improved," said Mr Ruf.

Analysts have expressed disappointment with the company's fourth-quarter results, when income from continuing operations dropped 31 per cent from \$13.4m to \$9.2m. Although the decline was partly attributed to unusual expenses and a softening in demand for higher margin abrasive products, the operating environment was not hostile enough to warrant the fall in earnings, they believe.

Norton stands to make a big profit from the \$60m sale of its Eastman Christiansen off-field services subsidiary, to Baker Hughes. Only six months before the proposed sale was announced, Norton bought back a 50 per cent stake in the company for only \$115m. The move has been viewed positively by BTR, which has made several disposals of its own in off-field services recently.

"If we were to lose Norton, I hate to think of the impact it would have," said Mr Lustgarten. "One entire sector of the city is the Norton manufacturing plant."

Mr Levy met with BTR's chief executive, Mr John Cahill, on Monday. According to Mr Levy, the meeting was "congenial," but he has not been convinced that a BTR takeover would be in the best interests of the community.

Japanese may pull out of Boeing 767X programme

By Paul Beith and Paul Abraham

NEGOTIATIONS between Boeing and three leading Japanese groups to take a 25 per cent equity stake in the US aircraft manufacturer's programme to develop a new wide-body twin-engine airliner have reached a critical stage with growing signs that the Japanese may not participate as risk sharing equity partners in the project.

Boeing has been negotiating for the past five months with Mitsubishi Heavy Industries, Kawasaki Heavy Industries and Fuji Heavy Industries to invest in the 767X to spread the financial risks of launching the new 350-seat airliner and to enhance its chances of securing major orders from Japanese airlines.

Boeing confirmed yesterday there was a strong risk the Japanese may not participate as equity partners in the 767X programme, although talks were continuing.

Mitsubishi confirmed in London this week that discussions were continuing between Boeing and Japanese companies.

Boeing has also indicated it would look for alternative risk-sharing partners if it failed to secure a deal with the Japanese. Asiatilla, the Italian

state aerospace group, is one possible candidate since it is already a partner. Like the three Japanese companies, in Boeing's 767X programme, state aerospace group, is one possible candidate since it is already a partner. Like the three Japanese companies, in Boeing's 767X programme,

Boeing claims it could finance the programme, which would become known as the 777 once officially launched, even if the Japanese did not contribute 50 per cent of the development costs.

Nonetheless, failure to secure Japanese financial participation in the 767X would be a blow for Boeing, which is already lagging behind the European Airbus consortium and the US McDonnell Douglas group in the growing market for 300-475 seat medium-to-long range wide-body aircraft.

Boeing has been involved in intense talks with potential customers over its new aircraft, the 767-300, and Boeing has had to delay the launch of the new aircraft.

Boeing has come under political pressure over its ties with Japanese manufacturing groups. There has been concern over the US giving Japan too much access to US aerospace technology when Japan is seeking to become a major player in aerospace.

Bronfman brothers may restructure investments

By Robert Gibbons in Montreal

EDPER Enterprises, the main investment holding company of Peter and Edward Bronfman, the Canadian entrepreneurs, is considering restructuring some of its holdings to improve shareholder values.

Edper controls Brascan, the financial services, resource and consumer goods group, a clutch of companies including some in manufacturing and real estate through Hoes Holdings. Only 5 per cent of Edper's stock is publicly held, following a \$110m (US\$93.3m) equity issue last year at C\$27.5 a share. However the stocks have been languishing at around C\$24 in the market this year.

Mr Trevor Eytan, Edper president, has estimated that Edper was worth at least C\$33 a share, based on present mar-

ket value of the securities owned. He has for some time complained of an excessive market discount on the shares of Brascan and the other holding companies.

The restructuring may affect minority holders of two mining companies, Westmin Resources and Brascade and the Great Lakes Group, which may be asked to exchange their shares for cash or shares in other Edper companies. The aim would be to simplify the group and ensure realistic market valuations of assets.

Edper has reported C\$35.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

USX attacks proposed spin-off

By Anatole Kaletsky in New York

USX, the Pittsburgh-based energy and steel group, yesterday attacked the break-up plan presented to its shareholders by Mr Carl Icahn, the corporate insider and takeover specialist who owns 13.3 per cent of the company's equity.

Under Mr Icahn's plan, which will be put to the vote at the company's annual meeting on May 7, the steel and energy businesses would be divided, reversing the diversification pursued by USX management since the late 1970s.

US Steel, America's biggest steelmaker and the company which had dominated the US industrial sector for much of the past century, would be spun off into a separate corporate entity, leaving USX to concentrate on its oil and natural gas activities.

In the proxy statement sent to shareholders yesterday, the USX board condemned this proposal as "unnecessary and unwise." The Icahn plan was "a simplistic response to a complicated issue," USX said, adding that it would raise sig-

nificant tax, legal and financial issues.

The board strongly urged shareholders to vote against Mr Icahn, although USX noted that his resolution was non-binding and therefore the board would not be legally obliged to follow the results of the vote.

The board's main objection to the Icahn plan was the original argument for diversification into the energy business. The energy and steel industries could continue to complement one another, offsetting cyclical variations and increasing the group's financial strength.

"The combined financial strength of the corporation's two major businesses enhances its borrowing power and flexibility and also its ability to resist business downturns and disruptions that could adversely affect a single business," the board said.

In addition, USX executives have argued that the \$800m of tax losses still carried in the steel business could continue to shelter profits from the

energy business for several years to come.

However, the USX proxy statement did not specifically mention this argument. It merely noted that Mr Icahn's proposal would limit the board's options for maximizing shareholder value and after-tax profits.

Such a specific recommendation could undermine the board's efforts to find alternatives which would be more advantageous for the company's shareholders, USX said. Mobil, the US oil company, plans to invest more than \$800m to modernise and expand its refinery in Beaumont, Texas, Reuters reports. The plans include upgrading the facility to process various grades of crude oil into premium fuels and other high-value products.

Mobil said the project will expand the largest of its five US refineries to process 325,000 barrels of crude a day, from 285,000 barrels a day. The project will also expand its distillation unit.

This announcement appears as a matter of record only

March 1990

£20,000,000

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Notice is hereby given that for the three months interest period from March 21, 1990 to June 21, 1990 (92 days) the Senior Notes and Subordinated Notes will carry interest rates of 15% and 15.80% respectively. The interest payable on June 21, 1990 for the Senior Notes will be £283.84 and for the Subordinated Notes £286.25.

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March 22, 1990

CHASE

INTERNATIONAL COMPANIES AND FINANCE

RVI falls 9% to FF930m

By William Dawkins and Kevin Done in Paris

RENAULT Vehicules Industriels (RVI) Europe's third largest truck maker, yesterday reported a 9 per cent decline in last year's net profits, to FF930m (£168m), well below the FF1.5bn RVI had been predicting as recently as last autumn.

The company has been hit by heavier than expected losses in both its US and British operations. Mr Jean-Pierre Capron, who took over as chairman and chief executive last autumn, said that in spite of these problems, RVI was still the only truck maker to record an increase in both sales and margins in its European operations, thanks to a buoyant continental European market and the benefits of further job reductions.

Turnover at RVI, a subsidiary of the state-owned Renault car group, which recently announced an alliance with Volvo, the Swedish car and truck maker, rose 1.2 per cent to FF24.5bn last year. Net profits slipped from just over FF1.5bn to FF930m.

European truck demand would slacken this year, leading to virtually unchanged group profits for 1990, Mr Capron forecast. Losses would diminish in the US and Britain, but continental European profits would fall. Demand in the UK truck market has plunged in recent months and new orders in France and Spain

were currently running at around 10 per cent below the level of a year ago, he said.

Mac Trucks, the 45 per cent owned US division, swung from a \$31.8m profit in 1988 to a \$185.4m loss, reflecting the mishandled launch of a new range of trucks and mismanagement as well as the sharp downturn in the US market.

Renault Truck Industries, the British subsidiary seen as the weak link in RVI's otherwise healthy European businesses, saw its losses surge from the previous year's £1.5m (£2.4m) to around £7m net, not including restructuring costs taken on by the RVI group and conversion of some debt into equity.

RVI and Volvo were meanwhile discussing the possibility of sharing research activities, said Mr Capron. Their combined research capabilities would match those of Daimler-Benz, Europe's biggest truck maker.

RVI's European sales rose from FF21.5bn to FF22.2bn, being 67.8 per cent of RVI group turnover, while the region's net profits jumped 51 per cent from FF790m to FF1.5bn. Operating margins in Europe rose from the previous year's 9 per cent of turnover to 10 per cent. Meanwhile, RVI's share of the European market for trucks above 5 tonnes fell slightly to 12 per cent from 12.3 per cent a year previously.

Nixdorf chief sees cut in losses for 1990

By Andrew Fisher in Frankfurt

NIXDORF, the troubled West German computer company which is being acquired by compatriot Siemens, expects its losses to fall sharply in 1990, having just been through a year which Mr Horst Nixdorf, the chief executive, described as "by far the most difficult in its history."

Mr Nixdorf said turnover fell by 2 per cent to DM5.25bn (£2.9bn) in 1989, down on forecasts of about DM5.5bn, which would have been a 6 per cent rise. "The reason for this was the severe changes in the data processing market, especially in the segments where Nixdorf is active."

He did not say how large Nixdorf's losses were last year. For the first nine months, the company reported a pre-tax loss of DM465m. Industry estimates of the full loss have ranged between DM600m and DM1bn, including heavy restructuring costs.

Mr Nixdorf said the usual second-half improvement in business did not occur, so turnover growth of the first six months could not be maintained.

Domestic sales for the full year were down 7 per cent, while foreign sales rose by 4 per cent. The order backlog fell by 15 per cent. Uncertainty about Nixdorf's future hit business badly in the fourth quarter, he added.

Nixdorf ran into problems about two years ago. It has tried to cut operating costs, but incurred high research and development expenses as it changed direction.

Klockner-Werke to pay dividend

KLOCKNER-WERKE, the West German steel company, posted a group net profit of DM15.4m (£9.1m) in the year ended September 30, after breaking even a year earlier, AP-DJ reports.

Group sales rose 18 per cent to DM7.1bn from DM6.1bn a year earlier. The company expects that it will pay a dividend for fiscal 1990 for the first time in more than a decade.

Building empires prepare to raise the roof

Peter Bruce on a bitter battle between Spain's two large construction companies

Construction companies compared

Cubiertas y MZOV		Ferrovial	
1988	Pesos bn	1988	Pesos bn
Sales	98.42	Sales	50.84
Operating profit	2.27	Operating profit	1.73
Pre-tax profit	1.32	Pre-tax profit	3.00
Net income	1.18	Net income	3.00
Dividends	0.43	Dividends	0.60

ing for this fight. Indeed, the takeover has all the promise of a massive Spanish power play — for Cubiertas is not without friends.

The target has hired Bankers Trust and Goldman Sachs to mount a defence, which will probably involve making a counterbid if the Spanish stock market commission allows the Ferrovial bid to run. About 39 per cent of Cubiertas is openly quoted on the stock markets in Spain.

Most of the rest, apart from Ferrovial's hostile stake, is held by Enricanuales, another large and secretive constructor with 13.2 per cent, Banco Pastor, the Galician bank with 6.2 per cent, and the Masses family (just over 3 per cent) and workers, who have about 6 per cent.

Mr Guillermo de la Dehesa, president of Banco Pastor and

until recently deputy finance minister, and Mr Eduardo Serra, Cubiertas' vice president and, also until recently, deputy to the Minister of Defence, will be key players in the defence.

One of the Enricanuales family has just been appointed to the board of Spain's biggest bank, Banco Bilbao Vizcaya, which could open another lifeline.

Mr Luis Palomares, an analyst with stockbrokers FAG in Madrid, said yesterday he expected the bid to be allowed and would probably immediately be met with a counter offer. This would force Mr De Pina to make an offer for 90 per cent of Cubiertas, he said.

Cubiertas owns 10 per cent of its stock.

But getting to 90 per cent will be extremely difficult. The row began early last year after Ferrovial bought 20 per cent of Cubiertas on the market.

Cubiertas replied with a big convertible bond offering hoping to attract new friendly shareholders but Mr De Pina bought most of the bonds.

At a shareholders' meeting last summer, Ferrovial demanded seats on the Cubiertas board but was turned down. Mr De Pina went to the courts, where the complaint has languished ever since. Meanwhile, Cubiertas' other main shareholders agreed to syndicate their stock among themselves, which will make it difficult for Ferrovial to break through.

The bid, a significant rupture of good faith between Spanish constructors, has been generated by the extraordinary strength of the construction market in Spain since 1985. Construction turnover has nearly doubled since then to

\$40bn a year, about 10 per cent of the country's gross domestic product and the industry employs more than 7 per cent of the working population. General contractors have production backlogs of nearly 20 months and average return on assets in the sector has risen two full percentage points to 7.4 per cent.

Ferrovial has come out of this boom in much better shape than Cubiertas y MZOV. A recent report by the Independent Madrid analysts, Research Associates, said low margins at Cubiertas "point to profitability margins which are approximately half its competitors."

Cash flow at Cubiertas in 1988, according to the report, was 2.4 per cent of sales while Ferrovial managed cash flow of nearly 9 per cent.

Ferrovial, which has also branched out into public services, has a near obsession for keeping costs and its break-even point low. "Ferrovial has developed a very deep and large know-how in dealing with the State and other public entities. Such know-how is instrumental in optimising contract cash flows and in minimising marketing costs," said Research Associates.

Whether those connections will help Mr De Pina now is anyone's guess. Cubiertas officials were insisting yesterday that cash flow last year had nearly doubled and that pre-tax profits had risen 175 per cent to Ptas2.8bn but early odds are running against them.

DAF warns of downturn in spite of 17% net rise

DAF, the Anglo-Dutch truck and van maker, yesterday confirmed a 16.7 per cent rise in net profits last year — but warned that profits would fall in the first half of this year, largely as the result of a steep decline in the UK truck market, writes John Griffiths.

DAF, which embraces the former UK state-owned Leyland trucks and Freight Rover vans operations, depends on the UK for 40 per cent of its turnover. The market for trucks over 3.5 tonnes has plummeted by around one-third since the start of this year.

DAF's sales in this sector have fallen by less — around 25 per cent. However, it has underperformed in the UK vans sector, its sales falling 24 per cent this year against a drop of 18.23 per cent for the sector overall.

The group confirmed a net profit of FF171.7m (£88m), compared with FF147.1m in 1988, on a turnover of FF2.5bn, on a turnover of FF2.5bn. A dividend of FF1.25 per share is being proposed.

DAF said its share of western Europe's market for trucks over 3.5 tonnes fell to 9 per cent from 9.4 per cent last year.

Banque Indosuez surges 25%

BANQUE INDOSUEZ, the merchant banking arm of France's Suez group, has wasted no time crying over the failure of its efforts to team up with Morgan Grenfell, the London merchant bank, writes George Graham in Paris.

Helped partly by a FF240m (£45.1m) capital gain on the sale of its Morgan Grenfell shares to Deutsche Bank, Indosuez recorded a 25 per cent increase in net profits last year to FF1.03bn.

Mr Antoine Jeannot-Galland, Indosuez's chairman, said the bank had increased net banking income by 11 per cent to FF2.9bn.

Indosuez's stockbroking

activities also performed well, with Chevreton-de Virieu, the leading French equities broker, making FF70m before tax and W.I. Carr, the London and Paris broker, turning from a loss in 1988 to contribute FF70m in 1989.

Mr Jeannot-Galland said Indosuez still believed its approach to Morgan Grenfell would have been the best solution for both companies, but that the bank had already taken other measures to build up its activities piece by piece and build one of the leading European merchant banks, able to compete with the leading Japanese and American houses.

The acquisition of Gartmore, the UK fund management company, for £150m will give Indosuez the presence it needs in this sector. Mr Jeannot-Galland said, while the recent recruitment of Mr Richard Sandoz, the financial futures guru formerly with Drexel Burnham Lambert, would enable it to build up its activities in futures and in structured financing in the US.

Mr Jeannot-Galland said he was highly satisfied with the development of Indosuez's operations in London: its own banking activities, a small venture company with Northern Engineering Industries (NEI), the heavy engineering

ABB says it wants closer relationship with R-R

By Nick Garnett

ABB Brown Boveri, Europe's largest electrical engineering group, is seeking to extend its relationships with Rolls-Royce of the UK in power engineering.

Mr Percy Bernasik, ABB's president and chief executive, said there were advantages for both companies in being more deeply involved together.

"There is no agreement but we would like that," he said.

The Swiss-Swedish group has already formed a joint venture company with Northern Engineering Industries (NEI), the heavy engineering

subsidiary of Rolls-Royce, in gas turbine power stations for the UK. It also has a 35 per cent share of International Combustion, NEI's British boiler-making business.

The Polish Government yesterday approved ABB's acquisition of Zamech, the Polish turbine manufacturer.

The power engineering industry believes GEC Alsthon has been discussing with General Electric of the US the possibility of extending that relationship in electricity transmission and distribution equipment.



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(member of the Luxembourg Stock Exchange)

Consolidated Highlights at March 31, 1989:

(Dollars in Millions, 1 U.S. \$ = 1,366,130 Lfrs)

OUTSTANDING LOANS	23,934
ASSETS UNDER MANAGEMENT	14,821
SHAREHOLDERS' EQUITY	3,312
ALLOWANCES	612
NET INCOME	362

IMI - Head Office in Rome - 25, Viale dell'Arte



Schroders

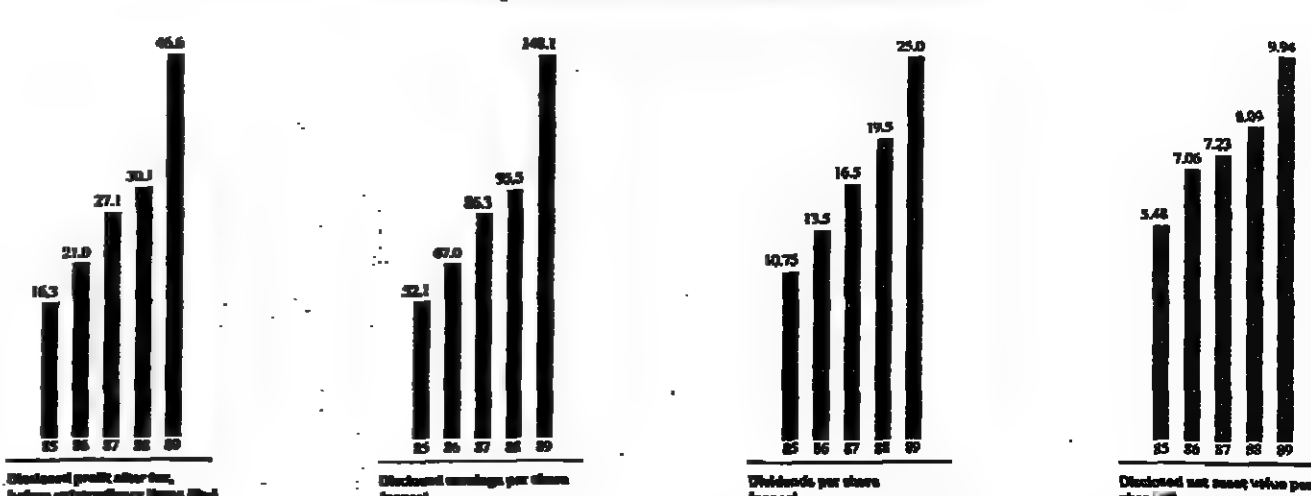
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1989 Results

- ☐ Disclosed profits after tax up 55% to £46.6m.
- ☐ Disclosed earnings per share up 55% to 148.1p.
- ☐ Disclosed net asset value per share increased by 22%.
- ☐ Dividend increased by 28% to 25p.

Schroders plc Financial Performance 1985 - 1989



Copies of the Annual Report for 1989 will be available from The Secretary, Schroders plc, 120 Cheapside, London EC2V 6DS



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(Incorporated with limited liability in
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In accordance with the provisions of the
Notes, notice is hereby given that for the six
months interest period from March 19th
1990 to September 17th 1990 the Notes will
carry an interest rate of 9 1/8 percent per
annum.

The interest payable on the relevant date,
September 17th 1990 against coupon no. 9
will be Dfl. 464,48.

We also inform you that serial II of said notes
is payable at 100% on March 19th 1990.

Agent Bank



INT'L COMPANIES AND FINANCE

Electrafina benefits from consolidation

By Our Financial Staff

ELECTRAFINA, the Belgian
energy holding company con-
trolled by Groupe Bruxelles
Lambert (GBL), reported a con-
solidated net profit of
SF8.85bn (\$1.67bn), a 44 per
cent increase on the average
combined profit of the old Elec-
trafina and Comstra in 1989,
prior to their merger early last
year.

Electrafina said its 1989
results were largely influenced
by the consolidation, on an
equity basis, of its 30 per cent
of oil company Petrofina and
21 per cent of energy group
Tractebel.

Electrafina said it would pro-
pose an after-tax dividend of
SF122 for ordinary shareholders
of record before July 1,
1989. For shareholders after
July 1, the company will pro-
pose a SF161 payout.

Electrafina said that, com-
pared to last year's payout for
Comstra and Electrafina, the
proposed 1989 dividend repre-
sented a 33 per cent increase in
return on capital.

Under a carve-up of the
energy sector agreed last year
with Société Générale de Bel-
gique, Belgium's leading holding
company, GBL is to become
leading shareholder in Petro-
fina with 25 per cent, and
remain second largest share-
holder in Tractebel, after La
Générale, with 28 per cent.

Svizzera Italiana lifts net income by 36.4%

By John Wicks in Zurich

BANCA della Svizzera Italiana
(BSI), the Swiss bank, boosted
parent company net earnings
by 33.7 per cent last year to
SF57.6m (\$37.8m) from
SF43.8m in 1988, following a
15.3 per cent growth in pub-
lished assets from SF7.52bn to
SF8.12bn.

Consolidated figures, which
BSI has released for the first
time, show that net earnings
rose by 34.4 per cent to SF7.78m
and the balance sheet total by
19.5 per cent to some
SF11.1bn.

BSI will propose at its April
25 annual general meeting to
increase dividends for 1989
from SF7.70 to SF7.80 per share
and series A partici-
pation certificates of SF7500
nominal value and from SF14 to
SF16 per registered share and
series B certificate of SF7100
nominal value.

In Zurich yesterday, Dr Gio-
rgio Ghiringhelli, chief execu-
tive, said he was confident the
bank would record "good
results" again in 1990, with
what could be a further 10 per
cent rise in profits.

At the shareholders meeting,
the board is also to propose the
conversion of 1,257 remaining
series A participation certifi-
cates into the same number of
registered shares and 5,428
series B certificates.

Dr Ghiringhelli said the
bank had not yet decided

whether to follow the example
of other Swiss companies and
completely abolish the cate-
gory of (non-voting) partici-
pation certificates.

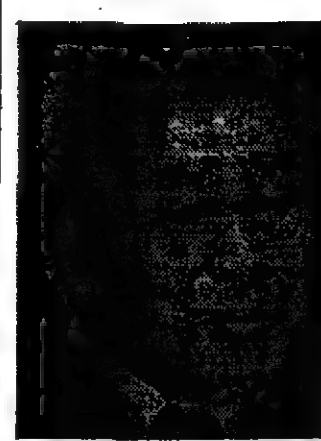
However, he added, the fact
that no new certificates had
been created as part of last
year's capital increase could be
taken to "indicate the bank's
position" in this question.

Net commission income
went up by 28 per cent in 1989
from SF120.8m to SF155.8m
and net interest income by 19.5
per cent from SF98.8m to
SF118.1m. Elsewhere, earn-
ings from currency and pre-
cious metals trading went up
by 21.3 per cent from SF37.2m
to SF45.2m. The 1989 figures
include those of the Geneva-
based Banque Romande, since
integrated into BSI.

Among foreign operations,
Dr Ghiringhelli disclosed that
the London branch had passed
the break-even point last year
after losses in 1988, and shown
"very satisfactory results." The
branch had been set up at the
end of 1987 to replace a former
representative office.

A breakdown of the parent
bank's balance sheet shows a
sharp rise of 30.1 per cent for
clients' funds from SF5.5m to
SF7.2m, while the due-to-
banks total was reduced by
34.8 per cent from SF2.02m to
SF1.32m. Loans and advances
to clients rose by 22.4 per cent.

Lazard appoints Japanese adviser



MR SATOSHI Sumita (above),
who recently retired as gov-
ernor of the Bank of Japan, has
become a special adviser on
international financial matters
to merchant bank Lazard
Brothers, of London, and its
Lazard Frères affiliated com-
panies in Paris and New York.

NATIONAL Commercial Bank,
Saudi Arabia's largest bank,
has appointed Mr Peter Stev-
ens as treasury manager in
Jeddah.

Previously, Mr Stevens was
head of the treasury group at
the London branch of The
National Bank of Kuwait.

Former IEL chief to take Pioneer helm

By Chris Sherwell in Sydney

MR ROD Price, the former
chief executive officer of Indus-
trial Equity Ltd (IEL), is to fill
the same position at Pioneer
International, the Australian
building materials and
resources group.

The announcement, made by
Sir Tristan Antico, Pioneer's
founder and chairman, ended
three months of uncertainty
for the group since Mr Des
Quirk retired early because of
ill-health.

Sir Tristan himself stepped
down as managing director
and chief executive two years
ago, and despite his non-execu-
tive role retains a powerful
influence over the group's
direction.

Mr Price will start his new
job in mid-April as Pioneer
moves to complete the
A\$450m-A\$500m disposal of its
various mining interests,
including its failed investment
in Giant Resources.

The proceeds are being used
to reduce borrowings, but Sir
Tristan indicated that the
group had acquisitions in mind
for its principal businesses,
which are in building materials
at home and abroad, and
through the Ampol group, in
oil exploration, refining and
marketing.

Mr Price's background is in
the Southern Farmers group,

which he turned into a profit-
able food processor and dis-
tributor, and in IEL, which
until last year was the Aus-
tralian arm of New Zealand en-
trepreneur Sir Ron Brierley's
empire.

When IEL suffered substan-
tial losses in the 1987 crash, it
was forced to shift its strategy
from being an investment com-
pany playing the share market
to an operational business with
full control of the Woolworths
retail chain.

Last year the group was
taken over by Mr John Spal-
vin's Adelaide Steamship
after Mr Price, his colleague
Mr Bill Loewenthal and the
textiles magnate Mr Abe Gold-
berg failed with a protracted
management buy-out attempt.

"It became very difficult for
there to be two captains on one
ship," Mr Price said, "espe-
cially as one had actually
bought the ship." His decision
to leave IEL was unrelated to
his move to Pioneer, where he
would "definitely" be captain.

Sir Tristan declared that he
would not be interfering in any
formal way with management.
However, he added: "If Mr
Price wants to call on my 40
years of experience, he can."
Mr Price said it would be fool-
ish not to take advantage of Sir
Tristan's experience.

Pennzoil chief executive

PENNZOIL, the relatively
small Houston-based oil com-
pany which gained the world's
attention with its long-running
lawsuit against Texaco that
Pennzoil finally won with a
\$5bn damages settlement two
years ago, named executive
vice president and chief oper-
ating officer Mr James L. Tate
president and chief executive.

He succeeds Mr Randal B.
McDonald, who is retiring. Just
a month ago, Mr Tate, 54, was
elected to the chief operating
officer role. Mr Hugh Liedtke,
68, is chairman.

Mr Tate, who joined Penn-
zoil in 1976, has held posts
such as chief economist, treas-
urer and senior vice presi-
dent. In 1974, he was
appointed by President Ford as
US assistant secretary of com-
merce, and later as a special
adviser to the White House.

US SHOE, the Cincinnati-based
footwear manufacturers and
optical and women's apparel
retailers, said president and
chief operating officer Mr Ban-
dus B. Hudson, 44, has been
named chief executive officer.

He succeeds Mr Philip G.
Barach, who will be 60 next
month and had been chief
executive since 1988.

Mr Barach, who retains his
other role of chairman, will

now concentrate on long-range
planning and on developing
growth strategies for the foot-
wear and women's apparel
retailing businesses.

TLC Beatrice International, the
food and beverage conglomer-
ate controlled by Wall Street
investor Mr Reginald Lewis,
named Mr Mark Thorne vice
president - finance and chief
financial officer.

He replaces Mr Kevin Smith,
who is pursuing other business
interests. Previously, Mr
Thorne worked at the account-
ing firm of Deloitte & Touche,
where he was a senior audit
manager on the TLC account.

SHEARSON Lehman Hutton,
the US securities house con-
trolled by American Express,
has appointed senior managing
director Mr Philip Caldwell to
its board of directors.

Mr Caldwell, who joined
Shearson in 1986, previously
served as chairman and chief
executive of Ford Motor from
1980 until retiring from there
in 1988. He had succeeded
Henry Ford II as chairman.

In a separate announce-
ment, Shearson named Mr
Ronald J. Yoo as a vice chair-
man. Mr Yoo has also become
a director of Shearson's bro-
ker-dealer unit.

ANZ names chief economist

AUSTRALIA and New Zealand
Banking, one of the top three
commercial banks in Australia,
appointed Mr Ian Little as
group chief economist.

He replaces Mr Andrew
Mohl, who will be taking up a
senior appointment in Sydney
with ANZ's retail banking
operations.

Mr Little, before joining ANZ
in 1986 as senior economist,
worked in Sydney in the
research department of the
Reserve Bank.

AT WANG Laboratories, the
troubled US minicomputer
maker, Mr Ken Olisa, vice presi-
dent for applications engineer-
ing, has been appointed vice
president and general manager
for Europe, Africa and the Mid-
dle East.

He will be responsible for all
sales and marketing activities
in these geographic areas.

Mr Olisa replaces Mr Arend
Viegeert, who asked to be
relieved of his responsibilities

for personal reasons. Mr Oli-
sa's appointment is for at least
the remainder of the fiscal
year, and no decision regarding
a permanent replacement for
Mr Viegeert has been made.

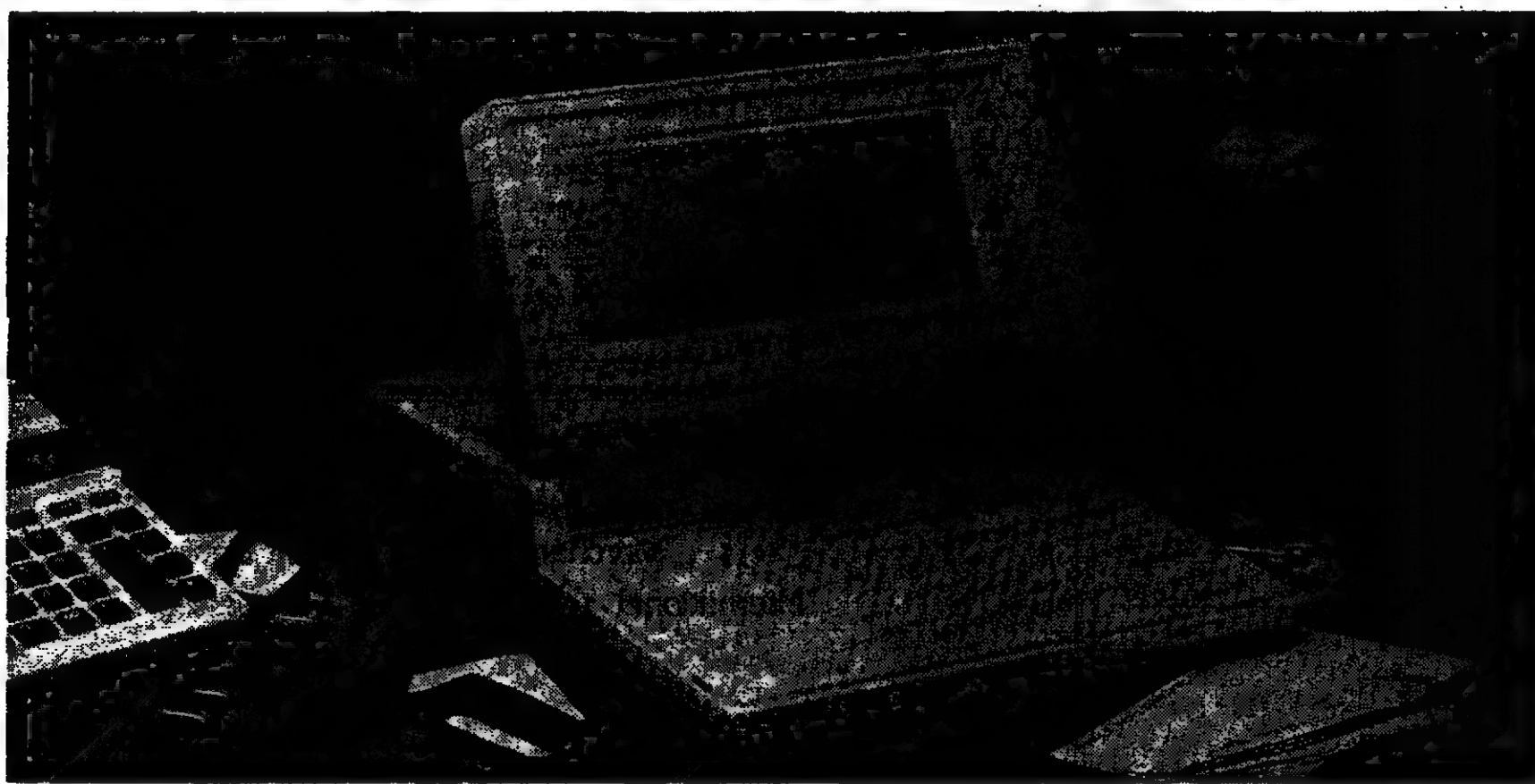
MAYTAG, the US household
appliances maker which owns
the Hoover company, ap-
pointed Mr Leonard Hadley,
an executive vice president,
to a newly created post of chief
operating officer.

Mr Hadley is currently presi-
dent of the company's appli-
ance group.

GAF, a US specialty chemicals
concern, said Mr Irwin Engel-
man will join the company on
April 2 as executive vice presi-
dent and chief financial officer,
and as a director.

Mr Engelman is resigning
with effect from April 1 as
president and chief operating
officer of Citytrust Bancorp,
although he will remain with
the company as a director.

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INTERNATIONAL COMPANIES AND FINANCE

Bell to buy Bond Brewing Holdings

By Chris Sherwell in Sydney

BOND CORPORATION, the troubled flagship of entrepreneur Mr Alan Bond, yesterday struck a deal to acquire its Australian brewing and broadcasting assets with Bell Resources, its independently controlled subsidiary - averting a wind-up action which the chief had threatened.

An announcement following protracted negotiations between the two companies said Bell Resources would buy Bond Brewing Holdings, which makes Swan, Tooheys and Castlemaine XXXX lagers, for a revised A\$1.85bn (US\$1.4bn), subject to satisfactory financial and shareholder approval.

The brewing sale is the third to be proposed by the two companies since last May, when Bond said it would sell to Bell Resources its worldwide brewing assets for A\$3.5bn. That was revised to A\$2.2bn for the Australian assets in December. The sale is critical because it would give Bond Corporation a much-needed surplus on its brewing assets, and would repay a A\$1.5bn "deposit"

taken from Bell Resources through a controversial channel of funds to Bond Corporation.

The second part of yesterday's deal gives Bell Resources a 40 per cent stake in Bond Media, together with better security over Bond Brewing's shares, in return for dropping its wind-up petitions.

Under an agreement with Bond Corporation and Hong Kong and Shanghai Banking Corporation, a significant Bond creditor, Bell Resources will purchase 213m Bond Media shares for 40 cents a share. Payment will be through a reduction of the amounts already due to Bell Resources from Bond companies.

Significantly, the offer is well above the 10-cent-a-share bid by Mr Kerry Packer's Television Corporation of Australia, and potentially underlines its chances of success. It is also well ahead of recent market levels of 12 cents.

The agreement between Bell Resources and Hongkong Bank also provides that Bell

Resources will pay A\$3m to gain first mortgage security over the Bond Media shares instead of second mortgage and first mortgage security over Bond Brewing shares.

Bell Resources and Bond Corporation said they would "immediately commence discussions aimed at regularising as soon as possible the financial arrangements" between them, an apparent reference to outstanding payments due to Bell Resources which triggered its petitions in early February to wind up Bond Corporation.

Yesterday's developments were pre-announced by Bell Resources to complete its brewing assets sale with Bell Resources and declare to the courts that it remained solvent. A further deadline looms next week, when Bond is due to repay Mr Packer A\$200m due on his original 1987 sale of the Channel Nine television network.

A bank syndicate led by National Australia Bank has meanwhile decided to appeal to

the High Court in Canberra against the decision by the full bench of the Victorian Supreme Court to remove receivers appointed to Bond Brewing.

The syndicate, which is owed A\$80m, sought and was the appointment by a judge of the Victorian court in December, and the decision was confirmed in February. But earlier this month the full bench upheld Bond Corporation's objections and rescinded the decision. Bond Corporation is pursuing a separate claim for damages against the banks.

Bond International Gold, control of which Mr Bond sold last year to Lac Minerals of Canada, incurred a net loss of US\$26.4m for the six months to December, on revenues of \$123m and what it described as a "lower than planned" 249,722 oz share of gold produced, Our Financial Staff writes.

The company, which has changed its year-end, lost \$69.9m in the previous full year to June on sales of \$306m.

Record profits for Jardine group

By Angus Foster in Hong Kong

JARDINE Matheson Holdings, the Bermuda-based trading company controlled by the Kewick family, yesterday reported record profits for 1989 boosted by strong growth from its Hong Kong and regional operations.

The company said profits after tax and minorities jumped 42 per cent to HK\$1.58bn (US\$202.6m). Extraordinary items, mainly from the sale of businesses as part of group restructuring, added a further HK\$533m.

Sales, however, grew only 1.8 per cent to HK\$15.06bn. The discrepancy seemed partly attributable to Jardine Fleming, the company's half-owned securities house, which filed profits 46 per cent to \$23m but is thought to have recorded

much slower growth in turnover.

Jardine Matheson is recommending a final dividend of 74 cents to give total dividends for the year of 95 cents, a 46 per cent increase over last year. Earnings per share increased 46 per cent to HK\$2.95.

The results were well above market expectations and Jardine Matheson's shares closed HK\$41 higher at HK\$238.50, helping trigger a minor rally among Hong Kong blue chips.

Mr Henry Kewick, chairman, said the results showed the company's strategy of decentralising its businesses was working. He said the company's principal subsidiaries - Jardine Pacific, a regional trading arm set up last year, and

Jardine Insurance Brokers, had "outstanding" years. Jardine Pacific lifted net profits 44 per cent to HK\$88m, while profits at the London-based insurance arm gained 8 per cent to HK\$15m in a difficult market.

In spite of Jardine Matheson's links with Hong Kong, the group made 46 per cent of total profits outside the colony and China in 1989, a marked increase from the 21 per cent contribution last time.

The results also mark the fourth successive year Jardine Matheson has achieved impressive profits growth. The company seems to have recovered fully from the mid-1980s when high borrowings and a property crash forced a fire sale of assets and a restructuring.

ICI Australia forecasts difficult trading

ICI AUSTRALIA, a 68.4 per cent subsidiary of the UK's Imperial Chemical Industries, warned yesterday that its profits for the six months to March were expected to be about half that of the corresponding period last year, Reuters reports from Melbourne.

In the six months to March 1989, it posted net profits of A\$88.6m (US\$65.8m). ICI Australia said although sales were forecast to be about the same at A\$1.48bn, profits would decline as a result of a steep fall in the international price of plastics and chemicals.

It said this was compounded by rising costs and high interest rates in Australia.

The outlook for the remainder of the year is one of "difficult trading for most of our businesses in a slowing economy," the company said.

"The company has implemented a range of measures to control costs and improve profits," it added. "Despite these adverse conditions, the future of the group is soundly based on a strong cash flow, conservative borrowing levels and a major share of those markets in which we compete."

The group plans to announce interim results on May 18.

Bigger payout at UOL after strong growth

UNITED OVERSEAS LAND (UOL), a property and hotel associate of Singapore's United Overseas Bank, increased net profit to S\$23.9m (US\$12.7m) in 1989 from just S\$9.9m in the previous year and expects to improve its results further this year, Reuters reports from Singapore.

Turnover was S\$87.5m compared with S\$85.5m. A 3 cents a share dividend is being paid, up from 1 cent.

The capital market for commercial and residential properties was expected to firm, it said. Capital values of properties were likely to stabilise. "The upturn in the hotel industry is expected to continue for some time in view of the good growth rate in tourist arrivals coupled with the shortage of hotel rooms."

Jardine Fleming in Taipei venture

By John Elliot in Taipei

JARDINE FLEMING, the financial services joint venture between Jardine Matheson of Hong Kong and Robert Fleming of London, plans to set up a new stockbroking firm in Taipei once it has pulled out of an existing partnership with local businessmen.

Three other foreign companies in the partnership, which each have 5 per cent stakes alongside Jardine Fleming's 10 per cent, are also pulling out. They are Rockefeller and Co of the US, the South Africa-

based Consolidated Resources of Hong Kong and the London-based Robert Fleming. They will receive NT\$30 (US\$1.1) for each of their NT\$10 shares.

It is believed their move was motivated by differences of opinion with local partners about the development of the venture. Taiwan International Securities, in the casino-style atmosphere of Taiwan's controversial stock market.

The partnership, one of a series of integrated brokerages set up about a year ago, has

less than 1 per cent of the market turnover. The most prominent local partner is Mr Tsao Chang, a member of Taiwan's parliament, the Legislative Yuan, and a prominent member of the ruling Kuomintang (KMT) party.

Jardine Fleming intends to continue with its advisory and investment banking and advisory activities and is drawing up plans to set up a new brokerage, possibly exercising the right for foreign companies to have a 40 per cent stake.

DFC may continue as merchant bank

By Terry Hall in Wellington

THE APPOINTMENT this week of a new statutory manager to run DFC New Zealand, the failed former government investment bank, is seen as a long-term initiative which could see it continue to operate as a merchant bank on a reduced scale.

Plans to restructure DFC are expected to be put before creditors soon. It is understood that the appointment of Mr Sandy Maier, the statutory manager who also assumes the position of chief executive, was approved by the DFC advisory committee, most of whom are Japanese, and other international creditors who are owed

around NZ\$25m (US\$160m).

Mr Maier, a Yale law graduate, has worked for Citibank for the past 15 years and has headed its New Zealand operations since 1986. He replaces the two former statutory managers, Mr Don Francis and Mr Tom Davies of accountants Deloitte Haskins and Sells, and the acting chief executive, Mr Keith Sutton. All three are expected to work with Mr Maier. Mr Maier is to continue to operate under the Reserve Bank Act which instructs him to maintain public confidence and avoid damage to the financial system. It is assumed that Mr Maier

will continue the role of his predecessors in overseeing an orderly winding down that would achieve a 75 per cent return for investors. The process is expected to involve some sort of debt compromise, under which creditors would waive some of their claims in return for greater control of the company.

Some 3,000 smaller New Zealand investors would be paid out first, allowing a scheme of arrangement to be put in place which would stabilise DFC's finances and allow it to trade during the rundown. According to Mr Francis, the wind-down could take four years.

Crédit National advances due to increased activity

By George Graham in Paris

CREDIT NATIONAL, the French long-term credit bank, has reported a 60 per cent increase in net profits last year to FF91m (\$120.6m).

The bank, which lost the last of its privileges as distributor of state-subsidised industrial loans at the end of 1987, said it had experienced a considerable increase in activity last year, with new credit agreements increasing by 25 per cent to FF33.3bn and drawings-down increasing by 35 per cent to FF16.3bn.

Mr Paul Menétré, Crédit National chairman, said lending to the service sector had increased to account for nearly 40 per cent of his bank's activity. The industrial sector had diminished in importance for Crédit National, with the

exception of the mechanical, motor, aviation and transport segment, with aviation finance particularly strong.

Crédit National's net banking income increased by 11 per cent to FF1.56m, while operating profits rose by 17 per cent to FF845m.

The bank's principal subsidiaries - Financière St. Dominique, which provides equity and development capital to companies, and Domibank, in the leasing sector, improved their profits by 40 per cent and 60 per cent respectively. Dupont-Danet, the stockbroker in which Crédit National raised its stake to 51 per cent, saw earnings fall due to difficult conditions in the bond market, in which it specialises, but remained profitable.

CORRECTION NOTICE

NBD BANCORP, INC.
US\$100,000,000
Floating Rate Subordinated Notes due 2005

Notice is hereby given that for the interest period 20th March, 1990 to 20th June, 1990 the interest rate has been fixed at 5 1/4%. Interest payable on 20th June, 1990 will amount to US\$222.01 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

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appears every Saturday in the Weekend FT.

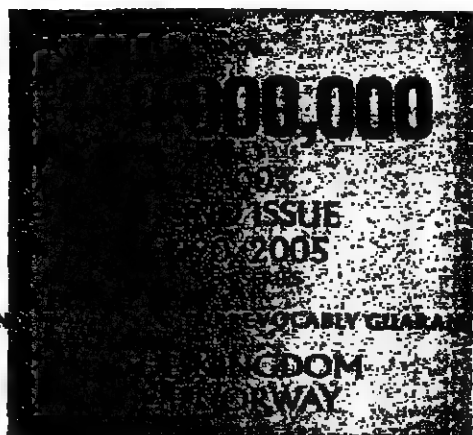
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NEW ISSUE: These Bonds having been sold, this announcement appears as a matter of record only. MARCH, 1990



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- ★ Managing Currency Risk
by Lee Thomas III, Investcorp

For detailed programmes and further information, please contact Ms. Marianne Laurson or Mr. Søren Plesner at SimCorp's office in Copenhagen.



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NOTICE OF PREPAYMENT

BANCA POPOLARE DI MILANO
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US\$30,000,000

Negotiable Floating Rate Certificates of Deposit
Due April 1991

Notice is hereby given that in accordance with the conditions of the above Certificates of Deposit (the "Certificates"), Banca Popolare di Milano, New York Branch (the "Bank") will prepay all the outstanding Certificates on 23 April 1990 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Office of the Paying Agent, Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Agent: Morgan Guaranty Trust Company

JPMorgan

Dated 22 March 1990

Citicorp Finance PLC
£150,000,000Guaranteed Floating Rate Notes Due December 1997
Unconditionally Guaranteed by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 15.6% and that the interest payable on the relevant Interest Payment Date, June 21, 1990 against Coupon No. 18 in respect of £10,000 nominal of the Notes will be £393.21.

March 22, 1990, London

By: Citibank, N.A. (CSN Dept.), Agent Bank CITIBANK

CORRECTION NOTICE

NBD BANCORP, INC.
US\$100,000,000
Floating Rate Subordinated Notes due 2005

Notice is hereby given that for the interest period 20th March, 1990 to 20th June, 1990 the interest rate has been fixed at 5 1/4%. Interest payable on 20th June, 1990 will amount to US\$222.01 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

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appears every Saturday in the Weekend FT.

For further information please call Genevieve Marsenghi on 01-873 4827

THE FORMOSA FUND

DISTRIBUTION OF INVESTMENT PROFIT FOR 1989

Kwang Hua Securities Investment and Trust Co., Ltd., the manager of the Formosa Fund, announces that pursuant to article 24 of the securities investment trust contract, it has determined that no investment profits shall be distributed with respect to the year ending December 31, 1989.

As no profits shall be distributed, the right of the beneficiaries to request redemption and to register transfers of ownership of units of the fund shall not be suspended.

The original of this announcement is filed for reference at the office of the fund manager, Kwang Hua Securities Investment and Trust Co., Ltd., and may be consulted to verify the accuracy of this copy.

The results for the year ended December 31, 1989 as certified by the accountants for the Formosa Fund, Chiang, Lai, Lin, Touche Ross, are set out herein.

STATEMENT OF INCOME AND EXPENSES AND ACCUMULATED DISTRIBUTABLE INVESTMENT INCOME

INCOME		NEW TAIWAN DOLLAR
CASH DIVIDENDS		\$18,675,927
INTEREST		28,507,400
STOCK DIVIDENDS - REALIZED		25,934,170
TOTAL INCOME		71,117,497
EXPENSES		
FUND MANAGER'S FEE		52,159,806
FUND CUSTODIAN'S FEE		8,952,535
AMORTIZATION		2,722,170
TAX		10,661,125
OTHERS		2,513,934
TOTAL EXPENSES		75,009,570
NET INVESTMENT LOSS FOR THE YEAR		(3,892,073)
INCOME EQUALIZATION ON UNITS REDEEMED		1,435,286
ADD: BEGINNING BALANCE AS PREVIOUSLY REPORTED		(5,538,772)
LESS: INCOME DISTRIBUTED IN 1989		
TOTAL INCOME AVAILABLE FOR DISTRIBUTION		(7,995,579)

BALANCE SHEET

ASSETS		NEW TAIWAN DOLLAR
INVESTMENT - AT MARKET VALUE		\$2,743,084,127
SHORT-TERM NOTES		352,244,770
DEPOSITS IN BANKS		92,655,167
INTEREST AND DIVIDENDS RECEIVABLE		2,326,501
OTHER CURRENT ASSETS		34,778
CAPITALIZED EXPENSES LESS AMORTIZATION		2,729,374
TOTAL ASSETS		3,193,074,717
LIABILITIES		
ACCOUNTS PAYABLE FOR STOCK SUBSCRIPTION		9,192,000
ACCURED MANAGER'S FEE		3,754,515
ACCURED CUSTODIAN'S FEE		500,695
TAXES PAYABLE		10,548,850
OTHER CURRENT LIABILITIES		1,837,817
TOTAL LIABILITIES		25,833,877
NET ASSETS		\$3,167,240,840
REPRESENTED BY:		
CAPITAL ACCOUNTS		\$3,175,236,419
TOTAL INCOME AVAILABLE FOR DISTRIBUTION		(7,995,579)
UNITS ISSUED		976,000
NET ASSET VALUE PER UNIT		\$3,245.1

Correction Notice

THOMSON

Thomson-Brandt International B.V.
U.S. \$200,000,000 7% Convertible Notes due 1991
Convertible into
U.S. \$200,000,000 Floating Rate Notes due 1991
All unconditionally guaranteed by
Thomson S.A.
For the three months 30th March, 1990 to 20th June, 1990 the Notes will carry an interest rate of 8 1/4% per annum with an interest amount of U.S. \$12,000,000 per U.S. \$100,000 Note payable on 20th June, 1990. Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London Agent Bank

Marine Midland Bank N.A.

U.S. \$125,000,000

Floating Rate Subordinated Capital Notes due 1996
For the three months 21st March, 1990 to 21st June, 1990 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S. \$12,000,000 per U.S. \$100,000 Note and U.S. \$1,000,000 per U.S. \$50,000 Note. The relevant interest payment date will be 21st June, 1990.
Listed on the London Stock Exchange
Bankers Trust Company, London Agent Bank

SAATCHI & SAATCHI FINANCE N.V.

Registered Office:
Prof. Kern Kampwies 5, Willemstad
Curacao, Netherlands Antilles

NOTICE OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

Notice is hereby given that the Annual General Meeting of Shareholders of SAATCHI & SAATCHI FINANCE N.V. (the "Company") will take place at the office of the Company at Schottegweg-Oost 130, Salina, Curacao, Netherlands Antilles on March 30, 1990 at 9.30 a.m.
The agenda for the meeting is as follows:

- Report by the Management.
- Adoption of the financial statements for the financial year which ended September 30, 1989
- Declaration of Profit
- Discharge (decharge) of the Management
- Appointment of auditors for 1989/1990
- Any and all matters which may properly come before the Meeting

The annual report and accounts of Saatchi & Saatchi Finance N.V. will be available for public inspection from March 30, 1990 at the office of the Company at Schottegweg-Oost 130, Salina, Curacao, Netherlands Antilles.

PRIME EQUITY GROWTH FUND SICAV

2, boulevard Royal
L-2953 LUXEMBOURG
R.C. Luxembourg B - 26457

TO THE SHAREHOLDERS

The shareholders of PRIME EQUITY GROWTH FUND are advised that an interim distribution of YEN 35.29 per share will be paid on March 22, 1990 to shareholders on record on March 15, 1990.

Shares have been traded ex-dividend since March 16, 1990.

The Board of Directors

SANWA AUSTRALIA LEASING LIMITED

AS100,000,000
Guaranteed Floating Rate

In accordance with the conditions of the notes, notice is hereby given that for the three-month period 30th March 1990 to 20th June 1990 (92 days) the notes will carry an interest rate of 15.3535% p.a. Relevant interest payments will be as follows:

Notes of AS100,000
A\$3,669,677 per coupon.
THE SANWA BANK LIMITED
Agent Bank

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NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN NIPPON SHINPAN & CO., LTD.

NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date March 31, 1990. Furthermore, it has been declared that the shares will be traded ex-dividend on the Japanese Stock Exchange with effect from March 27, 1990. Subject to approval of the dividend, a further notice will be published, after receipt of the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment.

Coupon No 13 will be used for collection of this dividend.

CTIBANK, N.A., London, March 22, 1990 Depository.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN SHARP CORPORATION

NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date March 31, 1990. Furthermore, it has been declared that the shares will be traded ex-dividend on the Japanese Stock Exchange with effect from March 27, 1990. Subject to approval of the dividend, a further notice will be published, after receipt of the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment.

Coupon No 18 will be used for collection of this dividend.

CTIBANK, N.A., London, March 22, 1990 Depository.

INTERNATIONAL CAPITAL MARKETS

Deutsche Bank warrants issue warmly received

By Norma Cohen

DEUTSCHE BANK yesterday launched a DM500m offering of 10-year subordinated debt bearing warrants to buy shares in Daimler-Benz, and quickly increased it to DM600m due to fierce demand.

The deal allowed West Ger-

INTERNATIONAL BONDS

many's largest bank to use its 20 per cent stake in the motor and industrial group to raise Tier II regulatory capital at an interest rate below that of the market.

The issue carries a coupon of 8 per cent and is priced at 107. Each DM5,000 carries seven warrants, each to buy one share of Daimler-Benz at DM1,000. Daimler-Benz's share price closed at DM301 yesterday.

Although technically a domestic issue, the bonds are being distributed via a sub-underwriting and selling syndicate of about 100 international banks.

Deutsche Bank has used the technique before, in 1988, to raise debt in the Swiss market bearing warrants to buy shares in Continental, the tyre maker. Then the bank thought the share price of Continental was depressed because the markets

knew of Deutsche Bank's large equity holding in the company and feared a sale.

At the time, the bank has acquired an option on Daimler-Benz shares and does not intend to reduce its holding. If all the warrants were exercised, shares allotted would total 1 1/2 per cent of the company's share capital.

Meanwhile, the offering was received enthusiastically, with the lead manager quoting the bonds with warrants at 122 to 123, way above launch price. Ex-warrant bonds were trading at 92 1/2 to yield about 9.3 per cent.

However, bond prices sank yesterday in line with losses late on Tuesday in the UK gilt market. Ex-warrant bonds were trading at 122 to 123, way above launch price.

The issue carries a margin of 1 over the three-month London interbank offered rate (Libor) for the first two years, rising to 10 basis points thereafter. In Switzerland, Hydro-Quebec issued a SFr100m 10-year

private placement via Swiss Bank Corp bearing a coupon of 7 1/2 per cent and priced at 101 1/2. The issue was said to be well received and traded comfortably inside fees to co-managers at less than 1 per cent bid.

Also said to be well received was an issue for SBC Luxembourg which was said to be trading at less than 1 per cent bid. The final amount is expected to be SFr75m to SFr100m.

Wood Gundy has withdrawn as a market maker from the Australian dollar sector of the Eurobond market, making three of its 29 staff in London redundant. The firm had ranked fourth or fifth in the sector in terms of market share.

Wood Gundy said that it intends instead to concentrate on Canadian dollar-denominated issues and on deals for Canadian borrowers, extending these activities to support Canadian dollar bond futures and options.

The cost of servicing Turkey's foreign debt, including principal repayments and interest, is estimated at \$7.02bn for 1990 after 1989's \$6.8bn and 1988's \$6.4bn, Reuter reports.

A Treasury official said foreign debt now represented 51.6 per cent of the annual GNP. The ratio was targeted to fall to 44.4 per cent by the end of 1990.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Face	Book number
STERLING Woolwich Equitable U.S.A. (1990)	100	8	100	1995	50p	Hambros Bank
FRANCE Deutsche Bank (1990)	600	8	107	2000	2 1/2%	Deutsche Bank
FRANCE Hydro-Quebec (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC

*Private placement. **Floating rate notes. ***With equity warrants. ****Final terms. a) Non-callable. b) Amount expected to be between SFr75m and SFr100m. c) Call July 1991 at 100. d) 1/2 over 3-month Libor for first two years. Put option April 1992 at 100. e) Not out of money. f) Coupon payable on 10th March 1990. g) Subordinated debt. h) Subordinated debt. i) Subordinated debt. j) Subordinated debt. k) Subordinated debt. l) Subordinated debt. m) Subordinated debt. n) Subordinated debt. o) Subordinated debt. p) Subordinated debt. q) Subordinated debt. r) Subordinated debt. s) Subordinated debt. t) Subordinated debt. u) Subordinated debt. v) Subordinated debt. w) Subordinated debt. x) Subordinated debt. y) Subordinated debt. z) Subordinated debt. aa) Subordinated debt. ab) Subordinated debt. ac) Subordinated debt. ad) Subordinated debt. ae) Subordinated debt. af) Subordinated debt. ag) Subordinated debt. ah) Subordinated debt. ai) Subordinated debt. aj) Subordinated debt. ak) Subordinated debt. al) Subordinated debt. am) Subordinated debt. an) Subordinated debt. ao) Subordinated debt. ap) Subordinated debt. aq) Subordinated debt. ar) Subordinated debt. as) Subordinated debt. at) Subordinated debt. au) 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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

ISD BOND	Amount m.	Coupon %	Price	Maturity	Face	Book number
STERLING Woolwich Equitable U.S.A. (1990)	100	8	100	1995	50p	Hambros Bank
FRANCE Deutsche Bank (1990)	600	8	107	2000	2 1/2%	Deutsche Bank
FRANCE Hydro-Quebec (1990)	100	7 1/2	101 1/2	2000	5	SBC
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FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC
FRANCE SBC Luxembourg (1990)	100	7 1/2	101 1/2	2000	5	SBC

Closing prices on March 21

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INTERNATIONAL CAPITAL MARKETS

Treasures hit by profit-taking

By Janet Bush in New York and Andrew Freeman in London

US TREASURY bonds registered modest losses at midsession yesterday, reflecting profit-taking on the dollar as well as caution in advance of details of next week's sales of two-year and four-year notes.

Short-dated maturities were

GOVERNMENT BONDS

quoted as much as 1/4 point lower, while the Treasury's benchmark long bond stood 1/2 point below Tuesday's close to yield 8.47 per cent.

The prospect of new supply next week, expected to total about \$18bn, has kept pressure on the short end of the yield curve which has underperformed the long end, leading to a marked flattening of the yield curve in recent sessions.

The curve is now inverted between the two-year and 30-year areas. The yield on the 3.5 per cent issue due to mature in 1992 was quoted at 8.64 per cent at midday.

The dollar was quoted at ¥153.90 compared with an earlier high in New York of ¥154.50, and at DM1.7060 from DM1.7115 earlier.

The mood was more cautious yesterday than on Tuesday

when bonds rallied strongly in reaction to strength in the dollar and on strong Japanese demand. Traders were some-

what sceptical about Tuesday's price gains which came despite a discouraging consumer

prices release for February.

Japanese stock and bond markets were closed yesterday for a national holiday, removing the key influence on the US market in recent weeks.

IN THE UK, government bonds settled after the sharp sell-off that followed Tuesday's Budget. Traders described the budget as soapy, but said it had recovered from its lows.

Overnight, gilts were around 2 points below their pre-Budget levels. Prices fell by a point after yesterday's opening, before the closing of short positions led to a mild recovery.

The benchmark 11% per cent gilt maturing 2008-07 was trading towards the close at around 97 1/4, 1/4 point lower on the day to yield 12.15 per cent.

At one stage it dropped to yield 12.2 per cent.

Sterling was vulnerable against other currencies.

THE WEST German government bond market had another lively day, with volatility more in evidence than clear direction as prices on the cash market were fixed around 1/4 point higher than Tuesday's levels.

The benchmark 7% per cent Bund maturing in 2000 was fixed at 94.10 to yield 8.63 per cent, with interest rate by another 10 points.

Trading was described as technical, reacting to the Daimler-Benz Eurobond issue and news that the Bundesbank was draining some DM4.5bn from the market in its latest repurchase allocation.

London closing: *denotes New York market closing. *denotes New York market closing. *denotes New York market closing.

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Record debt repackaging planned by Nomura

By Norma Cohen

NOMURA SECURITIES is understood to be preparing the largest-ever repackaging of highly leveraged senior debt, mostly of US corporations, for resale to investors.

Concern from banking regulators in the US and Japan, in particular, is encouraging lenders to look for ways to remove highly leveraged transactions from their balance sheets.

The sale of these debts to special-purpose companies, which buy them from banks with funds loaned by investors, is seen as the most promising route for those banks to rid themselves of this exposure.

The issuing vehicle to be established by Nomura, Restructured Assets backed by Senior Obligations (RASO), is expected to issue some \$800m of bonds, of which about 30 per cent will carry a Aaa credit rating from Moody's Investors Service. This tranche is expected to pay interest at about 30 basis points over London Interbank Offered Rates (Libor).

Another 50 per cent of the bonds will be rated A-3 by Moody's and is expected to pay interest at 75 basis points over Libor.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitised highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt. Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which is a \$240m deal completed last year.

None of the deals, however, were structured to include a Aaa-credit rating on any of the tranches and did not include a tranche for equity investors.

NZ Telecom sale in two tranches

By Janet Bush

NEW ZEALAND will privatise New Zealand Telecom in a two-stage transaction involving the sale of a stake to a strategic buyer or buyers followed by a public share offering in various countries.

First, the Wall Street Investment Bank, is acting as adviser on both legs of the sale with Rutledge Wilson, a New Zealand brokerage house.

First Boston is also expected to act as lead underwriter of the public share offering, scheduled for the second half of this year.

First Boston estimates that the privatisation could raise as much as US\$2.5bn, a large transaction in the context of the New Zealand stock market which is capitalised at around \$1bn.

The privatisation will be the first to employ the combination of a sale to a strategic buyer and a public share offering. The advantage of this approach is that a valuation can be established through the sale of a stake to a strategic buyer before the public offering.

"This formula may well become the model for privatisations in the 1990s," said the First Boston investment banker leading the advisory team. "It is a good way to maximise value."

Mr David Caygill, New Zealand Minister of Finance, announced the privatisation on Tuesday in the House of Representatives, saying that the proceeds of the sale would be used to achieve a substantial reduction of the public debt.

He said that a ceiling of 49.9 per cent would be imposed on the shareholding of any foreign strategic buyer or buyers and that any transfer of shares by these shareholders to a non-New Zealand company would require government approval.

A First Boston official in New York said that his firm and Rutledge Wilson were already putting together the strategic sale. There has been interest in buying a stake from potential buyers in the US, Europe and Australia, particularly from telecommunications and telephone companies.

BSB gives details of development finance

By Andrew Freeman

BRITISH Satellite Broadcasting, the television company set up to rival Mr Rupert Murdoch's Sky Television, yesterday gave further details of two financings announced some time ago as part of its on-going development programme.

Barclays Bank confirmed the launching of a £450m eight-year project loan which will move into general syndication on Friday. The facility carries an initial margin of 2 per cent over London interbank offered rate (Libor), reflecting its risk nature.

As BSB subscribers for its television services and returns on the project increase, the margin will be reduced in a series of pre-determined stages.

There is a 1 per cent commitment fee on undrawn portions, as well as front-end fees of between 1/2 and 1 per cent depending on commitments.

Underwriting of the project loan is already completed, with Barclays as the arranger, National Westminster and BSB as co-arrangers. Other participants are Union Bank of Switzerland, Fuji Bank, Amro and CIBC.

BSB also announced that syndication of a £450m three-year subordinated loan has been completed by Barclays Bank. The loan carries a margin of 30 basis points over Libor and an initial guarantee from BSB's four main shareholders, which include Pearson Group, owner of the Financial Times.

Inco offers stake in Indonesian unit

INCO, the Canadian mining and minerals processing company, put up for sale a stake in its Indonesian subsidiary in an international offering which takes advantage of recent liberalisation of the Indonesian stock market.

The offering of 14.9m shares in P.T. Inco is the second since the rules were changed. Inco is also selling 34.8m shares domestically, thus reducing its stake in the company to 68.2 per cent.

France approves consumer loan bond issue

By Andrew Freeman

THE FIRST bond issue secured by consumer loans was approved in France yesterday and will be launched early in April.

A joint venture between Bear Stearns, the US investment bank and brokerage house, and Credit Lyonnais, the French bank, plans to launch a FF10m deal backed by consumer loans, originated and currently serviced by Credit Lyonnais.

This is the first of its kind to securitise assets since so-called *titrisation* laws were introduced in France in December 1989, allowing the transfer and sale of financial assets. A previous deal last year securitised a pool of brokers' loans.

The latest issue, known as *Fonds Commun des Crecences* or FCC 90-1, will consist of FF10m of Class A notes with an expected average life of one-and-a-half years, and FF15m of Class B notes which will carry a higher margin but will have no external credit enhancement. Indicated terms will be set after investors have been consulted on pricing.

The Class A notes, although described as a French domestic issue, will be extensively marketed to international investors. Up to half the issue may be placed outside France depending on demand. Credit Lyonnais will initially retain all the Class B notes on its portfolio.

A pool of fixed-rate, personal loans with an average maturity of around three years provides the basis for the deal. The short-term maturity on the loans allows the short average life on the Class A notes.

A senior-secured structure gives credit enhancement to the Class A notes, which will also benefit from any prepayments. However, the notes have a low sensitivity to prepayment rates.

"We deliberately made this a fairly simple deal because European investors are not as familiar with risk assessment as investors in the US," says Mr Elaine Roberts, senior managing director of Bear Stearns. "As the French asset-backed market matures, we anticipate that a wide variety of loans

will be packaged."

French banks have not rushed to take advantage of the new law to securitise their loan books. The law only authorises credits of more than over two years, thus ruling out many consumer loans, while home loans, the obvious candidates for securitisation, yield too little in France to interest investors.

The Woolwich Building Society has announced a \$750m US commercial paper programme and said the funding would cost less than a current sterling equivalent.

Shearson Lehman Hutton is the sole dealer, while Morgan Guaranty Trust Company is acting as issuing and paying agent.

BTR 'acquires' \$1.5bn to fund hostile Norton bid

By Andrew Freeman

BTR, the UK industrial conglomerate, announced a \$1.5bn debt-raising acquisition financing to fund its \$1.54bn hostile bid for Norton, the US ceramics and plastics manufacturer.

The 364-day facility is fully underwritten by Barclays Bank and is now in general syndication via Barclay's Syndication in London. The financing is designed so that while it is undrawn it can be held off balance sheet by banks, and therefore requires no capital adequacy provisions. If and when the bid becomes unconditional, the facility is drawn, its

maturity will have shortened considerably.

Although Barclays officials would not comment, the facility is thought to carry a margin of 15 basis points over Libor, with a 4 basis point commitment fee. There are no front-end fees.

Barclays is seeking mid-market businesses of \$25m for managers, \$50m for lead managers and \$100m for senior lead managers.

Initial reactions from bankers suggested that the margin was relatively tight given the nature of the financing and the lack of front-end fees.

Canadian retail securities firms in talks on merger

By Bernard Simon in Toronto

TWO Canadian securities firms that have recently been in the red are discussing a merger.

Midland's largest shareholder is Unicom Canada, a financial and industrial conglomerate. Walwyn is controlled by Fairfax Financial, a Toronto-based financial services group.

The two groups have been through several upheavals in recent years, including changes in ownership and senior management. Midland has taken parts of several failed securities firms under its wing.

1989 was C\$5.2m on revenues of C\$76.2m. The two firms have a combined workforce of about 1,500 people.

Midland's largest shareholder is Unicom Canada, a financial and industrial conglomerate. Walwyn is controlled by Fairfax Financial, a Toronto-based financial services group.

The two groups have been through several upheavals in recent years, including changes in ownership and senior management. Midland has taken parts of several failed securities firms under its wing.

LONDON MARKET STATISTICS

RISKS AND FALLS YESTERDAY

British Funds	Risk	Falls	Stays
Equities	1	18	735
Debt	21	613	735
Financial and Property	136	224	43
Commodities	13	43	66
Options	41	51	66
Others	119	51	97
Totals	530	1,093	1,319

LONDON RECENT ISSUES

LONDON RECENT ISSUES						
Latest Date	2000/950		Stock	Quoted Price	Yield	Rate
High	Low					
128	128		Airt Leisure Int	120	7.7	10.5
174	174		ALDC Group Sp	160	7.7	10.5
174	174		Atlantic Gen Group	160	7.7	10.5
174	174		Dr. Williams	160	7.7	10.5
174	174		Atlantic Gen Group	160	7.7	10.5
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UK COMPANY NEWS

Largest increase in profits from inorganic and organic speciality products

Growth in subsidiaries lifts Laporte 12%

By Clare Pearson

LAPORTE, the speciality chemicals company, yesterday unveiled a 12 per cent increase in pre-tax profits to £107m in the year to end-December. Turnover was up from £516.3m to £515.3m.

Before exceptional items, the profits increase was 17 per cent to £100.3m (£25.6m). The net effect of land disposals and business reorganisations and redundancies last year was a credit of £5.7m, against £9.7m in 1988.

After a slightly lower tax charge at 34.1 per cent (35.5 per cent), earnings per share were 50.4p (43.4p). The final dividend is lifted to 10.7p, making 22.9p (16.9p) for the year.

The result reflected strong growth in the subsidiaries while Interlox, the peroxides business jointly owned with Solvay, resumed profits growth after falling back in 1988.

On the current year outlook, Mr Ken Minton, chief executive, said: "We have a strategy of increasing earnings by about 15 per cent per annum, and I see no reason to change that target."

Laporte's share of Interlox's profits rose to £33m (£31.6m). This was after higher fixed costs associated with capital expenditure to expand hydrogen peroxide capacity in overseas markets.

Interlox enjoyed continued buoyant demand for hydrogen peroxide. The peroxide business revived thanks to a stabilisation of the market penetration of liquid detergents in Europe.

Helped by a big acquisition in Canada, and very strong demand for organic chemicals, the biggest profits increase came in inorganic and organic speciality products. Here pre-tax profits rose to £19.2m (£10.8m) while margins firmed to 20.2 per cent, up from 14.1 per cent.

Absorbents and building and timber products produced pre-tax profits of £12.5m (£11.1m) and £13.9m (£12.1m) respectively. All the smaller subsidiaries, apart from trading, improved profits.

Capital expenditure in subsidiaries, largely funded by internal cash flow, amounted to £23m. Some £41m was spent

on acquisitions. Laporte has this year added to its environmental division with the £23m purchase of Reddish Seavilles, a detergents and brewing aids company, from Brent Chemicals International.

COMMENT

It is not hard to see why Mr Minton is sticking firmly to his 15 per cent earnings growth target this year. First it is now clear that, after more than two difficult years, Interlox has turned the corner; there are, indeed, encouraging signs of a trend towards increased use of peroxide-based bleaches in the US. The geographical spread of the company is comforting since two thirds of it is based outside the UK, and is usually spread around the world at that. Aside from these, say, in building products, many of Laporte's customers are hardly in the front line of economic changes; the company continues to make headway in reducing costs. Add to that signs of some recovery this year in electronic chemicals and services and it is easy to see pre-



Dick Dickinson (left), finance director, and Ken Minton — a strategy of increasing earnings by about 15 per cent per annum tax profits, excluding exceptional items, rising to about £113m. Helped by a lower tax charge, earnings should outstrip that

Budgens agrees sale of 51 shops for £12.5m

By Maggie Urry

BUDGENS, the food retailer, has agreed the sale of 51 small shops to Beta Stores, a newly-formed company, for £12.5m plus stock of £2m. The deal will leave Budgens with 92 shops with an average size of 4,500 sq ft.

The sale is in line with Budgens' strategy of concentrating on larger shops in which it can operate its new trading formula.

Of the 51 shops, 75 have now been revamped and Mr John Fletcher, chairman and chief executive, said the remainder will be done over the next few months.

Beta Stores is headed by Mr Tony Sanderson, who was chief executive of Circle K convenience stores until last autumn.

He plans to run the shops, all but one under 4,000 sq ft, as neighbourhood stores.

Beta Stores will have a two-year supply deal with Budgens, enabling it to benefit from Budgens' buying power and its distribution system.

Budgens will receive £10.5m cash and the £2m for the stock initially. The other £2m will be a secured subordinated loan to Beta Stores, repayable by 1994.

Mr Fletcher said the sale would reduce Budgens' debt, which is about £22m, reducing the group's gearing level perhaps to under 50 per cent by the April year end.

He is also hopeful of raising money from the group's old depot in Rushley, west London.

He said the effect of the sale on Budgens' profits would be slightly negative in the short term, but the smaller stores were less profitable than the larger ones and profits would be boosted in the longer term.

There should be no significant property profits on the sale.

Beta Stores is being financed by £4.75m of equity capital underwritten by Lloyd's Development Capital and a £7m loan from Bank of Scotland.

Budgens will have an option to buy 5 per cent of Beta Stores if it is taken over or goes public.

Rosehaugh £125m rights success with 96.9% acceptances

By Paul Cheeseright, Property Correspondent

ROSEHAUGH's plea for a cash injection of £125m from its shareholders was answered yesterday when it was announced that acceptances for its deeply discounted one-for-one rights issue reached 96.9 per cent.

The balance — 1.9m ordinary shares not taken up — have been sold in the market at a premium.

The rights issue, a symptom of the financial pressure faced by highly geared property companies from current interest rates and quicker demand for space, staves off Rosehaugh's immediate liquidity problems.

Borrowings on the balance sheet will be reduced from £410m to £285m and could be cut back further if property sales are made.

Also Rosehaugh, at the centre of a sprawling web of asso-

ciates and subsidiaries, has been tightening up its management.

Although some City analysts doubt whether the cash infusion is adequate, Rosehaugh has been saying that it remains comfortable even if it does not sell another property for a year. Speculation that Rosehaugh will at some stage sell its share of the Broadgate office complex in the City to Stanhope Properties, its joint venture partner, refuses to go away.

The rights issue was priced at 200p per share, compared with 465p just before the issue announcement. The price was pitched at a level at which it would have been difficult for the institutions not to buy and the issue was not underwritten. Yesterday the shares gained 2p to 252p.

Pembridge sells DRG's cartons side to Manville

By Vanessa Houlder

PEMBRIDGE INVESTMENTS, the Bermuda-based vehicle that last year took over DRG, the paper and packaging company, has agreed to sell the cartons business to Manville Corporation, the US building materials and forest products group, for an undisclosed sum.

This is the third sale announced by Pembridge since it took over DRG in a contested £297m bid last November. It intends to sell off all the subsidiaries except the speciality packaging businesses.

Mr Martin Franklin, who is directing Pembridge's divestment programme, said that Manville would give the business the commitment and investment it needed to compete effectively in the European market.

Manville said that DRG Cartons would help it expand the international marketing position of Manville Forest Products subsidiary. It said it would retain the existing management and continue with present equipment conditions.

DRG Cartons, which is the third largest folding carton company in the UK, has sales of about £38m. It employs 620 people in Bristol and serves the frozen food, confectionery and detergent markets.

In the last fortnight Pembridge has also announced the sale of Papeterie de la Couronne, a French envelope maker, to funds advised by LBO France. Spectral Technology Group, a ultraviolet lamp and print-drying specialist, has been sold to a consortium consisting of some of its management and those of Colortry, a rival print-drying specialist.

Manville, which is primarily involved in fibreglass and forest products, has been seeking opportunities in Europe partly because of the weaker prospects for the US construction industry. It has also been focusing on the packaging industry because of its fragmented nature.

Manville emerged from Chapter 11 bankruptcy proceedings in November 1988 and is now 50 per cent owned by trusts set up to pay asbestos-related claims that caused the 1982 bankruptcy filing.

High interest rates peg Mowat to £854,000

By Andrew Hill

HIGH INTEREST rates hit profits at Mowat Group, the USM-quoted property and leisure company, in the six months to December 31, when it made £854,000 before tax.

Mowat has changed its year-end to June 30, making comparison with the last reported interim period difficult. In the six months to September 30 1988, the group made £3,046m before tax.

However, Mr Brian Taylor, chairman, said yesterday that although operating profits had risen in the first half, interest charges of £2.35m had cut the pre-tax figure by about half on a like-for-like basis. In the previous reported six-month period interest charges were £1.08m.

Turnover was £14.5m, against £13.6m, and earnings per share were 0.64p (1.63p). The unchanged interim dividend of 0.5p was declared.

Mr Taylor said that in spite of the downturn in residential and commercial property, the demand for rental property had remained buoyant and Peel-glow Homes, Mowat's housing subsidiary in the north-west of England, had continued to enjoy record levels of public interest.

"We have taken the same hit that everybody else has from interest rates, but our operating margins have held up very satisfactorily," he said.

Mr Taylor said Mowat's holiday parks were well placed to take advantage of the surge in the UK holiday market. Revenue was already up by more than 70 per cent in the current season, he said.

The board had estimated the asset backing of the company at about 70p per share, added Mr Taylor, compared with yesterday's closing price of 32p, down 1p.

Fleming plans to convert fund

By Mihai Tait

IN AN unusual reversal of normal trends in the investment trust sector, Robert Fleming, the investment banking and fund management group, yesterday announced plans to turn one of its offshore open-ended funds into a listed investment trust.

Fleming said that it believed this was the first time that an open-ended fund — where new units are issued regularly to investors wishing to put money into the fund and bought back from those wanting to sell — had been turned into a closed-end trust, where the capital structure is fixed.

There have, by contrast, been many moves in the opposite direction, as fund managers and predators have tried to eliminate the traditional investment trust discount.

The price of units in an open-ended fund is directly related to the underlying net

asset value, whereas the price of investment trust's shares can vary significantly from this figure.

Fleming conceded that the circumstances in this case are unusual. The open-ended fund, Fleming European Fledgling Fund, specialises in holding stakes in smaller European companies and this policy will be continued once it becomes an investment trust.

In contrast to many investment trusts, specialist European funds have tended to trade close to, or even at a premium to, underlying net assets.

Fleming claims that this enthusiasm for European trusts did not exist when it launched the fund in 1987. It would, therefore, have been difficult to launch a new closed-ended vehicle at that stage.

Now, fund managers say that they see an advantage in having a stable investment portfolio, which will not have

to adapt to regular inflows and outflows of money.

This is partly because the fund is already invested in some relatively illiquid stocks and markets, and also because fund managers anticipate investment opportunities in unquoted securities in eastern Europe.

To effect the change, the open-ended fund — which had assets of £50.3m (£31.5m) at March 16 — will be put into liquidation. It will then be acquired by the newly-formed trust company, which will issue shares and warrants to investors.

Investors will receive five shares and one warrant — exercisable into one share at 100p between 1994 and 1997 — in the new trust for every 500p of net assets attributable to their existing holdings. No new money is being raised in the process.

The shares of the new trust will be introduced to the market on April 24.

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MITHRAS will invest in mezzanine loans and equity participations, mainly in unquoted companies.

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MITHRAS will not apply for a listing on The International Stock Exchange until it has invested a substantial proportion of its funds.

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To register or for information contact Alison Nield at Morgan Grenfell in London, phone (1) 826-7053, or fax (1) 826-7130; or contact Mary Saba, conference coordinator, phone (in USA) (301) 983-3149, or fax (301) 628-6618.

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

UK COMPANY NEWS

Red meat blamed for fall in Bernard Matthews profit

By Clay Harris, Consumer Industries Editor

BERNARD MATTHEWS, the turkey and meat products group, yesterday reported pre-tax profits of £9.11m for 1989, the third consecutive year in which profits have fallen.

The Norfolk-based company is raising its final dividend to 2p to make a total of 3p (2.5p), even though with earnings per share at 4.5p (3.33p), this reduces cover to 1½ times.

Mr David Joll, chief executive, said the higher dividend reflected "cautious optimism" about the current year.

The 11 per cent decline in profits from £10.24m came on turnover only £550,000 higher at £135.76m. The company's sales have been stuck within 5m of this figure since 1988.

Mr Bernard Matthews, chairman, said sales and profits from turkey meat and added value products rose in the year in spite of a significant first-half decline in demand because of food scares. Red meat was responsible for the fall in profit.

The company is trying to emulate the success of its turkey mini-kiev with similar fish-based products launched earlier this month. They are Golden Fishies, a fish-shaped fish finger, and Sea Pearls, a

crumbed fish filled with sauce.

The interest charge nearly doubled to £1.08m (£0.58m), but borrowing had been eliminated by the end of the year, Mr Joll said. The tax charge rose from 34.3 to 37.8 per cent.

Mr Joll said Matthews had no intention to irradiate its turkey meat once the process is approved by the Government. The company was influenced above all by marketing concerns, and the overwhelming evidence was that consumers did not want to buy irradiated meat, he said. Its own flocks were not infected with salmonella or listeria, he added.

COMMENT

After unsuccessful detours, Bernard Matthews has returned to the business it knows and does best: the integrated production of turkey from egg to sauce-filled fillets. This gives every reason to believe that it has turned the corner after the disappointments of the late 1980s. On whole birds, the weakest sector in the turkey business last year, Matthews was hurt by the death throes of Butterball.

Dolphin warns of downturn after gales

By Clay Harris, Consumer Industries Editor

DOLPHIN MEDIA, the outdoor poster contractor, said sales in January and February demolished 10 per cent of its advertising panels, mainly in London and south-east England.

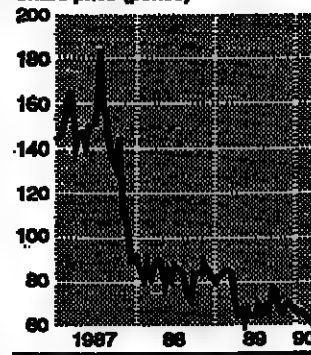
As a result of this damage, coupled with the lower demand for advertising, profits in the six months to March 31 would be severely

reduced and fall below the £107,000 trading result reported at the interim stage in 1989-90.

Dolphin is the third largest UK contractor for 48-sheet (20ft wide by 10ft high) posters after MAI and Arthur Maiden. The Manx company's shares are traded on a matched-bargain basis under Rule 85(2).

Bernard Matthews

Share price (pence)



This was not an underground Disney film, but how Mr David Lang of Henderson Crosthwaite describes the disruptive pricing of a competitor which has since been bought and had its processing plant closed by Eildown Holdings. Assuming pre-tax profits of £11.5m this year, the shares stand on a prospective p/e of just under 11. The main task in 1990 will be to blast sales away from their four-year plateau. This will require heavy advertising spending, so costs will have to be attacked elsewhere.

Britannic buoyed by pensions and equity markets

By Patrick Cockburn

THE SURGE in pensions and the strong performance of equity markets in 1989 were behind a 15 per cent improvement to £15.36m in net profits at Britannic Assurance, the home service life insurer.

The dividend for the year is increased 25 per cent from 16.6p to 20.75p via a proposed final of 14.25p (11p).

"We've had a good year because of the growth in personal pensions and because a very high proportion of our assets are in equities," said Mr Brian Shaw, general manager, of last year's results.

He said that Britannic's dividend increase was determined by its results rather than fear of a bid. However speculative interest looks likely to guarantee dividend growth in future.

Following the lead already given by Prudential and Refuge, Britannic said it was raising the proportion of surplus going to shareholders, as opposed to policyholders, towards 10 per cent over the next few years.

Given its size, Britannic has been highly successful in selling its new-style personal pensions, though it does not expect the growth seen over the last two years to continue at the same level in 1990.

The company's 3,200 full-time agents based in 550 local offices give it a good and dependable distribution network. It is therefore free of the worries of companies traditionally more reliant on independent intermediaries to sell their product.

Mr Shaw also made the point that Britannic has 70 per cent of its £3m assets in equities, a higher proportion than for almost any other insurance company.

As a home service insurer Britannic in many ways resembles Pearl Group, taken over by Australian Mutual Provident last year. But with 30 per cent of its shares in friendly hands and a generous dividend policy, the chances of a successful bid look considerably thinner.

The company's small general insurance business produced an underwriting profit of £754,000 last year. Early indications show that net cost of the January and February storms may amount to £1.5m.

Net premium income was £287.8m (£198.4m), almost all the increase coming in the ordinary branch where premiums doubled to £124.3m. Earnings grew to 24.8p (£15.5p) per share.

Grampian in W German buy

Grampian Holdings has acquired Meca, an animal health business situated in Goch, West Germany.

The purchase consideration was DM5.57m (£1.96m) cash. Of the total, DM3.25m was paid on completion with the balance of DM2.32m being paid interest-free in two equal instalments on the first and second anni-

versaries.

For the year to December 31 last, Meca had a turnover of DM10.15m and pre-tax profits of DM346,500.

Net assets at that date amounted to DM1.1m. Mr Bill Hughes, Grampian's chairman, said the acquisition was a first step in a European development programme.

NEWS DIGEST

43% rise at Tibtett & Britten

TIBTETT & Britten Group, which provides transportation and distribution services to the clothing and retail industries, reported a 43 per cent improvement in profits in 1989.

On turnover up 48 per cent at £101.7m (£68.97m), taxable profits climbed to £9.06m (£6.32m). Interest payable fell to £76,000 (£700,000). Earnings grew to 18.7p (15.3p) and the final dividend is raised to a recommended 5.1p for a total of 7.5p (6p) for the year.

Tibtett said that its net asset value at the year-end was more than 64m (£18m) and that at that time the cash balance was £5.9m and gearing less than 14 per cent.

World of Leather plunges into losses

In common with other retailers, particularly in the furniture sector, World of Leather experienced a difficult trading year. From profits of £2.06m, it tumbled to losses before tax of £88,000.

The USM-quoted company said that high interest rates

had caused a decline in consumer spending, resulting in turnover slightly down at £23.16m (£23.34m). It added that the difficult trading conditions had continued into 1990.

Losses per share were 0.8p (earnings 16.8p) and the proposed final dividend is a sharply reduced 0.5p (3.7p) for a total of 1.6p (4.5p) for the year.

English & Scottish net assets increase

English & Scottish Investors increased net assets per share to 185.1p at the end of January 1990, against 147.8p a year earlier.

Net revenue for the year rose from £2.48m to £2.66m, after tax of £1.02m (£1.05m). Earnings per 26p share were 3.29p (3.5p) or 3.26p (3.05p) fully diluted. Last month, the company announced a second interim dividend of 1.1p (1.85p) for a total of 2.75p (2.5p).

Gross revenue climbed from £4.48m to £5.79m.

Modest advance for Hibernian

Hibernian Group, the Dublin-based insurance group, raised pre-tax profits by a modest 5 per cent from £13.07m to £13.62m (£13.4m) in 1989.

Premium income grew 14 per cent to £126.57m (£110.97m), while underwriting losses increased from £10.28m to £10.43m. There had been some seasonal weather claims and serious losses in the motor account in Ireland.

In the short term, motor underwriting in Ireland was expected to remain difficult.

Investment income rose to £94.1m (£82.29m). After tax of £95.9m (£86.24m), earnings per share were 15.3p (13.9p). The proposed final dividend is 3.2p for a total of 4.8p (4.3p) for the year.

Interest rates hit Arcoelectric

Arcoelectric, which makes electric switches and neon signal lamps, went sharply into reverse last year with pre-tax profits tumbling from £819,940 to £217,225 on turnover marginally lower at £9.79m, compared with £10.18m.

Indication of the downward trend could be seen in the October interim report and Mr Rodney Collier, chairman, said that profits in the year to December 31 suffered from high interest rates and increased overheads.

After tax of £86,299 (£208,675) earnings per share emerged at 2.26p (6.04p); the dividend total is maintained at 0.96p with a proposed final of 0.49p (0.52p).

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22 March 1990

UK COMPANY NEWS

Robert Horton, the new chairman, says consolidation is more or less at an end BP to expand in its four operating divisions

By Steven Butler

MR ROBERT Horton, chairman of British Petroleum, yesterday said that BP was entering an expansionary phase that would see the group grow significantly during the decade, particularly in the Far East and eastern Europe. Mr Horton, who took over as chairman last week from Sir Peter Walters, said that Monday's announcement of 1,150 job losses at BP corporate headquarters was the last retrenchment for the foreseeable future, aside from several hundred job losses at the group's regional corporate offices. Fifty job cuts in BP America, were announced yesterday.

"The policy of consolidation which my predecessor put in train is more or less at an end," he said, in a wide-ranging discussion of his plans as BP chairman.

Although BP under Sir Peter expanded with the final acquisition of Standard Oil, the US oil company based in Cleveland, Ohio, and the takeover of British Petroleum's four main business divisions, oil marketing and refining, chemicals, and nutrition, were subject to severe cost-cutting measures that involved job losses and asset disposals.

Mr Horton said that BP's

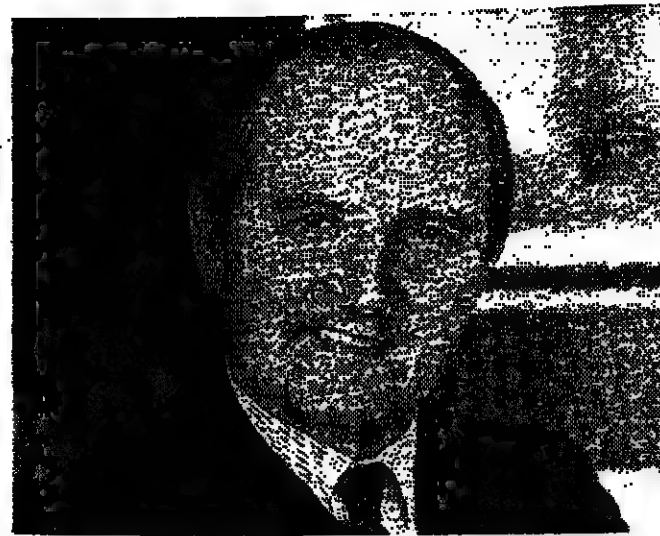
growth would not involve diversification, but that BP would expand through its four operating divisions. The share of the company's business accounted for by US assets would probably fall from about 50 per cent today to 40 per cent because of higher growth outside the US.

BP was expected to invest between \$1bn and \$2bn over the next five years in the Far East. This investment, likely to take the form of joint ventures rather than acquisition, was unlikely to go to Japan, which Mr Horton said was a difficult market, but would probably concentrate on countries such as Taiwan, Malaysia and Papua New Guinea. This would mainly be in chemicals and in refining and marketing, although Papua New Guinea offered exploration opportunities.

Led by Mr Ian Hartigan, a team at BP headquarters was formulating a strategy for Far East expansion.

BP was also actively exploring opportunities in eastern Europe and the Soviet Union, although it was too early to speak about possible investment levels. Soviet oil and gas reserves were interesting.

A marketing presence was planned for East Germany, and expansion in Hungary. Other potential opportunities were in



Robert Horton: BP entering an expansionary phase

Czechoslovakia and Romania. "There are so many opportunities available for our know-how and our money. I'm not interested in going in on a contracting basis," Mr Horton said.

BP currently does about \$500m of trading business in the region.

Potential opportunities were also opening in the Middle East, where oil producers were speaking about the need for capital and technology. BP was

about to establish an office in Tehran before the Salman Rushdie affair soured relations with Iran.

"Clearly the regime in Iraq poses problems," he added. "But there is a lot of oil there." Mr Horton said US investors held about 6.5 per cent of BP's shares, which he hoped to raise to 15 per cent as a near-term goal.

He complained however, of BP's exclusion from the Stan-

dard & Poor's 500 stock index. Although, according to Mr Horton, BP America would rank as the 18th largest US company, BP is barred from the index because it is based in the UK, and that many fund managers who try to track the index will not buy BP shares.

He said BP was now the first UK company to offer quarterly dividends, as is common in the US, and that subject to shareholder approval, the company would introduce a dollar-stalling hedging mechanism to protect the value of dividends after they are declared for US investors. The 1.5 per cent withholding tax on American Dividend Rights has also been withdrawn.

Mr Horton also defended the company's oil reserve position, which is of concern in the investment community. He said that he expected the value of BP's existing reserves to rise over time, and that the company now had in place a strategy of frontier exploration that would add to reserves in the future.

However, he added: "I can understand the degree of scepticism in the market until we start to deliver the bacon." This would take some years.

BP said yesterday it was inviting bids for its oil exploration and production assets in France.

NEWS DIGEST

Sharpe & Fisher disappoints

SHARPE & Fisher, the building supplies and property investment group, lifted pre-tax profits by 13 per cent from £2.61m to £2.95m in 1989.

This was struck after an exceptional debit of £203,000 (nil), which with the below-the-line extraordinary debit of £90,000 (nil) related to reorganisation costs. The company said that, even if the exceptional debit had been stripped out, the resulting 28 per cent rise would have been substantially below its original expectations.

This shortfall was caused mainly because of the doubling of interest rates over the past 18 months and the consequent and severe effect on the core building supplies business. Turnover in this division was up at £248.3m (£245.7m), with profits down at £1.77m (£2.53m).

Property investment contributed an increased £1.41m (£905,000) and property development profit of £1.08m (nil) related to the disposal of the company's interest in a site at Nessden, north London.

Earnings rose to 8.4p (8.1p) per share and the proposed final dividend is 2.5p for a total of 4p (3p) for the year, in line with the forecast of March 1989.

Renishaw up sharply to £5m in first half

Renishaw, the designer and manufacturer of advanced precision metrology and inspection equipment and computer aided design and manufacturing systems, lifted its pre-tax profit by £1.5m to over £5m in the six months ended December 31 on turnover up from £17.5m to £22.1m.

The proportionate tax charge moved up from 30.2 to 34.3 per cent of the gross – currently £1.73m against £1.07m – and the board said that it had been estimated at the rate expected

Gabici declines 24% to £644,000

A 24 per cent fall in interim profits was yesterday reported by Gabici, the USM-quoted casual wear group.

The fall – from £861,000 to £644,000 – came on turnover down to £12.1m (£13.5m).

However, Mr Jack Sofer, chairman, said the group had "performed satisfactorily considering the effect of continuing high interest rates and the current pressures on the retail sector."

While the core business continued to expand and had received record orders for the autumn/winter season, the Coconut Club brand was hit by poor deliveries and its home market continues to suffer.

A maintained interim dividend of 1.4p is payable from earnings of 3.8p (4.8p) per share.

Mild winter helps Shorco advance 40%

Shorco Group Holdings, the USM-quoted specialist plant hire company, lifted taxable profits by 40 per cent to £895,000 in 1989.

The increase from the previous year's outcome of £639,000 came on turnover ahead some 29 per cent to £6.12m (£4.81m).

Mr John Robertshaw, chairman, said the mild winter had resulted in strong demand across all the group's products.

Earnings per share advanced to 21.1p (15.1p) or 20.7p (14.4p) fully diluted. A recommended final dividend of 2.5p brings the total to 4.5p (3.7p) adjusted for the scrip issue last May.

Kerry maintains strong progress

Kerry Group, the Irish agricultural trading and food products concern, maintained strong progress in 1989 with pre-tax profits up 39 per cent from £12.3m to £17.13m (£16.8m).

Turnover increased 41 per cent from £139.72m to £199.56m. At the operating level, profits were 74 per cent higher at £131.4m, before more than doubled interest payments and similar charges of £12.23m (£8.98m).

Tax took £1487,000 (£1323,000) giving earnings per share of 11.38p (9.4p). The recommended final dividend per ordinary share is 1.53p making 2p (1.23p) for the year, while the ordinary total is 1.5p (0.83p) with a 0.28p final.

Tullow Oil in black with £190,000

Tullow Oil, the USM-quoted Irish oil and gas exploration company, replaced 1988's loss of £1405,032 with profits of £189,929 (£186,000) last year after much lower exceptional debits of 1982, 707 against £583,748.

Mr Tom Toner, chairman, said the company was excellently placed to increase reserves based on the quality of its current exploration acreage. Licences have been negotiated in Spain and South Yemen and talks were at an advanced stage for licences in Syria and Pakistan. The development of production interests in Senegal continues.

Turnover was down from £24.08m to £13.54m and earnings per share were 0.3p against losses of 0.7p.

Mohair down and forecasts same again

As predicted, pre-tax profits at British Mohair declined from £5.29m to £4.54m in the year to December 31.

Lower profits were forecast in September with sluggish demand and low profit margins being experienced at British Mohair Spinners and lower demand in the retail sector.

The board said that all things considered similar results are expected to be achieved in 1990.

With earnings of 23.98p (28.1p) the dividend total has been raised from 8p to 8.5p with a recommended final of 7.1p (6.9p). Turnover was down about £1m to £63.46m; tax took £1.43m (£1.61m).

NOTICE OF REDEMPTION

SILICON GRAPHICS, INC.
8% Convertible Subordinated Debentures due 2004
ISIN No. GB0048086978

Conversion Option Expires at the close of normal business hours of the Conversion Agent in Luxembourg on April 11, 1990

NOTICE IS HEREBY GIVEN that, at the close of normal business hours of the Conversion Agent named below in Luxembourg, on April 11, 1990 (the "Redemption Date"), Silicon Graphics, Inc. (the "Company") will redeem all of its then outstanding 8% Convertible Subordinated Debentures due 2004 (the "Debentures") issued pursuant to an indenture dated as of June 28, 1989 (the "Indenture") between the Company and The First National Bank of Boston (the "Trustee") at a redemption price per \$5,000 Debenture of \$5,400, being 108% of the principal amount thereof, plus accrued interest per \$5,000 Debenture of \$114.44 from and including December 28, 1989 to but excluding the Redemption Date (together, in the total amount of \$5,514.44, the "Redemption Price"), such redemption being effected pursuant to Section 1.01 of the Indenture and Section 1.04 of the terms and conditions of each Debenture printed on the reverse side thereof and set forth in Section 2.02 of the Indenture. The Redemption Price will be due and payable on each \$5,000 principal amount of Debentures on or after the Redemption Date upon presentation of the Debentures and all coupons maturing after the Redemption Date at the offices of the Paying Agents described below. From and after the Redemption Date, interest thereon shall cease to accrue and holders of Debentures will not have any rights as such holders other than their right to receive the Redemption Price, without interest, upon surrender of their Debentures.

Holders' Option to Convert in Lieu of Having Debentures Redeemed Pursuant to Article Twelve of the Indenture, prior to the close of normal business hours of the Conversion Agent in Luxembourg on April 11, 1990, Debenture holders may convert any or all of their Debentures into the Company's Common Stock at the rate of 215.70 shares of Common Stock per \$5,000 principal amount of Debentures surrendered plus cash in lieu of fractional shares. The method of delivery is at the option and risk of the holder, but the method used must permit delivery to the Conversion Agent on or before the close of normal business hours, Luxembourg time, of the Conversion Agent on April 11, 1990. If Debenture holders do not convert their Debentures prior to such time on April 11, 1990, their right to convert will terminate and Debentures held by them will be redeemed as provided above.

So long as the market price of the Common Stock is greater than \$25.57 per share, a holder of Debentures who converts will receive Common Stock of the Company with a market value, plus cash in lieu of any fractional shares, greater than the amount of cash the holder would otherwise be entitled to receive upon redemption. Holders of Debentures are urged to obtain current market quotations for the Company's Common Stock.

To convert Debentures into Common Stock, holders must present their Debentures together with all unexpired coupons, a duly signed and completed written notice in the form set forth in Section 2.05 of the Indenture and transfer tax stamps or funds therefor if required by Section 12.06 of the Indenture (and all such items must be received), and must otherwise comply with Section 12.02 of the Indenture, prior to the close of normal business hours of the Conversion Agent in Luxembourg on April 11, 1990 at the following location:

Conversion Agent: Banque Generale du Luxembourg, S.A.
14 Rue Aldringen
2951 Luxembourg
Luxembourg

Copies of Conversion Notices are Available

Holders of Debentures who wish to obtain copies of the form of conversion notice set forth in Section 2.05 of the Indenture may write to the Conversion Agent at the above address or, during the normal business hours of the Conversion Agent in Luxembourg, may call the Conversion Agent at 352-4796-2332 (Attention: Department ADH-TITRES, Mr. Marcel Kapp). Copies of such conversion notice may also be obtained upon telephonic request addressed to the Trustee at 617-575-2062 (Attention: Franklin C. Cockett).

Payment of Redemption Price

The Redemption Price is payable only to holders who have not converted the Debentures held by them. To receive the Redemption Price, Debenture holders must present their Debentures with all unexpired coupons at one of the following three locations:

Paying Agents: Banque Generale du Luxembourg, S.A.
14 Rue Aldringen
2951 Luxembourg
Luxembourg
Generale Bank
3 Montigny du Parc
8-1000 Brussels
Belgium
Banque Belge Limited
4 Bishopsgate
London EC2N 4AD
Great Britain

SILICON GRAPHICS, INC.
By: The First National Bank of Boston, Trustee



BANK OF BOSTON

March 12, 1990

Alfa-Laval Posts 34-percent Profit Increase

Substantial earnings improvement

Net sales in 1989 of the Alfa-Laval Group, the Sweden-based supplier of industrial, food processing and agricultural plants and equipment, amounted to MSEK 15,227, up 23 percent compared with 1988. Order bookings in the same period rose 24 percent to MSEK 16,775.

Consolidated income after net financial items increased 34 percent to MSEK 1,412. Profit per share after full taxes was SEK 15.80, compared with SEK 11.90 a year earlier. Return on equity capital after full taxes improved from 18.1 to 21.9 percent.

At year-end 1989, total liquid funds amounted to MSEK 4,250, compared with MSEK 3,976 at the same date a year earlier. At the same time, liquid funds were MSEK 284 higher than total external borrowing.

Dividend up 34%

The Board of Directors has decided to propose a dividend increase from SEK 3.90 to SEK 5.25 per share.

The complete preliminary report on Alfa-Laval's operations in 1989 can be obtained from Alfa-Laval AB, Box 12150, S-102 24 Stockholm, Sweden. Int +46 8 80 90 00.

Key figures (MSEK)

	1989	1988	Change, %
Order bookings	16,775	13,553	+24
Net sales	15,227	12,401	+23
Order backlog	6,370	4,822	+32
Operating income after depreciation	1,310	915	+43
Income after net financial items	1,410	1,053	+34
Return on equity capital, percent	21.9	18.1	
Profit per share, SEK	15.80	11.90	+33

Forecast

During the first two months of 1990, invoicing was 17 percent higher than in the corresponding period in 1989. Newly acquired companies accounted for 7 percentage units of the increase.

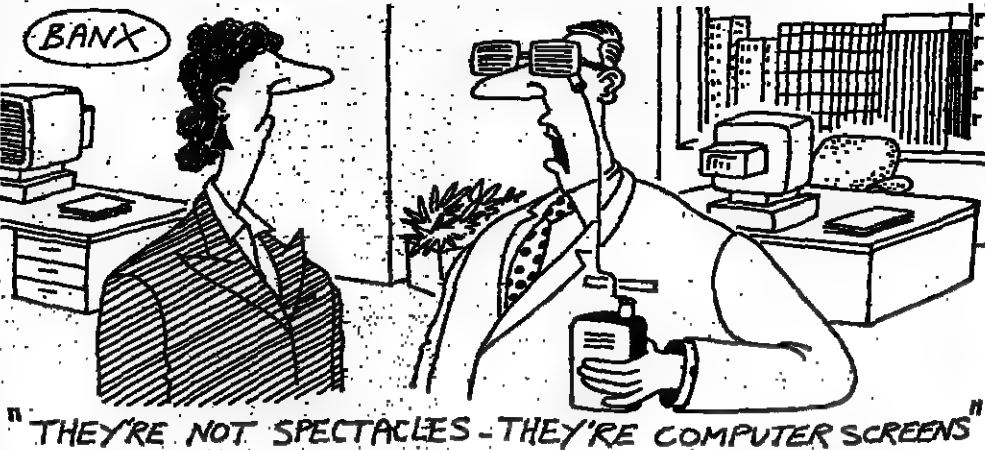
It is anticipated that the trend of consolidated net sales in 1990 will meet the 15 percent growth target. Income is expected to increase at approximately the same rate.

ALFA-LAVAL

TECHNOLOGY

Louise Kehoe reports on how software companies are adapting their products for a wider audience

PC separates to mix and match



user interface, with its icons, point-and-click and pull down menu features, with the power of the Unix operating system.

AIX complies with the standards that are held to be important by proponents of the "open systems" movement, yet it retains the proprietary advantages of Apple's graphical user interface.

Hewlett-Packard announced this week that it has developed a graphical user interface for Unix. HP Visual User Environment allows novice computer users and those not familiar with the complex Unix operating system commands to make use of Unix programs.

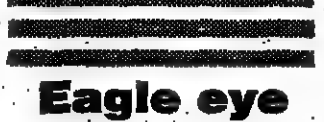
HP and Apple are taking a remarkably similar approach to the problem of making the Unix operating more palatable to average desktop computer users. Sun Microsystems also has its graphical user interface for Unix, called Open Look. Next Computer has NextStep.

The convergence of workstations and personal computers is not confined to proprietary systems such as those offered by Apple Computer. In the "IBM-compatible" arena, Dell Computer, a leading manufacturer of personal computers, this week introduced two desktop computers that can run Unix workstation programs as well as

those designed for IBM-compatible personal computers.

Within the computer industry, the merger of desktop computing standards signals a showdown between Unix, as the workstation operation system standard, and OS/2, the Microsoft operating system which has the endorsement of IBM as the new standard in the personal computer arena.

Computer users should, however, be shielded from this battle by graphical user interfaces.



that make all types of desktop computer applications programs look alike. Computer users will ultimately benefit from the convergence of workstations and personal computers because look-alike interfaces will reduce the training costs that have become a big factor in the cost of implementing information technology.

LSI Logic's introduction, also on Monday, of a set of chips that provides the essential components for a "clone" of the

Sun Microsystems SparcStation 1 workstation, also promises to shake up the desktop computer industry. LSI expects the chipset to ignite a trend towards cloning the Sun workstation, in much the way that IBM's original personal computers were widely cloned.

Sun Microsystems will offer 40,000 SparcStation 1 workstations in the first nine months after its introduction in the Spring of 1989, and Sun has openly challenged its competitors to clone its Sparc microprocessor-based computers by licensing the chip design to several chip makers.

"The availability of a complete off-the-shelf set of chips overcomes the major hurdle to the creation of the workstation PC industry which I'm convinced will be a multi-million unit market within the next two years. This is like the early days of the PC phenomenon being played at fast forward," said Brian Hall, LSI Logic's Microprocessor Group vice president. Chip sets of devices that contained all of the functions of IBM's personal computers on a half a dozen chips were a catalyst in the growth of the personal computer "clone" market in the mid-1980s, he recalled.

LSI Logic's introduction, built upon the chip set will be announced in June for ship-

ment in the third quarter of this year, Hall anticipates. He expects the Sun clones to be priced at under \$8,000, compared to Sun's price of \$10,000 to \$12,000 for a SparcStation 1.

Personal computers may yet reclaim a distinctive role in the computer market, if not on the desktop then as a carry-around computing and communications tool.

Dick Pashley, general manager of flash memory operations at Intel, one of the leading suppliers of chips to personal computer manufacturers, sees notebook-sized personal computers becoming as ubiquitous as the pocket calculator within a few years.

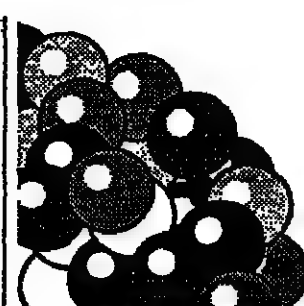
The "Flash Notebook", measuring about seven inches by nine inches and half an inch thick, will weigh about one pound, he predicts. As well as all the familiar functions of today's personal computers it will also include a television receiver, and the ability to send and receive facsimile messages, he says. But what will all of this cost? "About \$200," Pashley says.

Intel's "flash memory" chips will play a key role in making lightweight portable computers possible, the company claims. These devices combine the best of both of the predominant varieties of memory chips - Dynamic Random Access Memory which are very dense and relatively cheap - along with Electrically Programmable Read Only Memories, which are non-volatile (retain data when the power is turned off) and can be reprogrammed.

The flash memory provides a semiconductor alternative to the floppy disk drive as a medium for data storage, Intel claims. The chips are smaller, lighter, and less fragile than a disk drive. The flash memory also uses less power, extending the life of a battery operated portable computer.

This is not the first time Intel has predicted the demise of the disk drive, however. In the 1980s it promoted "bubble memory" devices as an alternative to magnetic media. Although adopted by Grid Systems, a pioneer in the portable computer market, bubble memories never caught on.

Similarly, Intel's flash memory chips have won the endorsement of Fujitsu, the British laptop computer manufacturer. It remains to be seen whether Intel's latest memory technology can usurp the ubiquitous disk drive, or whether bubble memory, as they will prove to be merely a flash in the pan.



by Clive Cookson

Electric charge of oil and water

ONE OF the many technical difficulties about operating an offshore oilfield is making a reliable electrical connection under the sea. Salt water is liable to become trapped inside the coupling and interfere with the electric current.

BP's Drilling Technology Division in Dyce, Scotland, has adopted a radically different approach. Instead of trying to find a way to keep the water out, the BP engineers devised a coupling in which water is allowed to enter when the two parts are pushed together. It is then flushed out through a vent and replaced with a non-conductive oil which does not affect the electricity.

Extensive tests on a prototype system in a tank reproducing conditions on the seabed showed that the coupling maintained a good electrical contact after being connected and disconnected 150 times.

BP expects the new coupling to increase the use of electrical controls in the offshore industry, at the expense of hydraulic controls which become less effective at long distances from the power source. As a result, the industry will be able to introduce more sophisticated computerised monitoring and control systems.

A logical way to automate

GE FANUC Automation, the joint venture of General Electric of the US and FANUC of Japan, has launched its first generation of programmable logic controllers (PLCs) for general purpose machine tools, microcomputers, perhaps the least glamorous sort of computer but essential for

factory automation. The Series 90 PLCs, developed jointly by GE Fanuc engineers in the US, Japan and Europe, are claimed to be the first to adopt a "truly open architecture." They are based on VME, an non-proprietary international standard for industrial computers.

Semiconductor laser sees red

PHILIPS of the Netherlands has developed a semiconductor laser that emits red light with the same wavelength (633 nm) as the widely used helium-neon gas laser but which is substantially smaller and would be less expensive to produce and operate. It consumes so little electricity that it could run off a battery.

Helium-neon lasers are currently used in laser printers and in scanners to read bar codes. Although test models of the new solid-state laser will be sent out to prospective buyers this summer, Philips has not yet decided whether to mass produce it. But since it is based on familiar semiconductor technologies, the company would be able to make the laser in large numbers if it chose to do so.

Philips says its new laser is the first semiconductor laser to emit light that is clearly visible to the human eye; others operate in the infra-red region. Researchers at the company's Eindhoven Laboratories succeeded in growing extremely thin layers of a compound crystal of gallium, indium and phosphorus, on a gallium arsenide base.

Late changes on the plate

NEWSPAPERS and magazines will be able to make last minute changes to copy while the printing presses are running, if an electrically erasable and rewritable printing plate invented at the Free University of Berlin is perfected and commercialised.

The plate is based on a plastic, polythiophene, which is electrically conducting. It can be made hydrophobic (repelling water) or hydrophilic (attracting water) and the polarity can be reversed by applying a weak pulse of electricity. When a printing plate is coated with polythiophene, hydrophobic areas print and hydrophilic ones do not, because the process uses oil-based inks which are

taken up by areas that have not absorbed water-based damping materials.

Gerhard Kossmehl and colleagues at the university's Institute of Organic Chemistry have developed a polythiophene coating which is initially hydrophobic. Single points on the plate can be made reversibly hydrophobic with an electric pulse.

Although the technology is still far from practical application, Maschinenfabrik Augsburg-Nürnberg, which financed the project, has applied for a patent. The process could reduce costs in the printing industry. And it might eventually be possible for a newspaper to link its editorial computer system directly to the printing presses and update the news without having to stop and change plates.

More than just skin deep

COLLAGENES are a new way of administering cosmetics and drugs on the skin. They are microscopic capsules between 5 and 1,000 microns in diameter, with membranes of collagen and glycosaminoglycans, containing the active ingredients.

Bioetica, a French company based in Lyon, invented collagens and is beginning to license the technology to cosmetics companies, including Clarins. It is also negotiating with pharmaceutical companies to use the technology for delivering drugs.

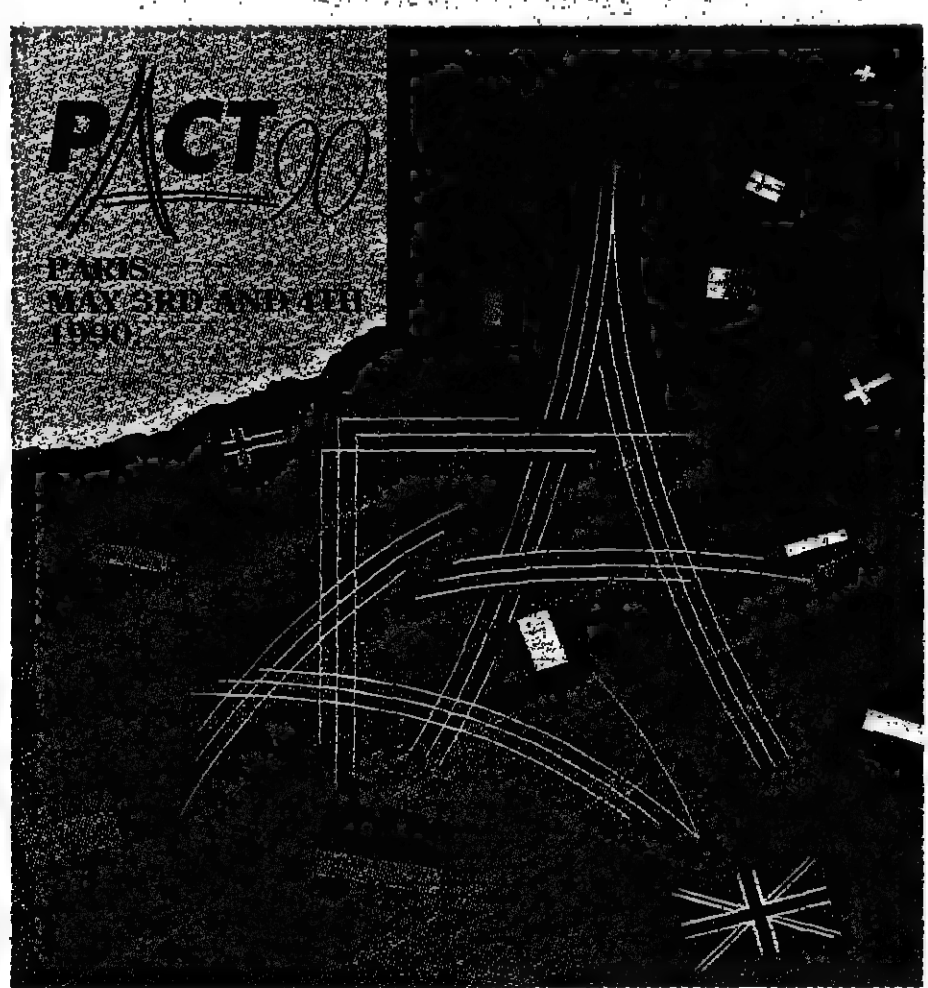
The structure of collagen membranes initiates that of the skin. Collagens with a diameter greater than 100 microns break open immediately if rubbed on to the skin. Smaller ones pass through the top layer of skin and then slowly release their ingredients.

Different manufacturing techniques can be used to give a range of collagen sizes - and therefore a choice between immediate release on application and slow release over an extended period. For pharmaceutical applications collagens can be freeze dried, sterilised and rehydrated.

Contacts: BP Drilling Technology Division: UK, 0224 832000. GE FANUC UK, 0800 260460. Philips: Netherlands, 040 750138. Free University of Berlin: West Germany, 030 535 2536. Bioetica: France, 72 73 00 65.

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COMPANY NOTICE

MINORCO

NOTICE TO HOLDERS OF SHARES

PAYMENT OF DIVIDEND NO. 5

With reference to the notice of meeting of shareholders in the year ended 31 March 1990, the following information is published for the convenience of holders of shares in the company.

The dividend of 16 cents was declared in United States currency. The dividend will be paid on or after May 1, 1990, at the option of the company, in United States dollars (in which case they must comply with any applicable Exchange Control regulations), or in pounds sterling (in which case they must comply with any applicable Exchange Control regulations).

(a) at the office of the Company's Share Registrar, Messrs. J. & J. Morgan, 14, rue d'Alsace, 1000 Brussels, Belgium; or

(b) at the London Securities Department of Hill, Samuel & Co., Limited, 45, Broad Street, London, EC2P 2JN. Underpayment cheques at each office request payment in United States dollars (in which case they must comply with any applicable Exchange Control regulations), or in pounds sterling (in which case they must comply with any applicable Exchange Control regulations).

(c) in support of coupons lodged on or after April 30, 1990, at the option of the company, in United States dollars (in which case they must comply with any applicable Exchange Control regulations), or in pounds sterling (in which case they must comply with any applicable Exchange Control regulations).

(d) in support of coupons lodged on or after May 1, 1990, at the option of the company, in United States dollars (in which case they must comply with any applicable Exchange Control regulations), or in pounds sterling (in which case they must comply with any applicable Exchange Control regulations).

Cheques must be left for at least two clear days for transmission to the company's Share Registrar, Messrs. J. & J. Morgan, 14, rue d'Alsace, 1000 Brussels, Belgium, or to the London Securities Department of Hill, Samuel & Co., Limited, 45, Broad Street, London, EC2P 2JN.

United Kingdom holders will be deemed to have accepted the payment of the dividend in United States dollars (in which case they must comply with any applicable Exchange Control regulations), or in pounds sterling (in which case they must comply with any applicable Exchange Control regulations).

Copies of the 1990 Interim Report of Minorco will be available after March 26, 1990 from the Registered Office of the company and the offices of the paying agents referred to above.

By Order of the Board
N. Jordan
Secretary

March 22, 1990
Minorco Société Anonyme
100 Boulevard de la Woluwe, 1200 Brussels, Belgium

LEGAL NOTICES

PC TOYS LIMITED

Registered No. 147082

Trading name: PC TOYS LIMITED

Notice of Intention to Wind Up

Trade classification: 15

Name and address of joint administrators:

D. J. Stokes & M. J. Moore, Cork Gully,

1 Unit Farm, Ballyvaughan, Co. Kerry

Office holder number: 002 and 002

Date of appointment: 25 March 1990

Name of appointor: The Sheriff of the City of Cork

D. J. Stokes, Joint Administrative Receiver

14 March 1990

UNITED PLANTATIONS BERHAD

(INCORPORATED IN MALAYSIA)

NOTICE OF DIVIDEND

Notice is hereby given in pursuance of a resolution passed by the Board of Directors and Interim Dividend of 2.5%, less 30% Malayan tax was declared in respect of the year ended 31st December 1989.

Notice is also hereby given to holders of shares warrants to bearer that coupon number 30 detached from above warrants is hereby submitted for payment in accordance with the above mentioned resolution on or after 5 February 1990 to The Hongkong Bank Group's London office, 55 St. Paul Street, 100 Post Office, London, EC2P 2LA.

ECSP 2LA

FT

FINANCIAL TIMES CONFERENCES

EUROPEAN TRANSPORT IN THE 90s

21 & 22 May, 1990—London

Now that most of the financial problems of the Channel Tunnel project have been settled—at least until the next crisis—Europe has a renewed opportunity to focus on the major transport issues which will face it in the coming decade. Will the UK Government, British Rail and the private sector take full advantage of the opportunities and challenges which the completion of the tunnel will bring? What is the future for the ferries industry? What is the EEC proposing for the implementation of a common European transport system? The extent of the progress to date, and the problems it presents for national governments and private industry, will be at the heart of the Financial Times conference on European Transport in the 90s. Speakers include:

The Rt Hon Cecil Parkinson, MP
Secretary of State for Transport, UK

M. André Bénard

Co-Chairman, Eurotunnel

M. Bernard Lathière
Chairman & President of the Board
Aéroports de Paris

Professor Peter Hall
Director, Institute of Urban & Regional Development
University of California at Berkeley

Mr Tony Stanton
President
Freight Transport Association Limited

Mr Ian Brown
Managing Director, Railfreight Distribution
British Railways Board

Mr Eduardo Peña
Director-General for Transport
Commission of the European Communities

Sir Colin Marshall
Joint Deputy Chairman & Chief Executive
British Airways Plc

Mr Brian Unwin, CB
Chairman, HM Customs & Excise

Mr Dan Sten Olsson
Chief Executive Officer
Stena AB

Mr Eric Kocher
President
ABB Transportation GmbH

Mr Erik Vandenbroele
Secretary-General
Community of European Railways

A limited amount of exhibition space is available at the conference.

EUROPEAN TRANSPORT IN THE 90s

☐ Please send me further details.

☐ I am interested in exhibiting at the conference.

FT A FINANCIAL TIMES CONFERENCE

To: The Financial Times Conference Organisation
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Gold price plunges \$6.75 through support point

By Kenneth Gooding, Mining Correspondent

GOLD YESTERDAY crashed downwards through \$385 a troy ounce, an important technical support point. The price plunged \$6.75 an ounce to close in London at \$378.15. That followed a \$2.05 fall on Tuesday.

Analysts suggested gloomily that the price would not return to \$400 an ounce for some time. The London price at one point fell to \$389 an ounce, forced down by selling which followed a sharp drop in New York in the last half an hour of trading on Tuesday night.

"There was blood on the streets," said Mr. Andrew Smith, analyst at UBS Phillips & Drew. He said the next important support point for gold was \$385 an ounce. Once \$385 was breached, the next stop was \$360.

However, "gold has fallen so far so fast that the only way it is up in the short term, it might hold in the low \$300s but it won't see \$400 again quickly,"

he added. Ms Rhona O'Connell, precious metals analyst at Shearson Lehman Hutton, suggested that the recent fall in gold's price had been caused partly by disillusionment on the part of speculators who had expected the price to continue to rise strongly and partly by short selling (speculators selling gold they did not own in the hope of picking it up at a lower price later).

Tokyo markets were closed yesterday for a holiday and that contributed to yesterday's fall, said Ms O'Connell, but demand for physical metal in the Far East had slowed

recently. Even so, demand from the Far East would probably hold the price above \$365 an ounce, she said. Mr Robert Weinberg, analyst at James Capel, insisted that gold was still in a long-term bull market. He pointed out that in the three months from September last year the price rose by \$60 an ounce so some retracement was to be expected. In the 1985 gold bull market, investors had to wait nearly a year for the second upward surge in the price, Mr Weinberg recalled. "Perhaps we will need to be as patient this time, but I doubt it."

LME STOCKS REPORT EXPERIMENT
The London Metal Exchange, which dominates world terminal market trade in non-ferrous metals, hopes to reduce price volatility by reporting its stock figures twice weekly from April for an experimental period of six months.

Figures will be released at 9 am London time on Tuesday and Friday of each week rather than once a week on Monday.

Surprise at diamond price rise

By Kenneth Gooding

DE BEERS, the South African group which dominates world diamond trading, surprised most analysts yesterday by announcing a price increase for rough (uncut) diamonds averaging 5.5 per cent.

The group's London-based Central Selling Organisation (CSO), which accounts for more than 80 per cent of the world's rough diamond trade, said the increase was in line with global inflation. Its suppliers faced rising costs for mining and sorting stones.

However, the 5.5 per cent is only an average and rough stones, which are very much in demand at the moment, will go up by more than this when the issue takes effect at the next diamond "light" or sale next Monday.

Particularly affected, according to the CSO, are diamonds of one carat and below, known as the medium range of polished stones and which sell, when polished, at prices between \$400 and \$5,000 each.

The rapid growth in rough diamond sales seen in the late

1980s came to a halt last year and the CSO reported in January a 2 per cent fall from the record \$4.172bn in 1988 to \$4.066bn. Analysts said that two very big price increases, of 13.5 per cent in May 1988 and of 16.5 per cent in March 1989, were mainly responsible for slow-down.

However, the CSO said yesterday its "sights" in January and February had been "reasonably large". The CSO said the rise would give the trade confidence because traders knew the organisation would not make any move unless it believed

the rise was sustainable. It estimated that world-wide diamond jewellery retail sales increased by about 4 per cent in US dollar terms last year over 1988's \$39bn. In the two biggest markets, sales in the US were flat but there was a 13 per cent increase in Japan.

When measured in the local currency, demand in western Europe remained strong, particularly in Italy and France. There had also been record exports of polished stones from Israel, up 8 per cent on 1988, and India, up 12 per cent.

Mr Ron Worthington, head of the mining team at the Warburg Securities financial services group, said the timing of the price increase was "fairly surprising. We felt the CSO would wait until the second half of this year before making a move to catch up with inflation."

"But we had heard that the first two signs this year were very strong. Obviously the diamond market is still pretty buoyant."

Finance threatens cocoa pact extension

By David Blackwell

THE INTERNATIONAL Cocoa Organisation's full council is to meet this morning for the first time since last September, when an attempt to revive the moribund agreement ended in complete failure.

The problems facing the organisation appear now to be even more formidable. Producers countries have paid no levies to the organisation since September and total arrears stand at nearly \$140m. The 240,000-tonne buffer stock contains 2,500 tonnes suffering from a deterioration of more than 10 per cent, and a further 10,000 tonnes with deterioration at between 5 and 10 per cent.

At the same time the pressure is on the delegates to agree at least on an extension to the agreement, which does not officially expire until September. If there is no extension, the rules of the organisation require that the buffer stock be sold off over a maximum period of 4½ years.

"If there is no agreement in principle for an extension at this meeting, it will be running an enormous risk that the whole thing will founder altogether in September (the annual meeting)," said one delegate yesterday.

Both producers and consumers in general believe that there should be an extension of two years with no economic provisions and with a freeze on the buffer stock. However, the buffer stock manager has only enough money to finance the stock for one year (1990), and the problem remains of how to finance a second year.

Two options are open - the first is to sell the deteriorating part of the stock without replacing it, and the second is to raise some money from debtor nations. The biggest debt is owed by the Ivory Coast, the biggest producer, with arrears of more than \$64m, followed by Brazil at \$21.9m, Ghana at \$14.8m and Nigeria at \$8.2m. The extent of the debt has been increased against the fact that since the beginning of the agreement in 1980-81 the producers have paid only \$46.5m between them. Most consumers are still paying the \$50 a tonne levy on their imports from countries outside the ICOC.

Meanwhile, much interest will be centred on the producers' activities away from the main ICOC meeting, which is scheduled to continue at the Berners Street headquarters until Friday week. "The interest will be in the sidelines - can producers put a strategy together of their own, outside the ICOC, for raising or stabilising prices?" said one delegate.

Comex chief talking himself out of a job

Barbara Durr on the planned merger of two New York exchanges

MR MARTIN Greenberg, the newly elected chairman of the board at New York's Commodity Exchange (Comex), is in a hurry to get out of the job he started only last week. He would like to see the merger of Comex with the New York Mercantile Exchange (Nymex), "easy," as he put it. And under an agreement reached earlier this year on a board structure for the new entity, a Nymex person would be its chairman.

Mr Greenberg, a futures broker and chairman of Sterling Commodities Corporation, said that negotiations for the merger were already well advanced. The agreement on governance struck between the two exchanges had been considered one of the highest hurdles for the merger plan. In late January, both exchanges board members agreed a proposal for the merger, which would bring the two exchanges together under a single board and management.

In addition, Mr Greenberg said that the money saved from such reductions could permit development of new products, hiring of economists and an upgrading of member benefits and facilities. Comex and Nymex and New York's other three exchanges, now crowded into one floor of the World Trade Center, are jointly looking for a new building that would have more space for trading and the trading floor's ancillary services.

What Mr Greenberg in particular and Comex in general will contribute to the merger, assuming that it goes ahead, is a strong, strong, strong discipline. Policing of trading floor activity has become the top issue in the futures industry since an undercover FBI investigation into trading fraud in Chicago's two major exchanges came to light last year. Mr Greenberg was chief of Comex's supervisory committee, which is in charge of discipline, where he said he did not make any friends.

"We're interested in enforcement," Mr Greenberg said. "We want people to come here for a safe trade."

Comex's record on discipline compares favourably with that of other exchanges, particularly Nymex. According to a Government Accounting Office study last year, between 1984 and 1988, before the FBI investigation turned everyone's attention to the problem, Comex penalised 90 traders, fining them \$2.3m, while Nymex penalised only 14 traders, fining them \$275,000.

While the figures might suggest that Comex traders are simply more disciplined, its discipline in fact is more strict. It leads the four major US exchanges in the number of investigators per 10m contracts, the GAO study said. It has five per 10m contracts while Nymex has 2.1, the Chicago Mercantile Exchange 2.2 and the Chicago Board of Trade 1.5. And Comex's investigators are more experienced. Mr Greenberg thus appears to be a strong, strong, strong disciplinarian. "We're cleaner than others. Our compliance department is on the ball." And in today's atmosphere of fears about federal crackdowns

son at Nymex, and it is not clear how the combined exchange can be organised to accommodate both men.

Other critical issues are how much capital each exchange will put up for the new entity and how trading rights and rights to new products will be sorted out. None the less, Mr Greenberg's enthusiasm for the merger is clear. Speaking last Friday, he said, "If it were simple, I'd do it by Monday."

The first and foremost reason for the merger, according to Mr Greenberg, is money. The combination of the two exchanges would bring an economy of scale that would pay down costs on personnel by reducing duplicated efforts.

In addition, Mr Greenberg said that the money saved from such reductions could permit development of new products, hiring of economists and an upgrading of member benefits and facilities. Comex and Nymex and New York's other three exchanges, now crowded into one floor of the World Trade Center, are jointly looking for a new building that would have more space for trading and the trading floor's ancillary services.

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Comex's contribution to this score to a merger with Nymex would obviously be a plus.

Another plus will be Comex's new technology. In April, it is due to begin non-trading floor tests of the first handheld computerised trading card. The handheld terminal is expected to much improve the audit trail of trades.

The Chicago exchanges are also developing hand-held electronic trading cards which are expected to be ready for testing at the end of the year. So a race appears to be on for who gets the right device for the industry and can supply other exchanges.

On technology, Mr Greenberg said that Comex would make its advances available to everyone in the industry, not just Nymex if the merger took place. The Comex-Nymex marriage makes technological sense, since Nymex is involved in developing a screen-based trading system.

While diversification has long been a problem for Comex, Mr Greenberg gave no details about its expected new gold-related product.

His principal task appears to be guiding Comex, the smaller and poorer of the two exchanges, into the merger without a loss of face. Once a plan is settled on, two thirds of the members of each exchange must approve it and Mr Greenberg says: "My problem is I represent 773 people who have their own interests."

large areas of arable land would have to be planted with forest or "set aside." The French are worried that similar drastic action would be needed in the Paris basin, while the West Germans also have strong reservations.

Among other issues to divide the member states is the amount of manure which should be permitted in the zones - a subject which has given rise to surprisingly heated arguments over the average size of cow in the EC.

In Seville, officials of the Andalusian fishing guild, called Monday's agreement "insufficient".

Fishermen would continue to suffer under a draconian law based on the words of Moroccan officials against the words of Spanish skippers, they complained.

Ministers to debate nitrogen curbs

By Tim Dickinson in Brussels

CONTROVERSIAL plans to limit the use of nitrogen fertiliser in the European Community will be debated seriously for the first time in Brussels today. EC Environment Ministers are to have their first full discussion on the proposal, tabled by the European Commission last month, which aims to reduce nitrogen levels in the environment.

Few now expect substantial progress before the second half of this year and all accept that there will be significant changes to the original draft.

As it stands it would impose strict limits on the use of nitrogen fertilisers and natural manures, which are held to leach through soils and cause unacceptable high levels of nitrates in drinking water.

The proposal calls on member states to identify "vulnerable zones" where nitrogen levels would have to be brought down to 170 kg per hectare. Britain claims that as things stand much of East Anglia would be affected and that to comply with the requirements

large areas of arable land would have to be planted with forest or "set aside." The French are worried that similar drastic action would be needed in the Paris basin, while the West Germans also have strong reservations.

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Moroccan agreement angers Spanish fishermen

By Peter Bruce in Madrid

SPANISH FISHERMEN who blocked the country's southern ports for more than 10 days earlier this month in protest at the introduction by Morocco of a new fishing licence, said today that they would not return to work until the licence was withdrawn.

Madrid announced that the Moroccan-EC fishing pact of 1988. But this agreement leaves treatment of transgressors solely to the Moroccan

and the Rabat meeting on Monday apparently did not even attempt to persuade Morocco to lower the fines.

The Moroccan have agreed, however, to stop the practice of confiscating Spanish boats caught fishing illegally until fines are paid and to establish strict judicial procedures under which offenders will be allowed to either pay the appropriate fine, give bank guarantees that it will be paid

MARKET REPORT

COPPER prices advanced on the LME yesterday, helped by the strength of the dollar. The tone was aided by a buy recommendation from Ted Arnold, metals specialist with brokers Merrill Lynch, with an objective of \$2,650 a tonne within the next two months. Arnold's recommendation was based on the view that workers at Noranda's 195,000-tonne-a-year Horne smelter would reject the company's final wage offer yesterday. By mid-session copper was ahead on Comex - analysts said that the shooting of a former Chilean junta member had sparked concerns about the

political situation in Chile, the world's biggest copper producer. The dollar's strength also helped lead to a recovery of some of this week's losses, although it retreated in the afternoon under pressure from belated profit-taking following last week's advance to 10-year highs. London robusta coffee went into reverse again as the market continued to await news from Brazil regarding its export policy. However, one trader said roaster interest was evident whenever prices dipped, suggesting the market had underlying trade support at current levels.

Compiled from Reuters

LONDON MARKETS			
SPOT MARKETS			
Cash oil (per barrel FOB)			
Dubai	\$16.50-6.40	+0.50	
Brent Blend	\$16.10-2.20	+0.20	
WTI (1st oil)	\$16.00-2.00	+0.05	
OIL PRODUCTS			
Crude oil (per barrel FOB)			
Premium Gasoline	\$24.215	+1	
Gas Oil	\$19.191	+1	
Heavy Fuel Oil	\$21.53	+1	
Naphtha	\$17.168	+1	
Petroleum Argus Estimates			
Other			
Gold (per troy oz)	\$381.75	+0.75	
Silver (per troy oz)	\$57.75	-3	
Platinum (per troy oz)	\$487.75	+15.00	
Palladium (per troy oz)	\$188.75	+1.00	
METALS			
Aluminium (per tonne)	133.50	-10	
Lead (per tonne)	80.50	+0.5	
Copper (per tonne)	175.50	+0.5	
Lead (per tonne)	80.50	+0.5	
Steel (per tonne)	175.50	+0.5	
Wheat (US No. 3 yellow)	\$3.15	+0.15	
Wheat (US No. 4)	\$3.10	+0.10	
Wheat (US No. 5)	\$3.05	+0.05	
Wheat (US No. 6)	\$3.00	+0.00	
Wheat (US No. 7)	\$2.95	-0.05	
Wheat (US No. 8)	\$2.90	-0.10	
Wheat (US No. 9)	\$2.85	-0.15	
Wheat (US No. 10)	\$2.80	-0.20	
Wheat (US No. 11)	\$2.75	-0.25	
Wheat (US No. 12)	\$2.70	-0.30	
Wheat (US No. 13)	\$2.65	-0.35	
Wheat (US No. 14)	\$2.60	-0.40	
Wheat (US No. 15)	\$2.55	-0.45	
Wheat (US No. 16)	\$2.50	-0.50	
Wheat (US No. 17)	\$2.45	-0.55	
Wheat (US No. 18)	\$2.40	-0.60	
Wheat (US No. 19)	\$2.35	-0.65	
Wheat (US No. 20)	\$2.30	-0.70	
Wheat (US No. 21)	\$2.25	-0.75	
Wheat (US No. 22)	\$2.20	-0.80	
Wheat (US No. 23)	\$2.15	-0.85	
Wheat (US No. 24)	\$2.10	-0.90	
Wheat (US No. 25)	\$2.05	-0.95	
Wheat (US No. 26)	\$2.00	-1.00	
Wheat (US No. 27)	\$1.95	-1.05	
Wheat (US No. 28)	\$1.90	-1.10	
Wheat (US No. 29)	\$1.85	-1.15	
Wheat (US No. 30)	\$1.80	-1.20	
Wheat (US No. 31)	\$1.75	-1.25	
Wheat (US No. 32)	\$1.70	-1.30	
Wheat (US No. 33)	\$1.65	-1.35	
Wheat (US No. 34)	\$1.60	-1.40	
Wheat (US No. 35)	\$1.55	-1.45	
Wheat (US No. 36)	\$1.50	-1.50	
Wheat (US No. 37)	\$1.45	-1.55	
Wheat (US No. 38)	\$1.40	-1.60	
Wheat (US No. 39)	\$1.35	-1.65	
Wheat (US No. 40)	\$1.30	-1.70	
Wheat (US No. 41)	\$1.25	-1.75	
Wheat (US No. 42)	\$1.20	-1.80	
Wheat (US No. 43)	\$1.15	-1.85	
Wheat (US No. 44)	\$1.10	-1.90	
Wheat (US No. 45)	\$1.05	-1.95	
Wheat (US No. 46)	\$1.00	-2.00	
Wheat (US No. 47)	\$0.95	-2.05	
Wheat (US No. 48)	\$0.90	-2.10	
Wheat (US No. 49)	\$0.85	-2.15	
Wheat (US No. 50)	\$0.80	-2.20	
Wheat (US No. 51)	\$0.75	-2.25	
Wheat (US No. 52)	\$0.70	-2.30	
Wheat (US No. 53)	\$0.65	-2.35	
Wheat (US No. 54)	\$0.60	-2.40	
Wheat (US No. 55)	\$0.55	-2.45	
Wheat (US No. 56)	\$0.50	-2.50	
Wheat (US No. 57)	\$0.45	-2.55	
Wheat (US No. 58)	\$0.40	-2.60	
Wheat (US No. 59)	\$0.35	-2.65	
Wheat (US No. 60)	\$0.30	-2.70	
Wheat (US No. 61)	\$0.25	-2.75	
Wheat (US No. 62)	\$0.20	-2.80	
Wheat (US No. 63)	\$0.15	-2.85	
Wheat (US No. 64)	\$0.10	-2.90	
Wheat (US No. 65)	\$0.05	-2.95	
Wheat (US No. 66)	\$0.00	-3.00	
Wheat (US No. 67)	\$-0.05	-3.05	
Wheat (US No. 68)	\$-0.10	-3.10	
Wheat (US No. 69)	\$-0.15	-3.15	
Wheat (US No. 70)	\$-0.20	-3.20	
Wheat (US No. 71)	\$-0.25	-3.25	
Wheat (US No. 72)	\$-0.30	-3.30	
Wheat (US No. 73)	\$-0.35	-3.35	
Wheat (US No. 74)	\$-0.40	-3.40	
Wheat (US No. 75)	\$-0.45	-3.45	
Wheat (US No. 76)	\$-0.50	-3.50	
Wheat (US No. 77)	\$-0.55	-3.55	
Wheat (US No. 78)	\$-0.60	-3.60	
Wheat (US No. 79)	\$-0.65	-3.65	
Wheat (US No. 80)	\$-0.70	-3.70	
Wheat (US No. 81)	\$-0.75	-3.75	
Wheat (US No. 82)	\$-0.80	-3.80	
Wheat (US No. 83)	\$-0.85	-3.85	
Wheat (US No. 84)	\$-0.90	-3.90	
Wheat (US No. 85)	\$-0.95	-3.95	
Wheat (US No. 86)	\$-1.00	-4.00	
Wheat (US No. 87)	\$-1.05	-4.05	
Wheat (US No. 88)	\$-1.10	-4.10	
Wheat (US No. 89)	\$-1.15	-4.15	
Wheat (US No. 90)	\$-1.20	-4.20	
Wheat (US No. 91)	\$-1.25	-4.25	
Wheat (US No. 92)	\$-1.30	-4.30	
Wheat (US No. 93)	\$-1.35	-4.35	
Wheat (US No. 94)	\$-1.40	-4.40	
Wheat (US No. 95)	\$-1.45	-4.45	
Wheat (US No. 96)	\$-1.50	-4.50	
Wheat (US No. 97)	\$-1.55	-4.55	
Wheat (US No. 98)	\$-1.60	-4.60	
Wheat (US No. 99)	\$-1.65	-4.65	
Wheat (US No. 100)	\$-1.70	-4.70	

LONDON MARKETS			
SPOT MARKETS			
Cash oil (per barrel FOB)			
Dubai	\$16.50-6.40	+0.50	
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WTI (1st oil)	\$16.00-2.00	+0.05	
OIL PRODUCTS			

LONDON STOCK EXCHANGE

Market rebounds from a shaky start

A GENERALLY cool review of the UK Budget from investment analysts in the City of London brought a heavy mark-down in share prices at the opening of the London equity market yesterday. However, the market bounced satisfactorily on its nearest support level and, helped by a parallel rally in Government bonds, share losses were substantially reduced before the close.

Equity traders arrived early yesterday morning well aware that the market would open sharply down. Morning bags were heavy with Budget reviews by the leading firms, in almost every case criticising the Budget for undue laxity.

Account Opening Dates			
First Opening	Mar 22	Mar 23	Mar 24
London	Mar 22	Mar 23	Mar 24
Edinburgh	Mar 22	Mar 23	Mar 24
Glasgow	Mar 22	Mar 23	Mar 24
Manchester	Mar 22	Mar 23	Mar 24
Newcastle	Mar 22	Mar 23	Mar 24
Sheffield	Mar 22	Mar 23	Mar 24
Stockport	Mar 22	Mar 23	Mar 24
Wolverhampton	Mar 22	Mar 23	Mar 24

Notes: Shares change may take place from 9.30 am on business days unless stated.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg said "no possibility whatever of any rate cut in the near-term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end Footsie forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE index was 25.5 points down, although there was not much selling, either real or attempted. Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Semple, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Suffolkshire Parliamentary

by-election, remained inactive throughout the session. Seaq volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading order books.

A gentle rally was made during the session, which closed with the FT-SE index at 2,550.3, a fall on the day of 9.4 points.

The FT-SE index Steering Committee decided yesterday on the deletion of BCC Group, formerly English China Clay, from the Footsie index, and its replacement by North West Water. The change will apply from the first trading day in April.

FINANCIAL TIMES STOCK INDICES									
	Mar 22	Mar 23	Mar 24	Mar 25	Mar 26	Mar 27	Mar 28	Mar 29	Mar 30
Government Secs	75.91	76.79	77.12	77.85	77.82	78.18	78.28	78.91	79.18
Fixed Interest	86.14	86.57	86.58	86.58	86.57	86.54	86.55	86.14	86.14
Ordinary Share	1771.4	1777.8	1769.8	1768.4	1765.7	1760.5	1760.5	1760.5	1760.5
Gold Mines	294.7	295.5	292.8	285.6	283.5	284.3	284.3	284.3	284.3
FT-SE 100 Share	2280.3	2289.7	2288.0	2283.9	2284.9	2284.6	2284.6	2284.6	2284.6
Ord. Div. Yield	4.08	4.04	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Earning Yld (full)	11.75	11.72	11.55	11.51	11.51	11.51	11.51	11.51	11.51
P/E Ratio (net)	10.30	10.32	10.21	10.20	10.34	10.34	10.34	10.34	10.34
SEAG Bergans (Sp)	25.788	25.788	25.788	25.788	25.788	25.788	25.788	25.788	25.788
Equity Turnover (Sp)	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717
Equity Bargain	25.384	25.384	25.384	25.384	25.384	25.384	25.384	25.384	25.384
Share Traded (m)	324.1	324.1	324.1	324.1	324.1	324.1	324.1	324.1	324.1
Ordinary Share Index, Hourly changes									
Open	1771.4	1777.8	1769.8	1768.4	1765.7	1760.5	1760.5	1760.5	1760.5
High	1777.8	1777.8	1777.8	1777.8	1777.8	1777.8	1777.8	1777.8	1777.8
Low	1769.8	1769.8	1769.8	1769.8	1769.8	1769.8	1769.8	1769.8	1769.8
Close	1760.5	1760.5	1760.5	1760.5	1760.5	1760.5	1760.5	1760.5	1760.5
FT-SE, Hourly changes									
Open	2280.3	2289.7	2288.0	2283.9	2284.9	2284.6	2284.6	2284.6	2284.6
High	2289.7	2289.7	2289.7	2289.7	2289.7	2289.7	2289.7	2289.7	2289.7
Low	2288.0	2288.0	2288.0	2288.0	2288.0	2288.0	2288.0	2288.0	2288.0
Close	2284.6	2284.6	2284.6	2284.6	2284.6	2284.6	2284.6	2284.6	2284.6

TRADING VOLUME IN MAJOR STOCKS									
	Mar 22	Mar 23	Mar 24	Mar 25	Mar 26	Mar 27	Mar 28	Mar 29	Mar 30
ADT Group	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Admiral	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000

Patent dispute continues

Carlton Communications' decline since the start of the year has given to the company a reputation for being a victim of the patent dispute.

Carlton received £1.8m damages in one case from Avesco, the specialist in the design and manufacture of electronic equipment, but also obtained an injunction against Electronic Graphics preventing that company from making or selling its product in the UK.

However, Electronic Graphics, one of whose owners, Mr Mike Luckwell, is a former Carlton managing director, said it would continue its action through the Patent Office. The company also plans "to adopt an additional attack from a different direction and hope to make an announcement shortly."

Carlton lost 19 to 68p, while Avesco shed 4 to 88p. Turnover in Carlton was an unusually high 2.4m shares.

Mr Bruce Jones, an analyst at Kitcher & Adams, said the resolution to the dispute looked unlikely in the short term. "Electronic Graphics' continued action cannot help the Carlton share price," he said.

Shares in Carlton Communications are moving closer to the low point of the past eighteen months measured against the FT-SE 100 index.

Ferranti rallies

Business in Ferranti, the slimmed down electronics group, was again active yesterday with 3.3m shares moving through the Seaq system and the price rising 3 to 42p. On Tuesday 7.5m shares changed hands as the group's activity came as Mr Eugene Anderson, the new chairman/ chief executive, completed a third day of meetings with Ferranti's big institutional shareholders.

Mr Anderson, who built up a considerable fan club among fund managers during his tenure at Johnson Matthey, is said to have reassured the institutions, saying that Ferranti's long-term future is assured, that the group is trading at a profit and that high borrowings are being eliminated by disposals. The group is thought to be capable of a turnover of 900m in its new post-disposals form, with the emphasis on the software business.

Ferranti shares touched 113.3p last year before tumbling in the wake of the alleged £215m fraud involving Interna-

Abbey, TSB wanted

Abbey National and TSB, the two high street banks with no exposure to lesser developed country debt (LDC), outperformed the big four banks as analysts took a bullish view of the Budget proposals, including the encouragement of personal savings.

BZW, describing the TESSA - tax exempt special savings accounts - proposals as "broadly positive," said the expected influx of new deposits to banks and building societies will provide a welcome boost in savings business.

BZW said "there is also a slight positive factor with regard to tax relief on LDC provisions."

Abbey closed 3 ahead at 152.4p, having matched the year's peak of 152p early in the session, with turnover reaching 7.2m shares. TSB, on 4.1m, moved up 3 to 123p. The "big four" drifted back.

Schwab rose 15 to 189p after the main bank had revealed preliminary profits up from £10.07m to £14.65m and a final dividend of 12.5p, making 26p for the year.

The outstanding performance in the insurance sector came from Britannia, the life insurer, which advanced 32 to 83p following a better-than-expected final dividend of 14.2p, against 11p. This brought the year's payment to 20.75p, compared with a total of 16.6p in 1989, an outstandingly good dividend, which happily will have a knock-on effect in the sector, noted one dealer. Most analysts had been looking for a year's payment of below 20p.

The company's full-year figures, showing profits up from £13.9m to £15.3m, were at the top end of expectations.

The other life stocks drifted back with Legal & General closing 4 off at 374p and Prudential 6 down at 195p, after 188p. Mr Youssif Zaki, life sector analyst at UBS Phillips & Drew, said on balance the Budget is mildly negative for the life sector and reaffirmed his sell stance on Legal & General. BZW highlighted the possibility that TESSA could be used as an alternative to the current mortgage, "if TESSA does replace the current mortgage then it is bad news for the life insurance industry, and Legal & General in particular."

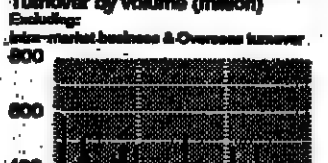
NEW HIGHS AND LOWS FOR 1989/90

NEW HIGHS	NEW LOWS
ADT Group (10)	ADT Group (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)
Admiral (10)	Admiral (10)

FT-A All-Share Index



Equity Shares Traded



Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

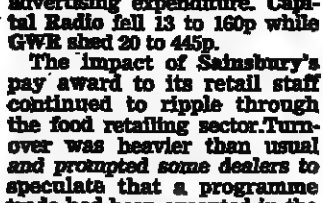
Equity Shares Traded

Equity Shares Traded

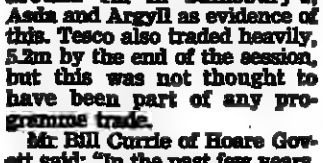
Equity Shares Traded

Equity Shares Traded

FT-A All-Share Index



Equity Shares Traded



Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

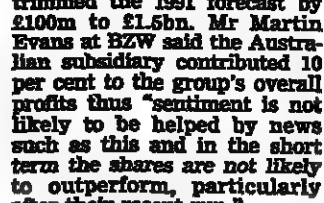
Equity Shares Traded

Equity Shares Traded

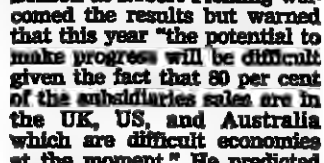
Equity Shares Traded

Equity Shares Traded

FT-A All-Share Index



Equity Shares Traded



Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

Equity Shares Traded

LONDON SHARE SERVICE

BRITISH FUNDS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

BRITISH FUNDS - Contd

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

AMERICANS - Contd

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

CORPORATION BONDS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

COMMONWEALTH & AFRICAN BONDS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

LOANS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

CANADIANS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

FOREIGN BONDS & RAILS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

AMERICANS

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

Public Bonds and Ind.

	High	Low	Open	Close	Change
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0
1000	1000	1000	1000	1000	0

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Continued on next page

JERSEY GIR RECOGNITION

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Money Market Bank Accounts

[illegible]

July 1945

CANADA

Bid	Ask	High	Low	Close	Change	Bid	Ask	High	Low	Close	Change	Bid	Ask	High	Low	Close	Change	Bid	Ask	High	Low	Close	Change
TORONTO																							
2pm prices March 21																							
Outstanding in cents unless marked S																							
3494 AMCA Ltd	580	580	380	—	—	1950 Canada	77 1/2	77 1/2	75 1/2	—	—	4182 Int Ship	521 1/2	521 1/2	71 1/2	—	—	8778 Banknote	235 1/2	235 1/2	23 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	3520 Du Sable	100	100	—	—	—	3520 Du Sable	100	100	16 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	6776 Comstar	62 1/2	62 1/2	27 1/2	—	—	2600 Inco A	518 1/2	518 1/2	10 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	10000 Jumbo	100	100	—	—	—	1100 Kroy	570 1/2	570 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	307 C HG A	8 1/2	8 1/2	6 1/2	—	—	5513 Lda Mar	32 1/2	32 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	1951 Con Steel	57 1/2	57 1/2	27 1/2	—	—	1088 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	8274 Canada	62 1/2	62 1/2	27 1/2	—	—	1088 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	27035 Carven A	210	210	—	—	—	45552 KBR Inc	52 1/2	52 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	100 Constar	37 1/2	37 1/2	11 1/2	—	—	1100 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	11000000 Agropin	81 1/2	81 1/2	11 1/2	—	—	2300 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
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3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
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3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
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3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
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3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	40700 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580	580	380	—	—	2000 Alcan	81 1/2	81 1/2	11 1/2	—	—	3000 Lathier	80 1/2	80 1/2	22 1/2	—	—	8520 Flu Alcan	37 1/2	37 1/2	3 1/2	—	—
3494 AMCA Ltd	580																						

CANADA TORONTO

	Mar 8	Mar 10	Mar 15	HIGH	LOW
Canada 3000	2,412.30	2,412.30	2,412.30	2,412.30	2,412.30
Comp. East	2,418.50	2,418.50	2,418.50	2,418.50	2,418.50
Comp. West	1,703.00	1,703.00	1,703.00	1,703.00	1,703.00
Int. Cap.	1,703.00	1,703.00	1,703.00	1,703.00	1,703.00
Gen. Electric	1,703.00	1,703.00	1,703.00	1,703.00	1,703.00
Gen. Motors	1,703.00	1,703.00	1,703.00	1,703.00	1,703.00

Base values of all indices are 100 except NYSE All Countries—20; Standard and Poor's—10; and Toronto Composite and Metals—1000. Toronto indices based 1975 and Montreal Portfolio 4/78. S.S. & C. Exchange bonds: Industrial, plus 100/100; Financial and Transportation, 60/100; Govt. 4/1. Unavailable.

NEW YORK

	Mar 8	Mar 10	Mar 15	HIGH	LOW
NYSE All Countries	2,412.30	2,412.30	2,412.30	2,412.30	2,412.30
NYSE All Countries	2,412.30	2,412.30	2,412.30	2,412.30	2,412.30
NYSE All Countries	2,412.30	2,412.30	2,412.30	2,412.30	2,412.30
NYSE All Countries	2,412.30	2,412.30	2,412.30	2,412.30	2,412.30
NYSE All Countries	2,412.30	2,412.30	2,412.30	2,412.30	2,412.30

Base values of all indices are 100 except NYSE All Countries—20; Standard and Poor's—10; and Toronto Composite and Metals—1000. Toronto indices based 1975 and Montreal Portfolio 4/78. S.S. & C. Exchange bonds: Industrial, plus 100/100; Financial and Transportation, 60/100; Govt. 4/1. Unavailable.

TOKYO - Most Active Stocks

Tuesday March 20 1990

Stocks	Trading Prices	Change on day	Stocks	Trading Prices	Change on day
Nippon Steel	38.20	+0.10	Kawasaki Steel	31.10	+0.10
Honsha	34.50	+0.10	Shimizu	27.80	+0.10
Tokai	33.20	+0.10	Yokohama	26.50	+0.10
Tokai	33.20	+0.10	Yokohama	26.50	+0.10
Tokai	33.20	+0.10	Yokohama	26.50	+0.10

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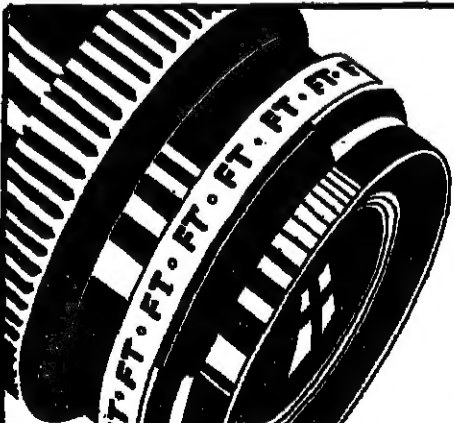
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 47

COMPOS

July 1945

NASDAQ NATIONAL MARKET**3pm prices March 21**[illegible]

Spm prices
March 21

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Equities stabilise after Tuesday's profit-taking

Wall Street

AFTER Tuesday's profit-taking, the equity market stabilised and registered modest gains at mid-session in subdued trading, writes Janet Bush in New York.

At 3pm, the Dow Jones Industrial Average was quoted 2,740.99 on low volume of 86m shares. On Tuesday, the index had closed 16.89 points lower at 2,739.22. There was little fresh news with Japanese markets closed for a holiday and no important US economic data expected.

So the market focused on the dollar which came off Tuesday's highs on profit-taking and undermined the Treasury bond market. The benchmark long bond was quoted around 1/4 point lower at mid-session while the dollar was quoted at Y154.00 compared with an earlier high in New York at Y154.50 and at DML7055 from DML7115 earlier.

Equity traders reported some selling by investors wanting to lock in profits before the end of the first quarter. This followed unconfirmed rumours on Tuesday of heavy selling by Japanese investors. The fall on Tuesday ended a winning streak which took the Dow 51.06 points or three per cent higher in four sessions.

Analysts believe that the market is due for a correction after the substantial rally from the low of 2,564.19 on February 23. At the close on Monday, the Dow stood 6.8 per cent above that trough, representing a substantial and swift rally. Some believe that the Dow could fall to around 2,680 over the next couple of weeks.

Just as Tuesday's fall was due to programme selling, yesterday's modest rally came on futures-related programme buying. Without this arbitrage activity, the market had little direction. Blue chips continued to outperform the broader market yesterday morning. The Standard & Poor's 500 and New York Stock Exchange Composite indices were both quoted marginally lower during the morning session.

Among blue chip issues, Boeing added 1 1/4 to 87 1/4, partly on a US press report that the possibility of Japanese participation in the company's 787-X aircraft project was less likely because Boeing felt it could finance the new jetliner by itself. Goodyear rose 1/8 to 57 1/4, which is finding favour with stock analysts, gained 1 1/4 to 38 1/4. Anheuser-Busch jumped 1 1/4 to 37. The company is testing a draft beer in a clear bottle which would rival Miller Brewing's Miller Genuine Draft, one of the best selling

brands in the US.

Abbott Laboratories fell 1/4 to 63 1/4 on a report that the company had been sent a letter by the Food and Drug Administration threatening regulatory sanctions for failure to correct violations at a generic drug plant. Advanced Micro Devices added 1/4 to 99 1/4. The company said it would raise its stake in Xilinx to 20 per cent and discontinue manufacturing and selling certain products because of the alliance. Shawmut National, the New England commercial bank, added 1/4 to 41 1/4 after news that it had revised upwards its fourth quarter loan loss provisions and lowered its dividend.

Canada

TORONTO was little changed at midday through gold shares were lower following the slide in the bullion prices. The composite index fell 0.3 to 3,744.3 on volume of 12.83m and declines led advances by 272 to 152. Among gold shares, Lac Minerals and American Barrick both fell 1/4 to 21 1/4 and 23 1/4 respectively. Campeau shares hit a new low, down 7 cents to 21.93, after comments from the chairman Robert Campeau that claims on CIBC-7m worth of loans in default might be settled out of court.

West faces long wait for dreams to come true

Frankfurt's rerating on East German prospects has a limit, writes Katharine Campbell

OSTPHANTASIE, still the overworked buzzword on the floor of the Frankfurt Stock Exchange, is usually translated from the German as euphoria. A more appropriate rendering - for today's German stockpicks - might be "eastern pipe dreams".

As the flow of East-West corporate deals rolls on, it often seems that the richer, the riskier and the more remote the proposed investment, the better the market is pleased. No-one disputes the immense long-term economic potential of a reunified Germany. But the wholesale rerating of the market has a limit.

Last Sunday saw East German citizens vote for a carbon copy of the social market economy to be extended east of the Elbe. What this brought home was that the assumed 25 per cent expansion of the German market was indeed a distinctly German affair.

Massive infrastructural investment is planned for East Germany, and this may halt the exodus to the West. But the citizens who choose to remain will do so for the promise of progress, the prospect of not moving fast to completion. It hardly needs stressing that the same will be true for the corporate adventurers. Their earnings gains will be long term.

Perhaps it is the visual force of the dismantling of East German towns - crumbling labour and not set much store by fresh supplies of

enthusiasm, and consequently very high ratings, of one sector, namely construction.

Dyckerhoff & Widmann, for instance, is accorded a 33.3 price/earnings ratio for 1990 in a recent study by Baring Securities in Frankfurt, in spite of being one of the few companies still struggling to recover from the crisis in the early 1980s.

While a good case can be

made for companies with strength in building materials and renovation - such as Dyckerhoff - the "major rewards from new development projects are obviously a very considerable way off."

Non-German analysts, in particular, listen to many companies in the sector which say they are already working at full capacity, cannot find extra labour and do not set much store by fresh supplies of

unskilled hands from the East.

In contrast, financial stocks have been less prominent in the eastern guessing game, but some interesting possibilities are emerging. While the future shape of the East German banking system is indistinct, leading western institutions are positioning themselves.

While the talk in January revolved around the signifi-

bank (state bank). If Deutsche Bank were to take over the institution, it would give it an immediate network of about 200 branches. Deutsche Bank has so far only said it is considering this among many options.

According to Mr Thomas Albrecht of UBS Phillips & Drew in London, Deutsche's shares are currently the cheapest of the big three - trading at 4 per cent below their 10-year historic average weighting, compared with Dresdner at 17 per cent above. But potential investors will still ask questions as to how soon the true risks of selling credit in the East can be adequately reflected in the prices charged.

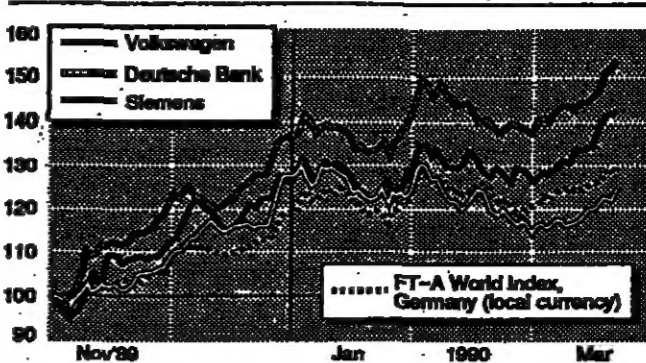
Among the insurers, Allianz has positioned itself so well - announcing plans for a joint venture with the former state insurance monopoly - that it has invoked the ire of its domestic competitors and drawn the odd stiff hint from the Berlin federal cartel office that its position might be subject to review for monopoly in a united Germany.

What jurisdiction the West German authorities can have over the transition period is an open question - and of interest not just in the case of Allianz. More interestingly, whether the regulators can afford to meddle where high levels of investment are so urgently needed is highly doubtful. Only an institution of the size of Allianz, Europe's largest insurer, could swallow

decided they remark.

Probably the quickest D-Mark will be earned by retailers able to supply western goods in the East in the euphoria after currency union, although even here the cautious would argue that the past year will see - dare it be said - a modest transfer of spending power from West to East Germany, rather than an overall increase.

Potential winners from reunification



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Bombay welcomes surprise tax cuts

By R.C. Murthy in Bombay

INDIAN stock markets heaved a sigh of relief this week and welcomed Monday's National Front Government's budget, the first since it came to power last November after defeating the Congress Party headed by Mr Rajiv Gandhi.

The 30-share index of the Bombay Stock Exchange, which sets the pace for the regional markets, jumped more than 40 points in two days, but lost 4.62 points to close at 731.69 yesterday on heavy offerings by the Unit Trust of India and other mutual funds.

The budget proposed a 10 percentage point reduction in corporate taxation to 40 per cent, although this was qualified by the abolition of investment allowances, and raised

the exemption limit for income tax from Rs10,000 to Rs20,000.

Analysts had been expecting heavy corporate and personal taxation imposts, to finance enhanced expenditure on the rural sector. The index had fallen from a six-month peak of 794.6 in December to 659 in mid-February.

This week, foreign-controlled and consumer product companies rose sharply and bulls gained an upper hand as bears covered their positions. Hindustan Lever, a Unilever subsidiary, Colgate and some other consumer product companies were in demand.

The uptrend was fuelled by the repeal of the minimum 30 per cent corporate tax, which was imposed six years ago to

prevent companies from escaping the tax net through clever tax planning and judicious investment.

Traders had been apprehensive of an anti-market budget as the Finance Minister, Prof Madhav Dandavate, has a socialist background; several promises were made in the poll manifesto of Janata Dal, the main constituent of the National Front, to divert resources from industry.

Markets have yet to digest the full implications of the budget. However, big domestic companies such as Reliance Industries and Tata Iron and Steel have expansion and diversification plans which could be affected by the abolition of investment allowances.

EUROPE

Bourses rise on their individual strengths

WITH Tokyo closed and Wall Street opening gently higher after an up-and-down opening to the week, continental bourses had an opportunity to look at their own strengths yesterday, writes Our Markets Staff.

FRANKFURT saw a rise in the bond market reflected in a fall of five basis points to 8.51 per cent, compared with the average bond yield of 1.97 per cent. This provided a platform for equities, where volume rebounded from DM9.95bn to DM14.4bn, the FAZ index hit a new high of 518.81, up 11.29, and the DAX index rose 11.29 to 1,577.99, just 1.44 short of its own all-time closing high.

The front-liners, Daimler, Deutsche Bank and Siemens, rose DM13.50, DM21 and DM17.40 to DM94.50, DM517 and DM516.30 respectively. Construction stocks accelerated Tuesday's upswing with Hochtief DM55 higher at DM151.5 and Holmann DM42 better at DM1491.

Most of the activity came from domestic short-covering. Fiat lost L40 to 10,250 while Olivetti gained L72 to L6,550. Ferruzzi Finanziaria was L19 up at L2,920 and Enimont eased L44 to L1,401.

AMSTERDAM concentrated on Hogovens, which is due to announce a sharp increase in 1989 profits and a higher dividend today. The stock came off from a high of F180.80 to close 90 cents lower at F177.40.

Publisher Wolters Kluwer firmed F11.10 to F14.80 after announcing a 25 per cent rise in 1989 earnings, while Volmac,

the software company, shed F12.50 to F14.50 after it announced a cut of 50 cents in the 1989 dividend to F13. The CBS tendency index rose 0.6 to 114.7.

STOCKHOLM advanced in moderate trading, with the Affärsvärlden General index up 11.90 at 1,147.10. Foreign demand for Nobel, the arms and chemical maker, pushed the company's free shares up SEK20 to SEK300.

MADRID fell again on worries about international markets. The general index lost 3.15 to 363.97 as the banking

sector weakened, with Banesto down Ptas130 at Ptas3,550 after firming recently, and Banco Popular declining Ptas110 to Ptas326.

HELSINKI rose in active trading after Wartsila shareholders overwhelmingly approved a plan for their company to be merged with Lohja. The Untas all-share index rose 1.5 to 638.5.

BRUSSELS was led higher by the big industrial stocks and by a robust outlook for the domestic economy this year. The cash market index rose 45.58 to 6,114.18.

ASIA PACIFIC

Jardine Matheson boosts Hong Kong

THE CLOSURE of Tokyo yesterday for a local holiday gave Hong Kong the opportunity for a strong session, but most other markets remained cautious.

HONG KONG took advantage of Tokyo's closure and advanced in improved turnover after strong results from Jardine Matheson, the trading company. The Hang Seng index rose 66.80, or 1.6 per cent, to 2,928.92 in turnover of HK\$1.3bn, up from HK\$932m on Tuesday.

Jardine Matheson gained HK\$1 to HK\$26.30 after reporting a 49 per cent rise in 1989 profits. Property stocks were also strong, with Cheung Kong up 30 cents at HK\$10.90 and Hongkong Land adding 15 cents to HK\$7.85.

NEW ZEALAND weakened as three large stocks went ex dividend. The Barclays index, which is not adjusted for dividend payments, dropped 32.88, or 1.5 per cent, to 1,746.62.

The market was also disappointed by the Government's economic package which hit the New Zealand dollar.

Fletcher Challenge fell 4.5

cents to NZ\$4.14 after adjusting for payment of an 11.5 cents dividend. After accounting for their dividend payments, independent Newspapers was steady at NZ\$6.10 and Magnum rose 2.4 cents to NZ\$3.15.

Elders Resources was the most actively traded stock, accounting for 66 per cent of the day's volume of 17.6m shares worth NZ\$28.7m. Traders reported an off-market sale of 12.5m Elders Resources shares at NZ\$1.65, below the market price of NZ\$1.68, at which Elders Resources closed unchanged.

MANILA's index advanced on demand for commercial and industrial stocks, but the overall market finished mixed as investors sold oil and mining

issues. The composite index gained 43.70, or 3.5 per cent, to 1,160.70.

TAIWAN fell on profit-taking and continued political worries, after the market had opened higher following the appointment of Lee Teng-Hui to another six-year term as president.

The weighted index closed 190.32 lower at 11,257.23 after reaching 11,567.15 earlier. Volume rose to 799m shares valued at NT\$19.5bn from 729m and TWSE fell on Tuesday.

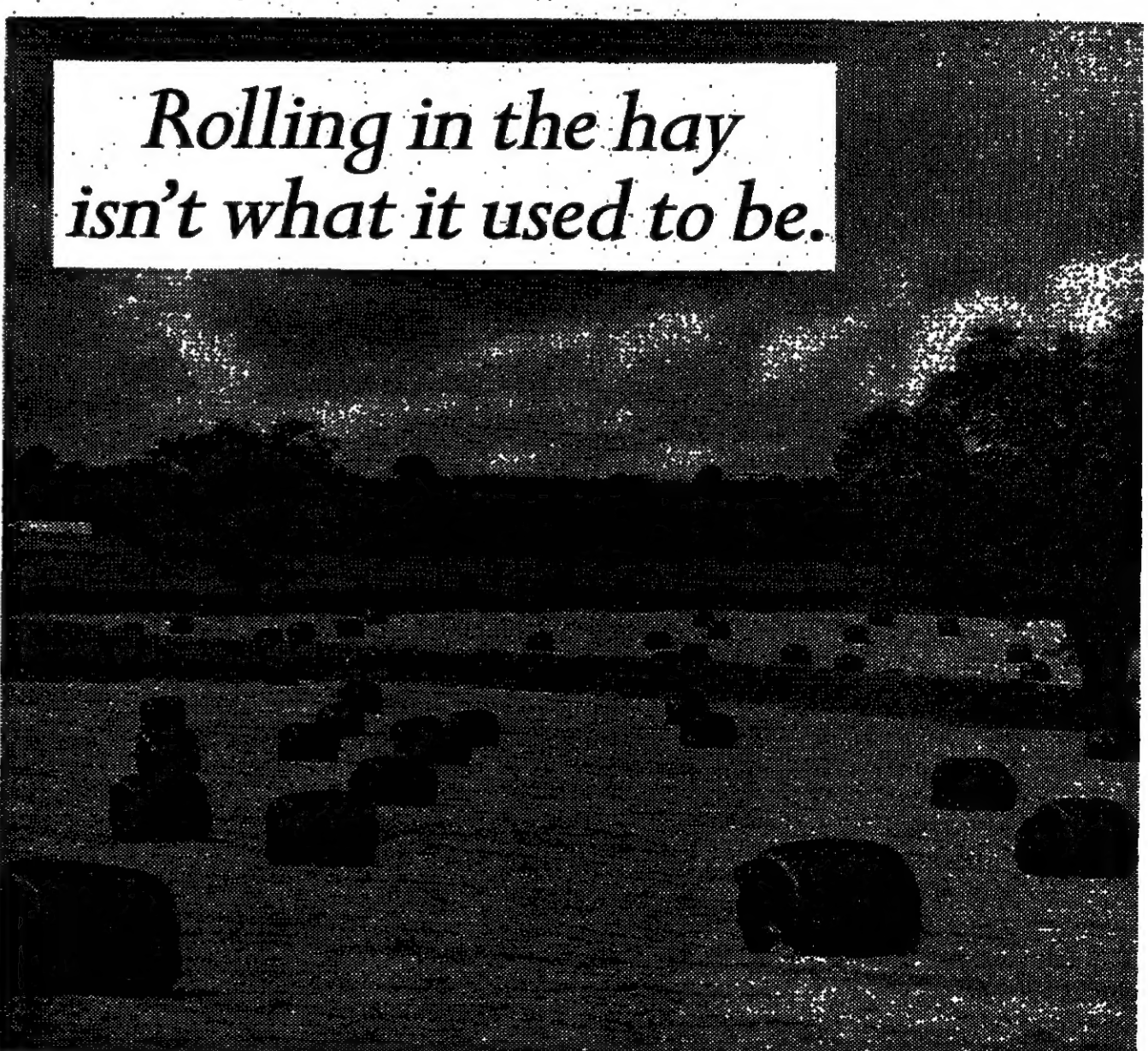
AUSTRALIA eased in thin trade ahead of the national elections on Saturday. Investors also preferred to keep to the sidelines until Tokyo reopened. The All Ordinaries index lost 8.3 to 1,577.7 while the gold index dropped 35.00 to 1,778.02 following the slump in the bullion price to four-month lows. Among gold stocks, Placer Pacific fell 13 cents to A\$3.34 and Kidston lost 10 cents to A\$3.25.

Turnover fell to its lowest level in more than a week, down to 79m shares valued at A\$148m from Tuesday's 90m and A\$184m.

silian Government's austerity package, but was optimistic about prospects in Germany.

Another company with concerns about Brazilian sales is Carrifour, the retailer, which fell FF77 to FF3,178. Among the metals company, which gained FF14.50 to FF315.50.

MILAN was unsettled by a defeat for the coalition Government in the Senate. But the Comit index rose a marginal 0.02 to 682.56, because the four large corporate groups were said to be supporting their own shares.



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FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	TUESDAY MARCH 20 1990				MONDAY MARCH 19 1990				DOLLAR INDEX			
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year Ago (approx)	
Australia (25)	141.08	+0.3	129.83	123.26	+0.0	5.57	140.61	128.32	128.91	180.41	128.26	137.77
Austria (18)	281.28	+0.2	129.83	247.58	+0.8	1.07	285.83	282.70	248.7	285.63	92.84	167.70
Belgium (61)	144.26	+0.5	132.76	125.40	+0.2	4.46	145.04	133.96	125.18	180.02	125.58	129.26
Canada (120)	143.11	+0.3	131.71	122.18	+0.7	3.30	143.65	132.02	123.02	154.17	124.67	134.30
Denmark (36)	257.06	+1.4	127.06	227.06	+0.4	1.41	258.47	228.36	228.36	280.62	162.26	167.27
Finland (25)	141.33	+0.7	130.07	118.90	+0.4	2.51	142.35	130.92	119.39	155.16	118.68	145.81
France (125)	150.14	+1.2	138.17	134.89	+0.8	2.81	151.99	139.79	135.66	197.57	122.57	114.57
West Germany (98)	122.80	+1.8	122.21	117.09	+1.0	1.82	135.17	124.32	118.27	157.01	78.96	82.80
Hong Kong (48)	118.50	+0.3	108.06	118.86	+0.5	5.02	118.10	108.82	118.48	140.35	89.41	120.68
Ireland (17)	167.56	+0.5	172.61	168.55	+0.1	2.48	168.43	173.30	168.73	195.57	123.00	142.84
Italy (90)	97.03	+0.7	88.29	90.76	+0.1	2.53	97.73	89.89	90.62	102.11	74.97	79.91
Japan (455)	140.69	+2.2	128.47	135.81	+2.4	0.99	144.47	132.87	140.18	230.11	144.98	164.62
Malaysia (35)	233.91	+0.4	215.18	245.03	+0.3	2.17	232.98	214.28	244.25	245.32	142.35	169.82
Mexico (13)	200.00	+1.0	369.38	1181.55	+0.7	0.44	364.46	362.79	1190.33	408.41	153.32	188.61
Netherlands (43)	138.01	+0.3	127.01	120.26	+0.4	4.83	138.43	127.82	119.78	148.68	110.63	118.16
New Zealand (18)	93.34	+1.5	55.29	57.93	+1.3	6.16	94.47	58.30	58.42	98.18	61.96	89.12
Norway (54)	241.77	+0.7	222.50	218.17	+0.1	1.57	243.22	222.97	218.45	245.90	139.92	171.06
Singapore (26)	191.65	+0.3	176.36	165.45	+0.2	1.76	192.13	176.70	165.83	190.38	124.57	145.22
South Africa (60)	204.79	+2.0	186.47	178.93	+0.2	3.35	200.82	184.70	176.65	251.39	115.35	141.89
Spain (43)	144.95	+0.5	133.32	118.84	+0.2	4.41	146.08	134.54	118.73	168.75	143.14	92.22
Sweden (35)	175.73	+0.8	161.72	159.95	+0.1	4.94	180.21	157.75	159.65	226.85	111.83	155.47
Switzerland (62)	91.54	+1.0	84.06	85.82	+0.5	2.21	92.24	84.63	86.26	90.12	67.61	74.89
United Kingdom (507)	147.64	+0.5	135.67	135.87	+0.9	4.80	146.48	134.72	134.72	154.31	133.28	148.85
USA (540)	136.02	+0.6	127.12	138.02	+0.6	3.46	138.62	127.68	138.62	146.29	112.13	118.89
Europe (800)	128.34	+0.4	127.32	124.26	+0.0	3.61	128.91	127.78	124.21	148.86	112.63	118.14
Nordic (121)	169.17	+2.4	128.79	135.64	+2.2	0.91	163.62	131.91	138.78	201.91	137.25	147.79
Pacific Basin (688)	138.94	+0.5	128.79	135.64	+2.2	0.91	163.62	131.91	138.78	201.91	137.25	147.79
Europe - Pacific (1856)	128.85	+1.8	128.52	131.84	+1.3	1.96	141.95	130.85	133.41	174.18	139.05	165.13
North America (950)	138.23	+0.6	127.12	137.02	+0.6	3.45	139.01	127.85	137.82	148.86	112.79	118.43
Europe Ex. UK (583)	135.67	+1.3	128.52	131.84	+0.5	2.71	132.47	121.53	117.37	155.73	98.30	92.22
Pacific Ex. Japan (211)	140.53	+0.2	120.04	118.86	+0.0	4.13	132.41	118.74	118.84	140.65	111.83	128.57
World Ex. US (1849)	140.53	+1.5	129.33	132.12	+1.3	2.02	142.71	131.26	133.84	173.77	140.33	154.26
World Ex. UK (2082)	137.69	+1.4	126.71	133.78	+1.2	2.28	139.85	128.44	135.49	162.00	138.98	138.64
World Ex. So. Am. (2229)	138.15	+1.2	127.14	133.65	+1.1	2.51	138.87	128.84	135.07	161.84	138.67	140.44
World Ex. Japan (1934)	138.38	+0.4	127.79	132.80	+0.3	3.53	137.47	128.28	133.01	145.92	114.51	119.55
The World Index (2389)	138.66	+1.2	127.51	133.95	+1.0	2.52	140.24	129.58	135.35	162.05	138.88	140.44

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